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| Austria | Sch 20 | Denmark | Dkr 2500 | France | FFr 100 |
| Belgium | Bfr 100 | Finland | Fmk 100 | Germany | DM 100 |
| Canada | Cdn 100 | France | FFr 100 | Italy | Lira 100 |
| Denmark | Dkr 2500 | Germany | DM 100 | Japan | Yen 100 |
| France | FFr 100 | Italy | Lira 100 | Netherlands | Gld 100 |
| Germany | DM 100 | Japan | Yen 100 | Portugal | Esc 100 |
| Italy | Lira 100 | Netherlands | Gld 100 | Spain | Ptas 100 |
| Japan | Yen 100 | Portugal | Esc 100 | Sweden | Kr 100 |
| Netherlands | Gld 100 | Spain | Ptas 100 | Switzerland | Sfr 100 |
| Portugal | Esc 100 | Sweden | Kr 100 | USA | Doll 100 |
| Spain | Ptas 100 | Switzerland | Sfr 100 | | |
| Sweden | Kr 100 | USA | Doll 100 | | |
| Switzerland | Sfr 100 | | | | |
| USA | Doll 100 | | | | |

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,965

Friday June 27 1986

D 8523 B

Opposition MPs pierce South African silence, Page 3

World news Business summary

TV report divides British Cabinet

The recommendation of a committee into the financing of British broadcasting that all 15 regional commercial television franchises should be put up for auction in 1988 has led to serious disagreements between senior Cabinet ministers. Home Secretary Douglas Hurd, the minister responsible for television, wants to reject the underlying free-market philosophy of the Peacock Committee report and several of its specific recommendations. Mrs Margaret Thatcher, the Prime Minister, is understood to be more in favour of taking broadcasting completely into the free market by the end of the century. Page 16

Divorce vote

Ireland's 2.4m electorate voted in a referendum to decide whether to introduce divorce. The result is expected today. Page 2

Emergency stays

South Africa's Law and Order Minister Louis Le Grange said that the national state of emergency would not be lifted soon, as a parliamentary recess promised even tighter control of news of unrest. Page 3

Confidence vote

Portugal's minority Social Democrat Government last night faced a confidence vote. Prime Minister Anibal Cavaco Silva has challenged opposition parties either to let him govern unhindered or face an early election. Page 2

Bonn rejects calls

West German Economics Minister Martin Bangemann rejected US calls for it to boost its economy and said it was making better progress towards cutting its huge trade surplus than Japan.

Turks condemned

Turkey's military court of appeal has ratified nine death sentences and overturned four passed on members of an extreme left wing group convicted of guerrilla attacks before the 1980 military coup.

Belgian air crash

The pilot and two passengers in a light aircraft were killed when it collided with a Belgian Air Force jet, whose pilot ejected safely.

Top Chinese to stay

Premier Zhao Ziyang of China said there was no plan for President Xi Jinping or Communist Party chief Hu Yaobang to retire at its next congress set for late next year.

Britons released

Two British engineers held in Nigeria for over two years won their appeal against 14 years jail terms for conspiracy and theft of an executive jet.

Magazine editor

New Statesman, British left-wing weekly magazine, named John Lloyd, Financial Times industrial editor, as its next editor.

Banca del Lavoro to sell 49% of equity

BANCA Nazionale del Lavoro, Italy's largest bank, plans to take 49 per cent of its equity out of state hands and sell it to Italian and foreign investors. Page 18

WALL STREET: The Dow Jones industrial average closed 4.85 down at 1,880.2. Page 38

TOKYO: New peaks were reached as investors sought medium-priced incentive-backed stocks. The Nikkei average advanced 84.32 to a record 17,600.95. Page 38

LONDON: Institutional and US support pushed leading equities higher again. The FT Ordinary share index added 1.3 to 1,351.1, while the FTSE 100 closed 8.1 better at 1,637.5. Page 38

DOLLAR fell in London to DM 2.2215 (DM 2.1240). It rose to FF 7.0825 (FF 7.0650); SF 1.8195 (SF 1.8175); and was unchanged at Y166.0. On Bank of England figures, the dollar's index rose to 115.5 from 115.0. Page 31

STERLING rose in London to \$1.5195 (\$1.5170). It also rose to DM 3.3750 (DM 3.3625); SF 2.765 (SF 2.7575); FF 10.7625 (FF 10.7175); and Y252.25 (Y251.75). The pound's exchange rate index fell 0.1 to 76.0. Page 31

GOLD rose \$0.75 to \$345 on the London bullion market. It rose in Zurich to \$345.20 from \$344.25. Page 30

HOESCH, West German steel group which last year paid its first dividend in a decade, expects a significant increase in earnings for 1986 on the basis of its performance so far.

BASF, the West German chemicals concern, has found sales picking up in the second quarter after a restrained start and is "highly optimistic" about prospects for the rest of the year.

LIFFE, the London International Financial Futures Exchange, is to spend £1.2m (\$1.8m) on a big increase in trading capacity. Page 6

JAPANESE semiconductor manufacturers fear that long-running talks with the US over alleged dumping of Japanese micro chips in the US may end without agreement. Page 4

VOEST-ALPINE, troubled Austrian state-owned steel and industrial group, is holding talks with unions aimed at cutting administrative and service staff by 2,400.

THAMES Television, London commercial TV station, said the offer for sale of 35 per cent of its equity was almost 28 times oversubscribed. Page 17

COMPANIA Telefonica, Spain's 47 per cent state owned telecommunications group, increased net profits last year 20 per cent to Pta 39.15bn (\$275m). Page 17

AMERICAN Medical International, US hospital group, admitted a 50 per cent fall in third quarter earnings to \$21.5m was incurred because it was not managing its costs effectively. Page 17

Thatcher and Kohl hold out against Pretoria sanctions

BY QUENTIN PEEL IN THE HAGUE

AN IMPORT ban on South African coal, iron, steel, fruit and vegetables, proposed by the Dutch presidency of the European Community, last night threatened to divide EEC leaders at their summit meeting in The Hague.

Both Mrs Margaret Thatcher, the British Prime Minister, and Chancellor Helmut Kohl of West Germany maintained firm opposition to any imposition of sweeping economic sanctions, as part of a package of measures to persuade the South African Government to open a dialogue with genuine black political leaders.

The heads of state and government of the 12 member states were struggling last night to find common ground on a "balanced package", which most believed should include some restrictive economic measures, as well as "positive" action to support anti-apartheid groups.

Mr Ruud Lubbers, the Dutch Prime Minister and chairman of the summit, appealed to his colleagues to find a balanced response which would promote dialogue in South Africa.

British and German officials made clear that their Governments remained very sceptical about the value of hostile economic moves in promoting a dialogue.

"We want negotiation and we want dialogue," a British official said. "Measures we would be happy to see adopted should be targeted to that end."

The objective is to make people feel good. French officials confirmed that a trade embargo on South African coal, iron and steel, wine, fruit and vegetables, had been proposed to the EEC leaders, along with a package of positive measures to support black groups in South Africa.

The measures, including legal aid for victims of the latest state of emergency and consolidation of current EEC programmes to the black community, are virtually agreed.

Those member states seeking stronger economic measures are Denmark, Greece, Ireland, Spain and the Netherlands. Belgium



Mrs Margaret Thatcher

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France and Italy are prepared to go along with limited action, provided all the member states join in.

Portugal shares the same basic opposition as Britain and Germany, influenced in part by the 600,000 Portuguese living in South Africa. France, represented at the summit by both President Francois Mitterrand and Mr Jacques Chirac, the Prime Minister, seems ready to go along with most of the trade measures, which would make a big dent in South Africa's exports to the Community but not damage EEC economies seriously.

The wine, fruit and vegetable embargo plan, in particular, would benefit both French and Italian farmers by removing a source of competition for products in surplus. Keeping out South African steel and iron would also be positively welcomed throughout the Community.

The issues were discussed by the EEC foreign ministers yesterday morning without any clear solution - although general agreement was reached on the measures to support black groups. The heads of government only reached the subject just before dinner, when they were due to continue the debate.

The issue of South Africa could cloud an otherwise relatively conflict-free meeting - the regular six-

Continued on Page 16

Some trade unions freed, Page 3

US sees fresh hopes in Soviet arms proposals

BY WILLIAM DULLFORCE IN GENEVA

FRESH opportunities for serious constructive discussion of nuclear disarmament may have been opened up by the latest Soviet proposals put forward at the nuclear arms control talks in Geneva, the US acknowledged yesterday.

In the most optimistic statement he has yet made, Mr Max Kampelman, the head of the US delegation to the talks, said at the end of the fifth round that his team was returning to Washington to "participate in the preparation of a constructive response" to the Soviet proposals.

Moscow had introduced a new option in the negotiations on reductions in strategic nuclear weapons, Mr Kampelman said. Modified Soviet proposals in the talks on space

weapons had been "responsive" to some US concerns.

The Soviet Union has offered as an intermediate step to negotiate a reduction of strategic nuclear forces to 8,000 "nuclear charges" on each side. It has kept on the table the fuller 50 per cent reduction first mentioned at the summit meeting between President Ronald Reagan and Mr Mikhail Gorbachev in November.

More significantly, perhaps, the Soviet agreed not to conduct intermediate nuclear force (INF) weapon stationed in Europe - such as US Pershing and cruise missiles - among the strategic weapons.

In the talks on space weapons, Moscow softened its previous demand for a complete halt to President Reagan's Star Wars pro-

gramme. It accepted that basic research should continue and that laboratory research would be held at the present "threshold".

In return, the Soviets wanted the US to agree to extend the existing anti-ballistic missile treaty for at least 15 years. They also offered to negotiate agreements banning space weapons aimed at satellites and targets on Earth.

The cautious hopes expressed by Mr Kampelman received rough treatment from Mr Viktor Karpov, Mr Kampelman's assessment presented the actual state of negotiations in a distorted light, a press statement from the Soviet delegation said. The US had continued to make progress in the talks and had evaded a businesslike consideration of the Soviet proposals.

Continued on Page 16

Ferruzzi seeks UK clearance before any British Sugar deal

BY LIONEL BARBER IN LONDON

FERRUZZI, the giant Italian food and agricultural business, yesterday took the unusual step of asking the UK Government to order a Monopolies and Mergers Commission inquiry into its shareholding in S&W Berisford, the commodity trading group.

Mr Paul Gardini, the Ferruzzi chairman, made the request during a press conference in London when he outlined his interest in buying the whole of, or a controlling stake in British Sugar, the UK beet monopoly which is a wholly-owned Berisford subsidiary.

The Office of Fair Trading (OFT) said yesterday that it was examining Ferruzzi's proposals and would make a recommendation to the Secretary of State for Trade and Industry, Mr Paul Channon, shortly. Under the Fair Trading Act 1973, the declaration if intent to make a bid is enough to warrant a Monopolies Commission reference.

Mr Gardini, flanked by his merchant bank advisers, Barclays De Zoete Wedd, said that Ferruzzi wanted to be treated on an equal footing with Tate & Lyle, the UK sugar refiner, whose conditional bid for Berisford has been referred to the Monopolies Commission. Tate has made clear that it is only interested in acquiring British Sugar, a move which would give it more than 90 per cent of the UK sugar market.

Ferruzzi stopped short of unveiling a formal offer for Berisford, but it signalled that it was serious in its intentions by announcing the appointment of Sir Richard Butler, a former president of Britain's National Farmers' Union, as chairman of Agricola UK, a newly created vehicle for Ferruzzi's interests in Britain.

The failure to announce a formal bid drew criticism from Charterhouse Japhet, merchant bank advisers to Berisford. Mr Sandy Muirhead, of Charterhouse, said that Ferruzzi should clarify its position in the interests of Berisford shareholders.

The National Farmers' Union also attacked Ferruzzi's proposals. Mr David Nash said in a statement that the NFU had "said consistently that we would prefer British Sugar to remain in British ownership."

Mr Nash said the NFU had asked the OFT to examine whether it was advisable to allow Ferruzzi to control such a large portion of the European sugar industry. Ferruzzi currently has 18 per cent of the European market; if it were to control British Sugar, its share would rise to 22 per cent.

Mr Gardini said Ferruzzi would only increase its stake in Berisford if there were no objections from the OFT.

Lex, Page 16; News analysis, Page 22

US may reduce growth forecast from 4%

By Stewart Fleming in Washington

THE REAGAN Administration is expecting to have to lower its real economic growth projections for 1986 from the current level of 4 per cent and to raise its estimates of the fiscal year 1986 budget deficit when it releases its mid-year review of the budget outlook next month.

With first-quarter real growth of only 2.9 per cent, and the second quarter widely expected to be lower, officials concede that it is increasingly unlikely that the current 4 per cent growth target can be met. After the first quarter it was estimated that the economy would have to grow at about 4.9 per cent through the rest of the year to reach the 4 per cent level for the 12 months.

Growing pessimism about the economic outlook is already translating into mounting political pressure on the Federal Reserve Board to cut its discount rate again and ease monetary policy.

The White House dropped a heavy hint earlier this month that while not wanting to interfere with the Fed's independence, it would like to see interest rates decline. Yesterday, Mr Robert Dole, the powerful Senate Majority leader, reinforced the message he has been sending recently to the central bank, calling on the Fed to lower interest rates, saying "now is the time to lower interest rates... this would help to stabilise, not disrupt, the current economic situation."

The increasing political pressure on the Fed as the economy stagmates and the mid-term elections approach, comes ahead of a key meeting of the central bank's monetary policymaking Open Market Committee (OMC) on July 8-9.

Shortly after this meeting, Mr Paul Volcker, the Fed Chairman, will be testifying on the Fed's monetary policy in Congress.

On Wall Street, economists who watch the Fed are increasingly predicting that the central bank will lower its discount rate and - particularly after the gloomy first-quarter gross national product report from Japan - that this could come in the context of another intentionally co-ordinated discount rate reduction.

Meanwhile, on Capitol Hill yesterday a conference committee of the House and the Senate which has been working to try to patch together a fiscal 1987 congressional budget resolution, appeared to be nearing agreement.

The main stumbling block has been defence spending, with neither side willing to budge.

Continued on Page 16

ITT in talks on European telecom deal

BY JASON CRISP IN LONDON, PAUL BETTS IN PARIS AND ALAN FRIEDMAN IN MILAN

EUROPE'S fragmented telecommunications industry may be close to a huge upheaval and reorganisation which would be extraordinarily complex and have considerable long-term repercussions.

ITT, the US conglomerate which has substantial telecommunications interests across Europe, has long been seen as the key to changing an industry that has been traditionally highly nationalistic.

Yesterday ITT confirmed in a terse statement that it had held discussions with the French state-owned Compagnie Generale d'Electricite (CGE). These discussions are in fact at an advanced stage, and proposals are understood to have been made to the French Government. That confirmation helped send the troubled ITT's share price yet higher on Wall Street to \$53 at one stage yesterday - up \$7 from Tuesday.

Discussions are still going on and a conclusion is expected within the next few days. If successful, the talks could create a huge telecommunications group with interests across Europe and with access to the US market. But the complications of shareholdings, political interests and technical systems are enormous.

The current proposal is thought to run roughly along the following lines: a new joint venture company would be formed in which ITT would hold 30 per cent. This company would consist of ITT's substantial European and US telephone equipment businesses, which last year had turnover of \$4.6bn, and Alcatel, CGE's telecommunications subsidiary. CGE would hold about 50 per cent of the joint venture.

In addition, Plessey has a second system in the US being sold by its subsidiary, Stromberg-Carlson. And if AT&T is involved with the French and Alcatel, that introduces yet another system into the melting pot. AT&T also brings Philips, the Dutch electricals group, into the equation through their joint company APT, which sells the US company's digital exchanges.

This complex venture is the product of Mr Georges Pehereau, the urban chairman of CGE, long a master of international deal making.

For more than a year, he has negotiated separately with ITT and AT&T. He has reached a major industrial agreement with AT&T, in association with Philips, which would give Alcatel the support of AT&T to market its digital switches in the US and would also form a joint venture to strengthen its microwave business.

In return, AT&T would gain access to the French public telephone switch market with an initial

Continued on Page 16

WEEKEND FT GOES TO NEW YORK

In tomorrow's special issue we look at different styles of travel; we discover the best delis and department stores; and we check out the New York fashion buys. We look into skyscraper gardening... and skyscraper housing to make it possible. Even our chess and bridge columns and crossword have a US flavour. All in the weekend FT tomorrow.

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EUROPEAN NEWS

Air traffic in Europe 'to increase by 5.4%

The Association of European Airlines is predicting a 5.4 per cent annual growth of air traffic in Europe for the next five years, AP reports from Brussels.

Passenger traffic is expected to rise from 43.5m to 53.8m in 1990, the association said yesterday.

The forecast is based on a 2.5 per cent annual growth of the European gross national product and steadily decreasing inflation.

The association said total international air traffic dropped by 3.1 per cent in April, reflecting the public response to recent political events coinciding with an already-weakened demand from the US. Traffic dropped by 10.4 per cent on the North Atlantic, but increased 17.5 per cent on the South Atlantic.

Soviet N-plant plan

Soviet authorities are going ahead with plans for the country's biggest graphite-moderated nuclear power station despite the Chernobyl accident, according to officials in the republic of Lithuania. *Reuter reports from Vilnius.*

The four-reactor plant at Ignalina, Lithuania, will have a capacity of 6,000 Mw, making it 50 per cent larger than Chernobyl and one of the most powerful plants in Europe.

Le Pen gun alert

National Assembly deputy Mr Jean-Marie Le Pen, leader of France's extreme right wing National Front, said yesterday he was involved in a dispute with customs officials at New York's Kennedy airport who found a gun in his luggage. The dispute arose over the validity in the US of a permit justifying his carrying of a gun, AP reports from Paris.

Fermenta accused

The Swedish Bank Inspection Board accused Mr Refaat el-Sayed, main owner and group chief executive of biotechnology company Fermenta AB, of violating laws barring insider trading. *Reuter reports from Stockholm.*

France 'assures Arabs'

France has told Arab powers that it will not supply Iran with arms and is interested in helping end the Gulf war, the newspaper *Al-Qabas* said yesterday, AP reports from Kuwait.

FitzGerald appeals for support on divorce

BY HUGH CARNERY IN DUBLIN

THE Irish Government today anxiously awaits the results from yesterday's referendum on a proposal to introduce divorce for the first time.

An opinion poll on Wednesday showing the proposed constitutional amendment would be defeated prompted a wave of last minute appeals from Dr Garret Fitzgerald, the Prime Minister, and other government ministers, for voters not to reject the move.

For the first time in the campaign, they stressed the implications a defeat could have for the Republic and Northern Ireland, where Unionists would regard it as proof of the dominant position

of the Roman Catholic Church in the south. A statement by four Fine Gael parliamentary deputies said defeat would make the border like the Berlin Wall.

In a similar vein, Mr Barry Desmond, Health Minister, a member of Fine Gael's coalition partner Labour, attacked the attitude of the Catholic hierarchy which strongly opposes divorce under any circumstances.

"One would expect a body of men so intimately connected with the tragic history of this divided country to place greater emphasis on the need to reconcile both traditions. No-one will die as a result of the introduction of divorce,"

he said. "Many may die if we do not take the necessary steps to heal the divisions on this island."

Dr Fitzgerald has pinned much of his political career on trying to make the Republic a more liberal society and his authority, and that of his coalition, would be seriously undermined.

Voting continued until 10 pm last night and counting does not start until this morning. Early indications were that turnout would be around 55 per cent, which compares with 58 per cent in a referendum three years ago which enshrined a ban on abortion in the constitution.



FitzGerald... warning

Opec hopes for majority accord on output

BY RICHARD JOHNS IN BRNO, YUGOSLAVIA

DETAILED discussions on the level of collective output best geared to raise oil prices to the \$17-\$19 per barrel range by the end of the year are expected to start today at the meeting of the Organisation of Petroleum Exporting Countries in its third day.

"I think we will come up with an agreement," Sheikh Yamani, the Saudi Arabian Minister of Oil, said yesterday. However, it is generally accepted that at best this can only be a majority accord, with Iran, Algeria and Libya once again dissociating themselves.

Moreover, any new and higher ceiling clearly could not apply before the last quarter of 1986.

Talk is likely to centre on a figure of \$17.5m b/d. Iraq is understood to have given some

ground for hope that its demand for a much higher quota might be accommodated within such a limit.

Opec experts acknowledge that the surge in the group's output to 19m b/d in June means that demands for members' crude and stocks will be less than the 17.2m b/d forecast in the report of the Economic Commission Board, drawn up late in May.

For the October-December period the requirement from these sources was projected at 18.4m b/d.

Some members among the majority giving priority to regaining market share are insisting that more attention should be given to "managed price competition," or limiting the damage to per barrel revenues.

They are alarmed at the increase in the volume of Opec oil flooding the market in the second quarter, averaging about 18m b/d compared with the estimate of 16.3m b/d demand made at the last conference.

Doubts still persist, meanwhile, as to whether Saudi Arabia, Kuwait and the United Arab Emirates sincerely want an end to the price war in the near future. There is speculation that they want to continue a squeeze on non-Opec production to bring about some kind of global agreement, recognising a much bigger share of the market for Opec.

Among the minority, Iran has initially given the impression of being more conciliatory. It has proposed a cut of 10 per cent in Opec output from the level

of demand agreed upon by the experts. In practice, though, they are unlikely to reach any consensus.

Algeria and Libya have shown no signs of shifting from their insistence of a reduction of 14-14.5m b/d.

The group of five ministers charged with maintaining contacts with other producers were said by delegates to have clarified the kind of contribution in the form of output restraint that might be forthcoming from those willing in principle to assist Opec in devising a plausible output-sharing system.

They believe that Mexico, Egypt, Oman, Guyana, Malaysia and Brunei would be prepared to collaborate if Opec observed from October a ceiling in the region of 17.5m b/d.

Anti-nuclear wave hits Yugoslav party congress

BY ALEKSANDR LEBL IN BELGRADE

THE post-Chernobyl wave of anti-nuclear sentiment hit the Yugoslav Communist Party congress yesterday with some delegates urging an end of the country's nuclear power programme and a ban on US and Soviet navy ships carrying nuclear weapons entering Yugoslav ports and waters.

The calls were more a reflection of the diversity of opinion expressed at the congress that takes place every four years than a serious threat to the policy of the Mikulic government, which despite recent postponement of the one new nuclear reactor scheduled to be built in the next five years wants to retain the nuclear

energy option. The congress started on Wednesday with a tongue-lashing speech from Mr Vidujko Zarkovic, the retiring party president, who criticised the party for failing to help push through economic reforms.

Most of the hundreds of delegates who have spoken so far have favoured market-oriented economic reform, less state interference in business life and less restriction of private enterprise.

In voting changes which may help both democratise and strengthen the party at the federal level, delegates will today elect, by secret ballot, the 165-member party central committee.

Zurich conference to discuss exchange rates

BY JOHN WICKS IN ZURICH

THE international parliamentary working round on exchange rates and co-ordination, to be held in Zurich this weekend, is described by its organisers as the "working bedside" of May's Tokyo summit.

The informal conference, called by the Washington consultants Smick-Medley and Associates, is intended to focus on "defining the political and intellectual boundaries of the proposed new co-ordination agenda."

Mr David Smick said in Zurich yesterday that this would mean discussing whether a consensus existed on international co-ordination. A report on the proceedings was to be forwarded to finance ministers,

central banks and parliaments before the September meeting of the International Monetary Fund.

The Zurich event, which follows the US congressional summit on exchange rates and the dollar, organised by Smick-Medley in Washington last November, will feature short speeches by over 20 leading political, government and business representatives.

These include Dr Karl Otto Poehl, President of the Bundesbank, Mr Michael Candesius, governor of the Banque de France US Senator Bill Bradley and Mr Onno Ruding, Dutch Finance Minister, and chairman of the Group of Ten and the IMF interim committee.

EEC reform of trade barriers 'behind schedule'

BY QUENTIN PEEL IN THE HAGUE

THE European Commission yesterday warned member states of the EEC that plans to remove all barriers to trade within the Community were falling well behind schedule.

In strongly worded criticism of the Council of Ministers — the decision-making body of the 12 member states — the Commission said it had "not shown the sense of urgency or determination to see the programme through to time."

The Commission singled out finance ministers and agriculture ministers for failing to make progress with important proposals for scrapping trade barriers.

Its progress report on the work to achieve a genuine common market in the Community by 1992 — as agreed by EEC leaders a year ago in Milan — was presented to yesterday's summit meeting in the Hague.

Referring to plans to reform the Treaty of Rome in order to speed decision-making in the Council of Ministers, agreed in Luxembourg last December, the Commission said: "The Spirit of Luxembourg does not appear to have infused the attitudes of member states in the Council."

The Dutch Government, which holds the chair of the EEC Council of Ministers, still claimed good progress in

removing specific barriers to trade, but admitted it was not enough to meet the timetable.

"It has become clear to the Presidency that the internal market can only be achieved if the institutions and the member states make even greater efforts," it said.

The Dutch singled out three areas for particular emphasis: ● The need to agree on tax harmonisation, described as "an essential prerequisite for completion of the internal market."

● The need for greater competition for government spending contracts across EEC frontiers.

● The liberalisation of transport, the lack of which resulted in "very high unnecessary costs."

All are controversial for many member states and the Commission paper noted the failure of finance ministers to make progress with several proposals on harmonisation of value added tax and excise duty.

It also claimed that agriculture ministers had "devoted little time to (internal market) proposals in their area of responsibility."

The Commission also claims some share of responsibility for slippage, for not producing all its proposals on time.

EEC asked to back food export co-operation

BY QUENTIN PEEL IN THE HAGUE

EEC leaders were yesterday asked to endorse a plea for more co-operation between the world's leading food exporters to stabilise world markets.

The European Commission and the Dutch presidency of the Community called for a stress on greater co-operation to underpin the efforts of the EEC and other producers to reform their farm sectors and curb overproduction.

Without such co-operation, the Commission warned, "the exporting countries risk adopting support measures which lead to increased financial costs for the agricultural community."

The Dutch proposal says that the problem of overproduction of major foodstuffs—cereals, dairy products and meat—is worldwide and requires a co-operative solution on a similar scale.

The stress on the need for co-operation is an old theme

which has not hitherto produced any successful co-operation, even between exporters such as the EEC, the US, Australia, Canada, New Zealand and Argentina.

The position put to the heads of government at their summit in the Hague suggests a new stress on a co-ordinated market approach, both in international trade negotiations like the new round of the General Agreement on Tariffs and Trade (GATT) and in bilateral talks such as those under way between the US and EEC.

"In this situation, the need for concerted action in the world context is evident," the European Commission concludes. "Such action must concern not only the adjustment of domestic support policies in a mutually coherent... but also co-operation for the stabilisation of world markets and the development of world agricultural trade."

Vote of confidence for Lisbon government

By Peter Wise in Lisbon

PARLIAMENT was to decide the fate of Portugal's minority Social Democrat Government last night in a vote of confidence. Mr Anibal Cavaco Silva, the Prime Minister, has challenged opposition parties either to let him govern unhindered or face an early election.

The opposition was expected to refrain from toppling the centre right administration and provoking a crisis.

Defeat of the motion would force the Government to resign. A victory would give the Prime Minister greater moral authority in his repeated confrontations with parliament but would not necessarily ease the practical problems of getting legislation through with a minority of less than a third of the parliamentary seats.

The declared opposition of the Socialists and Communists and the expected abstention of the centrist Democratic Renewal Party (DRP) undermined the votes of the 22 Christian Democrat deputies crucial to the Government's survival.

Although natural government supporters, the Christian Democrats allowed speculation to mount over their voting intentions in an apparent bid to win counter benefits for backing the Social Democrats.

Mr Cavaco Silva tabled the confidence motion on the grounds that the Government programme approved by the opposition when he came to office last October was being subverted by persistent allegations, delays and blockages of government legislation in parliament.

His action was provoked by opposition changes to the budget, restrictions on plans to reprivatise state firms and moves to delay the revision of rigid labour laws that make it almost impossible to dismiss workers.

Opposition parties accuse Mr Cavaco Silva of failing to accept a minority government's obligation to seek compromise and consensus on policy and of creating an artificial conflict to deflect attention away from the Government's alleged inability to revive business confidence, despite favourable economic conditions.

But the Prime Minister appears to have calculated his chances carefully. If he must face an election, he would clearly rather do so before economic growth falters.

Gatt committee gears up for Uruguay talks

By William Dufforce in Geneva

THE PUBLICATION of two rival draft declarations for trade ministers has this week injected a sense of urgency into the committee preparing for new multilateral trade negotiations.

The pace and atmosphere of the committee's work in both informal and formal sessions this week had changed markedly, a spokesman for the General Agreement on Tariffs and Trade (GATT) said.

Mr Arthur Dunkel, the GATT secretary-general, announced yesterday that the preparatory committee would go into permanent session from July 8 in an effort to resolve serious differences remaining between the big trading nations and the hard core of developing countries.

The committee has a mid-July deadline for preparing the declaration with which it is hoped trade ministers meeting at Punta del Este, Uruguay, in September can launch the new round of negotiations.

The two draft declarations — one from nine industrialised countries, the other from 10 developing countries — draw the lines.

The three major trading blocs, the US, the European Community and Japan, have this week rallied round the draft declaration produced by nine industrial countries.

The US and the EEC have both emphasised this week that they will not accept any declaration which, like that proposed by the 10 developing countries, omits all references to trade in services, intellectual property rights, direct investment and other "new" Gatt issues as subjects for negotiation.

Balmy weather makes for EEC summit's festive air

BY LAURA BAUN IN THE HAGUE

BALMY WEATHER and a relatively relaxed agenda for the European Community summit in the Hague created a rather festive air that even the super-organisation of the Dutch 2,400 policemen preparations surpassing those for last year's papal visit.

Cordiality prevailed during a traffic jam as Mr Francois Mitterrand, the French president, and Chancellor Helmut Kohl of West Germany leaped from their cars to stroll together.

The only real threat to the comparative calm is the issue of South Africa, which could leave the 12 summit members in a darray if no agreement is reached.

Motorcades ferried the government leaders to a lunch with Queen Beatrix and later to the Kurhaus coastal resort. The clampdown on news left the 750 accredited journalists looting about the courtyard of the Agriculture Ministry while summit talks went on next door.

The Netherlands, as current EEC chairman, has spared no effort in staging the semi-annual summit designed to give prime ministers and heads

of state a chance to ponder broad issues in studied casualness.

Security measures alone have cost the Dutch government F1.3m (£800,000) and involved 2,400 policemen preparations surpassing those for last year's papal visit.

A Dutch frigate is moored off the 19th-century Kurhaus while helicopters buzz overhead and sandalled skippers surround the press centre.

Kurhaus staff have been vetted for a year and a security check began weeks ago for bombs.

Most attention has been focused on the pas de deux between President Mitterrand and his Prime Minister, Mr Jacques Chirac. This cohabitation between a Socialist president and a conservative prime minister has led to a series of carefully choreographed appearances.

Both were invited to the Queen's lunch at Noordeinde Palace, where they were said to have sat beside each other and spoken only between themselves.

West Berlin debates SPD split over defence

BY LESLIE COLTITT IN BERLIN

AN OPEN rift within the once dominant West Berlin Social Democrat Party (SPD) has unleashed a fierce debate over the party's ties to the Western alliance.

The opposition SPD, which governed the city until 1981, was split last weekend when a minority of 65 SPD right-wingers stormed out of a party congress.

The walkout was in protest over a resolution by left-wing SPD delegates to approve a "security partnership" with the Warsaw Pact instead of Western military deterrence. Washington was sharply criticised for its "policy of force and superiority."

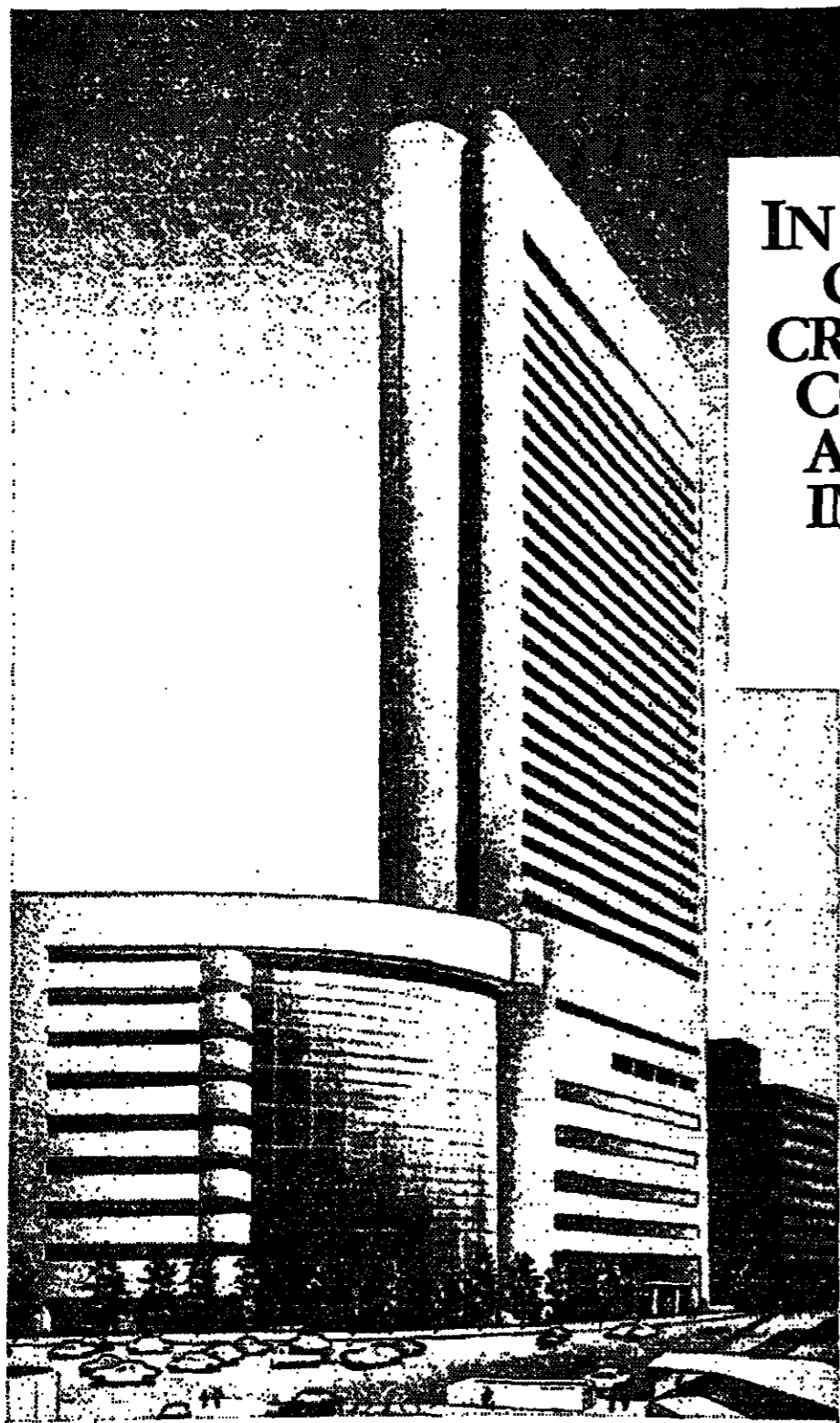
The US, along with Britain and France, has maintained troops in West Berlin since 1945 to prevent it from falling under Soviet rule. The parliaments of West Berlin and West Germany yesterday debated the split.

Chancellor Helmut Kohl's Christian Democrats accused the opposition of abandoning its previous common ground with the other parties and of moving "closer to Moscow than to Washington" on key political issues.

Mr Eberhard Diepgen, mayor of West Berlin, has called on Mr Johannes Rau, the SPD's candidate for next year's West German election, to bring the West Berlin SPD "to its senses."

The issue is embarrassing to Mr Rau, who is attempting to dispel the widespread impression in West Germany that the SPD is sliding to the left.

At its peak under former mayor Mr Willy Brandt, the SPD in 1963 polled 62 per cent of the votes in the West Berlin elections. In last year's balloting, however, it plummeted to an all-time low of 32.4 per cent.



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Pressure mounts for Shin Bet inquiry

By Andrew Whitby in Tel Aviv

THE EMBATTLED Israeli Government of Mr Shimon Peres yesterday faced mounting pressure for a full inquiry into the "Shin Bet affair" a day after the enforced resignation—and pardon—of Mr Avraham Shalom the internal security chief.

Mr Yitzhak Shamir, the former Likud Prime Minister, currently serving as Foreign Minister, said he had "nothing to fear" from the public investigation of the scandal being demanded by an increasing number of politicians, particularly in the Labour Party.

A potentially serious threat to the Government's hopes of washing its hands of this unavailing affair—the 1984 murder of two Palestinian bus hijackers and its subsequent cover-up—could come from three petitions presented yesterday to the high court by left wing politicians and lawyers. These challenge President Chaim Herzog's right to pardon the Shin Bet officials involved in advance of charges being brought.

Defending the Government's handling of the affair, Mr Peres said yesterday the political establishment had to stand behind those who carried out orders, a reference to the usually shadowy Shin Bet security organisation.

Mr Shamir said that while he understood the concern of jurists over the handling of the affair "they should also understand that sometimes state security must come first."

Australian pay rise awarded

By Emilia Tagaza in Manila

ONLY A fortnight after Mr Bob Hawke, the Australian Prime Minister, announced austerity measures, Australian workers were yesterday awarded a 2.8 per cent wage increase from next month. The decision, announced by the independent Conciliation and Arbitration Commission, followed months of negotiations with trade unions, employers and the Government.

The commission rejected the unions' demand for a compulsory 3 per cent productivity pay rise, while allowing individual unions and employers to conduct productivity negotiations.

South Africa frees some trade union leaders

BY OUR JOHANNESBURG CORRESPONDENT

SEVERAL black trade union leaders, including the general secretary of the Council of South African Trade Unions (Cusat), Mr Firoshaw Camay, were released from detention under emergency laws yesterday while Mr Louis le Grange, the Minister of Law and Order, warned that the state of emergency would not be lifted in the near future despite the passage into law of tough new security law amendments.

He told a National Party rally in Nelspruit in the Eastern Transvaal that the Government would not make the mistake again of lifting the emergency too soon and added: "We are determined to apply all aspects

of the regulations and are not prepared to negotiate with any hostile forces."

Meanwhile, the Bureau of Information reported yesterday that another landmine exploded under a truck on a gravel road close to the township of Soshanguve, north of Pretoria yesterday morning while another five blacks were killed in separate violent incidents. This brings the official total of "unrest" deaths since the emergency was declared to 67. The black driver of the truck was not hurt.

The police have offered a reward of up to 1,000 Rand (£283) for information leading to the arrest of people allegedly

involved in "necklacing" or any form of incitement to violence in the townships. They supplied telephone numbers where calls can be made in confidence.

The bureau, meanwhile, has responded to media requests for more details on unrest incidents and the fuller picture which emerged from yesterday's daily "unrest situation" is of continuing violence, sometimes involving sizeable crowds.

Thus one of the five blacks whose death was recorded in the latest official report was shot during an alleged attack by about 200 blacks on a railway police vehicle in Daveyton, east of Johannesburg.

Mr Denis Healey, the British Labour Party's shadow Foreign Secretary, yesterday toured townships around Durban and after studying photographs and affidavits and talking to township residents, accused members of the Zulu Inkatha movement headed by chief Mangosuthu Buthelezi of what he called "vigilante violence."

Michael Holman adds from London: A group of leading British companies have endorsed a statement calling for "fundamental political change" in South Africa but express opposition to any measure aimed at damaging or undermining the South African economy.

"Such measures would be counter-productive," says the statement, "and likely to lead to increased polarisation of attitude and the removal of all possibility of peaceful change."

The statement has been circulated by the British Industry Committee on South Africa (BICISA), formed earlier this year, whose chairman is Sir Leslie Smith, a director and former chairman of the BOC Group.

Over 30 companies have backed the statement, including BP, Consolidated Goldfields, Hill Samuel, Mitchell Cotts, Rowntree Macintosh, Rio Tinto, Shell, Unilever and Reckitt and Colman.

Anthony Robinson reports from Johannesburg on limits to parliament's power

Opposition MPs pierce the stifling silence



Mrs Helen Suzman (left) was offended by the attack on the role of parliament by Dr Frederick Van Zyl Slabbert



ONE OF the first acts of the Bureau for Information, the sole source of official news and comment on "unrest" since the declaration of South Africa's state of emergency two weeks ago, was to warn the media not to use the term "white minority regime" to describe the country's government.

Formally, the Bureau had a point. Since the introduction of the new constitution in September, 1984, South African laws have had to be approved through a complicated legislative process involving not only the House of Assembly with its white parliamentarians but also the coloured House of Representatives and the Indian House of Delegates.

The tri-cameral constitution, which totally excludes blacks who have no parliamentary representation at all also ensures that in the last resort the ruling white Afrikaner National Party has the last word. The vehicle for preserving the essence of Afrikaner parliamentary power is the President's Council, the top level policy advisory body which has a built-in National Party majority.

In case of a deadlock in the standing committees where legislation is thrashed out between members of all three houses, legislation passes to the President's Council for a decision, which is then passed to the State President for his signature.

On Tuesday night this procedure was completed for the

first time when President P. W. Botha signed amendments to the Internal Security Act and the Public Safety Act. These empower the Minister of Law and Order to declare any part of the country an unrest area and detain people without trial for 180 days, virtually uncommunicated. They also grant the security forces legal indemnity for their actions, provided they are taken "in good faith."

The amendments, which give the Government permanent powers similar to those of a State of Emergency without formally having to declare one, were opposed not only by the coloured and Indian Houses but also by the main white Opposition Party in the House of

Assembly, the Progressive Federal Party (PFF).

The amendments have thus become law even though a majority of MPs in all Houses voted against them by 159 votes to 146. The Government was condemned by leaders of the coloured and Indian Houses as well as the PFF for overruling the expressed will of Parliament.

This latest example of the limitations of parliamentary democracy in South Africa comes at the end of a session where the role of parliament has come under scrutiny and criticism as never before.

On the one hand it has seen the passage of some of the most "reformist Bills" ever to be proposed by a Government

which for most of its 38 years in power has been dedicated to enforcing apartheid.

Its most important act has been scrapping 34 laws and amendments which formed the basis of influx control and the pass laws. Parliament is to be re-convened for an additional session on August 18 to approve the other reforms proposed by the Government.

On the other hand, parliament's most reformist session has also been characterised by several profound shocks to the whole system of parliamentary government. In the first week of the new session a stunned House of Assembly heard Dr Frederick Van Zyl Slabbert announce his decision to give up the leadership of the PFF and his seat. Parliament, he said, had become "a ritual of irrelevance" engaging itself in "ridiculous political debate while our country is bleeding."

Since then Dr Slabbert has appeared on a platform of one of the main extra-parliamentary opponents of apartheid, the United Democratic Front, aimed at seeking white support for a broad non-racial alliance against apartheid.

His attack deeply offended many of his erstwhile supporters, including Mrs Helen Suzman, who for years battled on as the lone opposition voice in parliament. Her unremitting criticism of Government actions and formal questions in parliament have not only kept the Government on its toes but also provided an invaluable source of information.

She sought in vain this week to force Mr Louis le Grange, the Minister of Law and Order, to reveal the numbers, names and ages of those detained. But by reading out several names of suspected detainees in parliament, she nevertheless was able to use the protection of parliamentary privilege to help reveal the wholesale nature of the detentions of community leaders, from churchmen to trade unionists.

In her condemnation of the Government's refusal to answer questions even in parliament, Mrs Suzman complained that "South Africa had become like El Salvador and Argentina, where people went missing and their governments refused to say whether those concerned were dead or not."

It is this kind of comparison which can still be made in parliament—but no longer outside its walls where such a statement would almost certainly come under the blanket definition of "subversive."

The Government has refused to accept the PFF's demand that parliament should not go into recess while the state of emergency continues, just as it refused last July to reconvene parliament when it announced the first state of emergency.

After the latest warning to the domestic and foreign media to toe the line on the emergency regulations or else, the silence hanging over South Africa will become more stifling than ever.

Aquino names team to negotiate with rebels

By Chris Sherwell in Manila

PRESIDENT Corason Aquino of the Philippines yesterday named a two-man government team to seek a ceasefire in the country's communist-led insurgency.

The emissaries—Mr Ramon Mitra, the Agriculture Minister and Mr Jose Diokno, head of the Presidential Commission on Human Rights—will hold negotiations with Mr Satur Ocampo, the man already nominated to represent the Communist Party and its military wing—the New People's Army.

Mr Diokno, a former senator, is known for his strong nationalist sentiments and left-leaning opinions. Mr Mitra, seen by some as a rising star in the Aquino administration, is more conservative.

Mrs Aquino's announcement came at a press conference at which she also revealed she had received \$15m in immediate economic assistance from the European Economic Community.

The sum, given by Mr Claude Cheysson, visiting Commissioner for North-South Relations, is part of a \$40m package from the European Commission's budget.

Although substantial, the commitment is small by comparison with assistance on offer from the US and Japan. Of the EEC member states, only West Germany has a significant aid programme to the Philippines.

In a stream of meetings yesterday, Mrs Aquino also met Mr Timothy Renan, Minister of State at the UK Foreign Office. He is one of many foreign ministers in Manila for talks between the six-nation Association of South-east Asian Nations and its leading trading partners.

Mrs Aquino refused to say when the ceasefire talks with the communist insurgents would begin. On the chances of its success, she acknowledged that some people would never co-operate with her Government, but said it was important to have "a meaningful dialogue if only to prevent loss of life."

The insurgency has claimed hundreds of lives since Mrs Aquino was installed in power in February,

Two Britons held for jet theft freed in Nigeria

Nigeria has freed two British engineers jailed since 1984 after they won appeals against conviction for the theft of a jet from Lagos in May, 1984. Britain yesterday welcomed the release of Mr Kenneth Clark and Mr Angus Patterson, who were facing a 14-year jail term for allegedly assisting in the illegal departure of a jet from Lagos in May, 1984, about two months before an abortive kidnapping in London of a former Nigerian minister sought by Lagos on corruption charges. The court decision ends an affair which added severe strains to Anglo-Nigerian relations.

Execution stayed

Malaysia's Penang State Legal Department has said it would withhold a draft death warrant for Australian drugs trafficker Mr Brian Chambers until a plea for a stay of execution was heard next month. Reuter reports from Penang. After a hearing yesterday, the state's legal adviser, Mr Shahr Yusoff, said he would also withhold a warrant for Mr Kevin Barlow until appeals are heard. Both men have been condemned to hang for trafficking heroin.

Hostage release hint

The Tehran Times yesterday quoted a senior Iranian official as saying Iran could help free British hostages in Lebanon in the same way Tehran's "ideological links" helped free two Frenchmen in Beirut. Reuter writes from Tehran. Meanwhile, Iran released Mr Jean-Yves Albertini, an Air France station manager in Iran, after a one-year sentence for giving parties considered corrupt in the Islamic Republic, diplomatic officials said.

Sudan debt at \$20bn

Sudan's total foreign debt stands at more than \$20bn, rather than the \$9bn the Government previously announced. Dr Mohammad Abu Hureira, Commerce Minister, revealed yesterday. Rami Khouri reports from Amman. The Minister told a news conference that Sudan's exports could only cover about 30 per cent of its total financial needs and that expatriate remittances had dropped recently to half their former level.

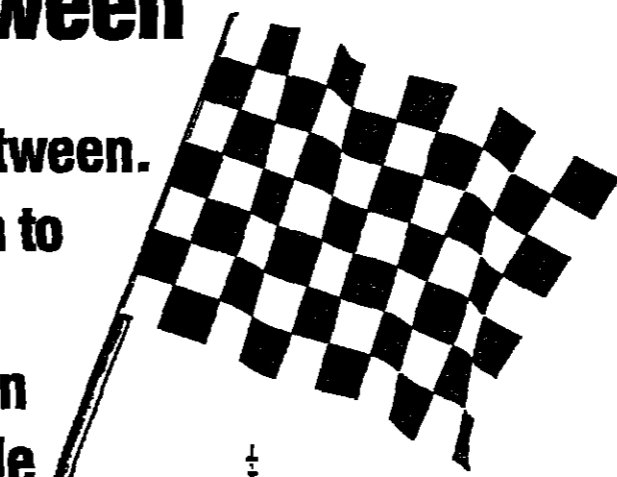
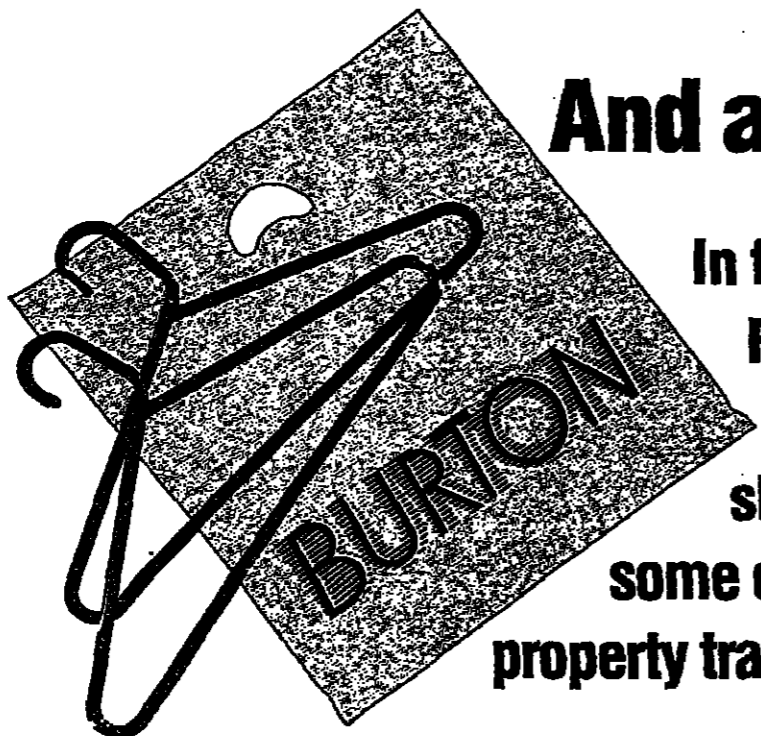
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AMERICAN NEWS

House approves Reagan aid plan for Contras

BY REGINALD DALE, US EDITOR, IN WASHINGTON

President Ronald Reagan yesterday was basking in one of his biggest congressional foreign policy victories after the Democrat-controlled House of Representatives finally approved his \$100m aid plan, including military assistance, for Nicaragua's Contra rebels. The President, relaxing at his California ranch after a strenuous lobbying campaign, said that the vote "represents a step forward in bipartisan consensus in American foreign policy."

Ortega warns of invasion

BY PETER FORD IN MANAGUA

MR DANIEL ORTEGA, Nicaragua's President, warned on Wednesday that the new military aid for the Contra rebels marks another step towards a US invasion and told his countrymen to "improve their battle readiness."

Reginald Dale visits northern Arizona to report on a century-old dispute on an Indian reservation

Navajos muster for a last stand on land

ON THE parched uplands of north-eastern Arizona, one of the remotest corners of the US, small bands of Navajo Indians are gathering for a last stand against the federal Government.

Ten days from now, when most of the rest of the country will be celebrating the 100th anniversary of the Statute of Liberty, time will officially run out for the Navajo "resisters," who are fighting to keep their homes and their traditional way of life. They are up against what has been described as the biggest forced resettlement of any racial group in the US since the internment of 120,000 Japanese-Americans during the Second World War.

He established a reservation for the Hopi tribe "and such other Indians as the Secretary of the Interior may see fit to settle thereon" in the rectangular area shown on the map.

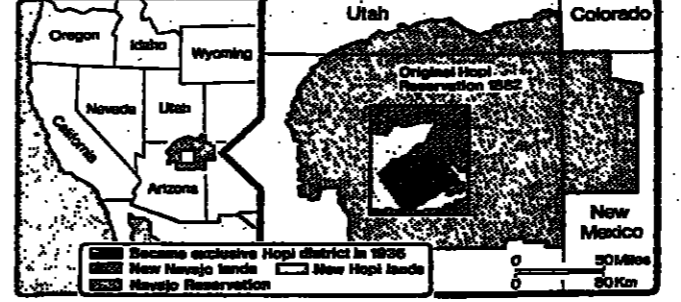
Over the years, the Navajo Indians, much more numerous than the Hopis, were driven westwards, largely by white migration and Government meddling with their own reservation's eastern boundaries. The nomadic Navajos increasing surrounded the village-dwelling Hopis, occupying most of the 1882 reservation outside the central Hopi area.

returned, but the episode raised fears of violence as the deadline approached. With the desolate, waterless plateau sweltering in the hottest weather of the year, tension is high.

The Federal Relocation Commission in Flagstaff, the region's largest town, says that Navajos have flocked to its doors for resettlement incentives and that the "resisters" number only about 70 families, or perhaps 300 people. Mr Lee Phillips, a lawyer who has taken up the "resisters' cause, believes that this is on the low side, because many people who originally applied for relocation did not understand what it meant.

It is a universal theme of the resisters that the white man simply does not understand the reservation, which the Government says are in fact more desirable. But the resisters say they are no substitute for ancestral sites. More than half those who have so far been relocated have exercised their right to move off the reservation into urban areas, where many have fallen victim to loan sharks, alcoholism, family break-ups, and destitution—common phenomena when Indians try to adapt to the white man's world.

As so often in the American West, land claims and mining rights are inextricably intertwined in the Hopi-Navajo area, which sits on an estimated 190m tonnes of coal, plus lesser quantities of uranium, natural gas, and oil. It already contains the world's largest strip mine, run by the Peabody Coal Company.



Indian spiritual attachment to the land who has taken up the "resisters' cause, believes that this is on the low side, because many people who originally applied for relocation did not understand what it meant.

World Court to rule today on Nicaragua case

THE World Court today may declare President Ronald Reagan's support for Nicaraguan Contra rebels illegal, just after his victory in securing congressional approval for more military aid. Reuter reports from The Hague.

Mexicans to meet IMF

A DELEGATION of top Mexican officials headed by the recently-appointed Finance Minister, Mr Gustavo Petricoli, is due to hold meetings in Washington today with senior US and International Monetary Fund officials in the continuing search for solutions to the Mexican debt crisis.

World Bank \$500m loan for Brazil

By Our Washington Staff THE World Bank yesterday approved a \$500m (\$329.5m) economic adjustment loan to Brazil after the US had dropped its earlier opposition to the deal. The loan is to support agricultural reforms and finance imports of food and fertilisers.

Move to curb credit boom

BY IVO DAWNAY IN RIO DE JANEIRO THE Brazilian Government yesterday preparing new measures to restrict the boom in consumer spending by reining in consumer credit.

BASF Aktiengesellschaft Notification of Dividend BASF'86 The Annual General meeting held on 26th June 1986 confirmed a dividend in respect of the year ended 31st December 1985 of DM 10 per share of nominal value DM 50 existing prior to the capital increase of September 1985, and a dividend of DM 5 per new share of nominal value DM 50 arising out of the capital increase.

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Gloom grows among Japan's chip makers over row with US JAPANESE semiconductor makers and purchasers are increasingly gloomy about the prospects of a constructive end to the long-running US-Japan semiconductor talks.

Israelis search for partner to share Lavi aircraft costs ISRAEL is urgently seeking a co-production agreement with a major US aerospace manufacturer to build the Lavi, an advanced, multi-role aircraft. Sharing the \$2.2bn development and pre-production costs is regarded as the best hope of saving the threatened project.

THE BANGKOK Mass Transit Authority (BMTA) has invited new bids on a contract to lease 1,200 buses, Reuter reports. The state enterprise decided last Friday to reverse its award of the seven-year contract to Motor & Leasing Company of Singapore after the Thai Cabinet expressed reservations about the lack of public bidding.

LIÈGE NEW Why not call 021513.28.16 right now and ask about it? Philippe de Norman d'Anderhave.

Alsthom subsidiary wins US cruise ships order THE SHIPBUILDING subsidiary of the French Alsthom engineering group, Chantiers de l'Atlantique, has won a \$300m order for the construction of two passenger cruise ships from the Los Angeles-based Stimar Cruises company.

Alsthom subsidiary wins US cruise ships order involves the delivery of two passenger cruise ships with a capacity for 1,400 passengers each by the end of 1988 and the end of 1989. However, under the terms of the deal, Stimar has the possibility during the next six months of cancelling the order for the second ship without having to pay compensation.

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UK NEWS

Oil price inflicts toll on trade performance

BY WALTER ELLIS

THE CONTINUED stagnation in oil prices exacted a heavy toll on Britain's visible trade balance in May. Figures released yesterday by the Department of Trade and Industry show a provisional deficit of £686m for the month after a revised deficit of £265m in April.

Three months to the end of May, the current account showed a deficit of £200m, compared with a surplus with a surplus of £1.7bn in the previous three months. March was a particularly bad month, showing a shortfall of £714m.

There was a deficit on visible trade in the three months to May of £2.1bn against a £200m deficit for the three months to February. The surplus on invisible trade for the March-May period is projected at £1.9bn - unchanged from the previous three months.

BANK OF ENGLAND GIVES WARNING ON INTEREST RATES

Employers criticised for high pay deals

BY GEORGE GRAHAM

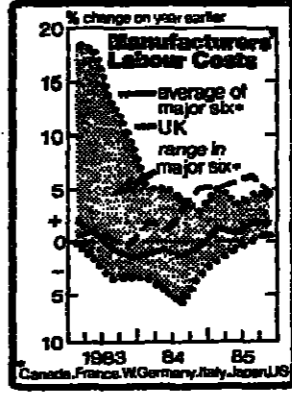
UK INTEREST rates may have to be kept high to keep up the pressure for smaller wage settlements in response to lower inflation, the Bank said yesterday.

Many industrialists saw their own wage settlements as satisfactory, because with materials' costs falling and domestic competitors' wages also rising, they had been able to pay the higher rates while still widening their margins, the Bank said in its latest quarterly bulletin, published yesterday.

They see little prospect of increased sales if they alone resist pressure for higher wages," it said. If employers failed to respond quickly enough to lower inflation, lower taxes, rising unemployment and pay developments abroad, the Bank said, then pressure would have to be put on them, which involved keeping sterling strong by maintaining interest rates high in relation to other countries.

With the short-term prospects for inflation good, but output growth appearing to have been held and unemployment on the rise, policymakers were faced with some awkward choices, the Bank said.

Many of the economic indicators which the Bank monitors are pointing in different directions. The rapid growth of the "broad" money supply and accelerating house prices and unit labour costs give cause for concern, the "narrow" money supply, which is growing much more slowly than its broader cousin, and the resilience of the exchange rate are more reassuring.



Dealings in Westland prompt SE off-market ruling

THE STOCK exchange last night announced new guidelines on open market purchases of shares. The changes follow criticism earlier this year of share-dealing in Westland, the British helicopter manufacturer. Westland was beset by a rival rescue plans put forward by a European aerospace consortium and Sikorsky, the US helicopter maker, and its partner Fiat of Italy. Both the Europeans and Sikorsky/Fiat offered premium prices for Westland shares, some of which were not available to small shareholders but only to large institutional holders.

The stock exchange wants to avoid the sort of "off-market" scramble for shares and ensure that brokers acting for a buyer declares "the world at large" what price he is prepared to pay and how many shares he is seeking.

In addition, the exchange wants to ensure the open market and a market conducted within the market. In future, the minimum period during which an offer must stand will be reduced from one day to one hour.

In the battle for Westland shares, several brokers complained that the exchange's rules on open market purchases were too restrictive. They said that if they bought shares on the open market and a rival higher offer materialised, then they could not respond until the next day.

AMERADA HESS, the US oil company, has been granted a year's delay in starting a £375m North Sea development largely because of the collapse in the price of oil.

The project is the Ivanhoe Roy field where oil was due to flow in 1988. It is the first time that the Government has allowed a North Sea operator to postpone a big project on economic grounds after approving its development.

CITROEN expects to raise its share of the UK new car market to 2 per cent next year - a level not reached since 1978 - with the help of a heavily-revised BX range of mid-sized cars launched simultaneously in France and Britain today. Citroen car sales in the UK rose from 24,502 in 1984 to 27,479 last year and its market share from 1.4 per cent to 1.5 per cent.

BASS, Britain's biggest brewer, has paid £8.5m for the Carling and Carling Black label lager trade marks owned by Carling O'Keefe, the Canadian brewing subsidiary of Rothmans of Pall Mall.

The two Carling brands have been brewed under franchise by Bass for about 20 years. Carling Black label is the brand leader in the expanding UK lager market.

GOVERNMENT plans to provide a clearer framework for environmental policy after privatisation of the 10 regional water authorities in England and Wales has been welcomed by the Water Authorities Association.

The way that privatised water authorities will manage non-profit-making environmental matters, and the regulatory framework within which they will operate, have become key issues in the run-up to privatisation.

Mr John Moore, Transport Secretary and former Treasury minister responsible for privatisation, says in an Aims of Industry pamphlet that the privatisation programme will continue until all state-owned commercial industries are returned to the private sector.

ALLIED Dunbar Group, Britain's largest linked life company and now a member of BAT Industries, is joining the growing number of life companies offering home mortgages direct to the public.

PRIVATE-sector finance has provided more than £500,000 towards an electricity-generating barrage across the River Mersey which could encourage substantial development and economic growth along the river between Liverpool and Warrington.

Liffe plans big rise in trading capacity

BY BARRY RILEY, FINANCIAL EDITOR

THE BOOMING London International Financial Futures Exchange (Liffe) is to spend £1.2m on a substantial increase in its trading capacity. It has also promised members a cut in transaction fees.

New software and facilities are intended to give Liffe the capacity to handle theoretically 10 times its current volume, which averaged 28,500 lots a day in the five months from January to May 1986. At present, capacity is only about twice this and it can be tested on peak days. The record trading volume of 48,113 contracts was achieved on May 13.

Liffe is aiming to have the new capacity in place within three months, in time to cope with a hoped-for surge in business after the Big Bang changes in the securities market on October 27.

Mr Brian Williamson, chairman of Liffe, said yesterday that trading in the long-gilt contract was already growing fast. He expected a dramatic improvement in the short-gilt contract when new Bank of England regulations were applied to trading by the 28 authorised gilt-edged market makers after the Big Bang.

He suggested that the "Footsie" equity contract based on the FT-SE 100 Index would be more actively traded in the new conditions, with big changes also taking place in the equity market-making system. So far, the Footsie contract has been disappointing.

Liffe is planning to introduce a yen bond futures contract before the end of the year, making the exchange the first in the world to trade simultaneously futures contracts on the three main government bond markets in the US, the UK and Japan.

Free trade in food target 'may be missed'

By Christopher Parkes

THE EUROPEAN Commission may not meet its 1992 target date for removing all obstacles to trade in foodstuffs and creating a true common market, a House of Lords select committee says in a report published today.

The report concludes that, given the Commission's record of sluggish decision-making, the sensitivity of the issues and the reluctance of some member states to change their food standards, "the Commission may be over-optimistic in its timetable."

The committee welcomes the plan for free trade in food in that it will improve manufacturers' export openings and provide greater choice and more competitive prices for the public. However, it dwells on some of the possible obstacles which may stall progress.

Problems could arise if Britain presses ahead and introduces national legislation allowing food to be presided by irradiation. In view of the "highly emotive" nature of the subject, the report suggests the UK should wait until the Community adopts a common policy.

Plans for stricter food labelling codes on a Community basis are vital, the committee says. But it is worried that the wording of the proposal "could allow for major derogations by individual member states, which would be contrary to the main objective of harmonisation."

It also suggests that the UK Government's recent initiative on mandatory labelling showing the fat content of foods might be challenged as a barrier to trade. To meet, the committee suggests the Government should discuss the possibility of a Community-wide nutritional labelling scheme with the Commission.

A common approach on the use of additives is necessary, the report suggests. "It seems doubtful whether the Community will be able to agree on a framework directive within the proposed timetable and secondary legislation in the form of permitted lists... will take additional time," it says.

"It seems likely that barriers to trade arising out of national rules on additives will continue to exist for the foreseeable future."

The report also raises the issue of the UK's failure to complete its metrication programme for foodstuffs. Calling for an immediate government review, it says the incomplete harmonisation of weights and measures could well develop into an obstacle.

"The present situation must add complications," it claims. "In particular, it could be argued that UK manufacturers in other areas to produce packs of different sizes for different member states."

Internal Market for Foodstuffs, 15th report of the House of Lords select committee, HL 166, HMSO, £2.10.

Walker urges support for nuclear energy

BY MAX WILKINSON, RESOURCES EDITOR

MR PETER WALKER, Britain's Energy Secretary, yesterday mounted a major defence of nuclear power, in terms far stronger than any used by a Western government since the disaster at Chernobyl two months ago.

He committed the British Government to press forward with the development of nuclear power on a substantial scale and he urged other European nations to do the same.

His speech suggested that Conservative ministers have all but decided to authorise the building of a new pressurised water reactor (PWR) at Sizewell in eastern England. A final decision will depend, however, on the details of a long-awaited report on a three-year public enquiry into the project.

In his speech to the Engineering Employers' Federation, Mr Walker offered an apocalyptic vision of a world without nuclear power. This was the first century in the history of mankind, he said when "a world crippled by a shortage of energy has become a possibility."

He warned that the abandonment of nuclear power would have a particularly serious impact on Third World countries, which would be forced to import high-priced fossil fuels to sustain economic growth.

He rejected the idea that renewable energy sources from the sun, wind, waves and earth's hot core could supply the world's needs as oil and gas reserves start to run down. These sources - and conservation measures - all had a part to play, but nuclear power would still be needed to ensure the future prosperity of the world.

With a large proportion of the world's oil and gas reserves concentrated in the Middle East and the Soviet Union, he said that any major switch from nuclear to fossil fuels would result in a rapid increase in prices and perhaps interruptions of supply.

If nuclear power were banned in Europe, as some have urged, consumption of alternative fuels would have to be increased by the equivalent of about 3m barrels per day of oil, more than the whole of the UK's oil production.

Editorial comment, Page 14

Industry set to move in reverse, report says

BY MAURICE SAMUELSON

EUROPE'S NUCLEAR industry seems set to "go into reverse" even if public anxiety over the Chernobyl disaster subsides, according to a survey of the continent's electricity sector by Mr Andrew Holmes, a former information officer at the Department of Energy who now edits the FT European Energy Report.

Noting that even before Chernobyl, the nuclear industry other than in France was not buoyant, Mr Holmes claims that the industry worldwide will now enter a "period of introspection," such as that which followed the Three Mile Island accident in 1979.

New safety requirements would be introduced further driving up the nuclear costs, threatening to make it economically unattractive "even if public anxiety over nuclear accidents dies down."

Some countries "not entirely hooked on nuclear," such as the Netherlands and Italy, might phase out nuclear altogether. Elsewhere, notably the UK, a halt to ordering would mean that nuclear generation would start declining in the 1990s as older stations reached the end of their useful lives.

This process would be hastened if additional safety systems were called for. Chernobyl would also hasten the decommissioning of older stations, notably the gas-cooled, graphite-moderated Magnox reactors in the UK.

The exception was France, which in present trends would account for about half the installed nuclear capacity in Europe by 2000.

France's growing surplus of nuclear electricity was also a major factor in the rapid growth in the amount of electricity being traded between European countries.

The French Government was aggressively seeking new export customers, aiming to double net foreign sales by 1990.

Electricity in Europe, Present Status and Prospects for the 1990s, by Andrew Holmes, FTBL 102-108, Clerkenwell Road London, EC1M 5SA, £140.

Votes for UK residents abroad

BY PETER RIDDELL, POLITICAL EDITOR

HOLIDAY MAKERS and certain British citizens resident abroad will have the right to vote in parliamentary elections held after the new electoral register comes into force next February 18.

Regulations have now been approved by parliament implementing the provisions of last year's Representation of the People Act which extended the franchise.

British citizens who have been resident in the UK and registered as electors within the previous five years will have to make an annual declaration which will allow their names to be included on the electoral register in the constituency where they were registered before going abroad.

Declaration forms will be available until July 11 and must be made before October 10. The first time a declaration is made it will have to be attested by a consular official.

An absent vote will also be given to holidaymakers at a particular election if the registration office is satisfied that the applicant's circumstances on the date of the poll will be or are likely to be such that he cannot reasonably be expected to vote in person.

Peugeot to enter minibus market

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

PEUGEOT TALBOT, the UK car subsidiary of Peugeot of France, plans to enter into the small bus market. Union leaders at the Stoke factory, Coventry, were told yesterday that assembly will start early next year of 28-seater minibuses.

The company is aiming at an expanding sector just above the present 12 to 15-seater minibus market, which it says is already dominated by Ford, General Motors' Bedford and BL's Freight Rover.

Peugeot maintains that it will be one of the first to offer the slightly higher capacity vehicles projected to be in demand by operators with the changes now taking place in the industry as part of the privatisation of the National Bus Company.

Mr Peter Snelling, light commercial vehicles manager, said last night: "The market is wide open for companies able to provide a 28-seater to meet the demand for a com-

muter-type service running through housing areas."

Mercedes, of West Germany, has already achieved some success in the sector. Freight Rover has launched a 20-24 seater Sherpa minibus.

Peugeot sees the introduction of the new vehicle as a way to reduce the dependence of its Stoke factory upon the contract to supply car kits to Iran. The majority of the 600-strong labour force is involved in the Iran contract, which has been subject to numerous interruptions because of the continuing war with Iraq.

Mr Snelling said only 25 people would be required initially on bus assembly. Output would start at around 200 vehicles a year but could climb to more than 500. "It could be more, but we don't want to raise expectations. The market appears to be large, but it has to be tested," he said.

Peugeot will also offer a parcel-carrying commercial vehicle which, like the bus, will be based on the Talbot Express, a compact van currently imported from a factory owned jointly by Peugeot and Fiat in Italy.

Peugeot regards the new venture as an important move to ensure the continued viability of the Stoke plant, where output on the Iran contract, at 300-400 a week, is now running at a comparatively low level.

The deal, once hailed as the UK motor industry's biggest single export contract, until a few years ago involved the sale of 80,000 kits worth more than £100m. A slump in sales last year to 47,000 contributed to a pre-tax loss of £12.5m.

Exports to Iran are expected to fall again this year to little more than 30,000, but Mr Geoffrey Whelan, managing director, has already forecast "modest profits."

Last year Peugeot had to finance the phasing-out of old models to make way for the launching in February this year of the new 309 model, which has enjoyed success in the UK market.

Output of the 309 has been increased this month at Ryton, Coventry, from 1,000 to 1,250 a week. From September, left-hand drive vehicles will be assembled to service export markets for the first time in 10 years.

Ryton, where the capacity on a single shift is 1,250, could see double-shift working within the next six months for the first time for more than a decade. The UK subsidiary is also confident its quality and productivity improvements should be sufficient to justify the French parent committing new investment to put another new car in production at Ryton late next year. The new range would compete in the fleet vehicle sector against the Fiesta, Cavalier and Montego.

Spending power rises 1.2% in first quarter

BY GEORGE GRAHAM

BRITISH consumers' spending power rose by 1.2 per cent in the first quarter to stand 3½ per cent higher than a year earlier, the Central Statistical Office (CSO) said yesterday.

Wages and salaries rose by 8½ per cent from the previous year, or 8 per cent if allowance is made for the effect of the coal strike, while UK income taxes stood 1½ per cent higher than a year earlier.

Total personal incomes amounted to £79.6bn in the first quarter, with 56 per cent of this accounted for by wages and salaries. Other personal income, including profits and dividends, stood at £16bn in the first quarter, a rise of 8.3 per cent from the same period a year earlier. The rise in self-employment is believed to have contributed to this growth. People saved an average of 11.7

per cent of their disposable incomes in the first quarter, the CSO said, much the same savings ratio as the three previous quarters but 8 per cent lower than in the first quarter of 1985.

Consumers continued to expand their borrowing. New figures from the Finance Houses Association show that new consumer lending in the first quarter was 19 per cent higher than in the same period of 1985.

Retail credit was 22 per cent higher in the quarter than a year earlier, while new car finance rose by 24 per cent. Personal loans maintained a steady growth rate of 14 per cent over the year.

The CSO said that company profits fell in the first quarter of 1986 as tumbling oil prices took their toll on companies in the North Sea sector.

NOTICE OF REDEMPTION

To the Holders of

General Mills, Inc.

U.S. \$100,000,000 12% Notes, Series A, due December 19, 1991

NOTICE IS HEREBY GIVEN to the holders of the outstanding 12% Notes, Series A, due December 19, 1991 (the "Notes") of General Mills, Inc. (the "Company") that, pursuant to the provisions of Section 7(a) of the Series A Fiscal and Paying Agency Agreement dated as of December 19, 1984 between the Company and Morgan Guaranty Trust Company of New York (the "Fiscal Agent") and Paragraph 4(c) of the Terms and Conditions of the Notes, the Company has elected to redeem on July 15, 1986 U.S. \$10,110,000 principal amount of the Notes (the "Redemption Notes").

OUTSTANDING NOTES OF \$5,000 EACH BEARING THE FOLLOWING DISTINCTIVE NUMBERS:

OUTSTANDING NOTES OF \$10,000 EACH BEARING THE FOLLOWING DISTINCTIVE NUMBERS:

Table with columns of distinctive numbers for \$5,000 and \$10,000 notes.

Payment will be made, subject to applicable laws and regulations, in U.S. dollars on and after July 15, 1986 upon presentation and surrender of the Redemption Notes with coupons due December 19, 1986 and subsequent coupons attached, failing which, the amount of missing unmatured interest coupons will be deducted from the sum due for payment and paid in the manner set forth in the Terms and Conditions of the Notes against surrender of the related missing interest coupons within the period of time prescribed by the applicable statute of limitations, at the main offices of the Fiscal Agent in London, Brussels, Frankfurt am Main, Paris and Tokyo, the main office of Amsterdam-Rotterdam Bank N.V. in Amsterdam, the main office of Swiss Bank Corporation in Basel and the main office of Kredietbank S.A. Luxembourg, in Luxembourg. Payments at said offices will be made by a United States dollar check drawn on a bank located in The City of New York, or by transfer to a dollar account maintained by the payee with a bank in London. No payment will be made at the Corporate Trust Office of the Fiscal Agent or any other Paying Agency maintained by the Company in the United States nor, except as otherwise permitted by U.S. Treasury Regulations without adverse tax consequences, will any payment be made by transfer to an account maintained by the payee in, or by mail to an address in, the United States.

From and after July 15, 1986, the Redemption Notes will no longer be outstanding and interest thereon shall cease to accrue. U.S. \$25,690,000 principal amount of Notes will remain outstanding after the redemption.

It is suggested that each holder consult his own tax adviser concerning his particular tax situation.

Any payments made to an address in the United States, directly or by electronic transfer, may be subject to reporting to the United States Internal Revenue Service ("IRS") and to backup withholding of 20% of the gross proceeds if payee not recognized as exempt recipients fall to provide a Paying Agency with an executed IRS Form W-8 in the case of non-U.S. persons or an executed IRS Form W-9 in the case of U.S. persons.

Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide to a Paying Agency listed above, and certify under penalties of perjury, a correct taxpayer identification number (employer identification number or social security number, as appropriate), or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50 imposed by the IRS. Please therefore provide the appropriate certification when presenting your securities for payment.

GENERAL MILLS, INC.

DATED: June 13, 1986

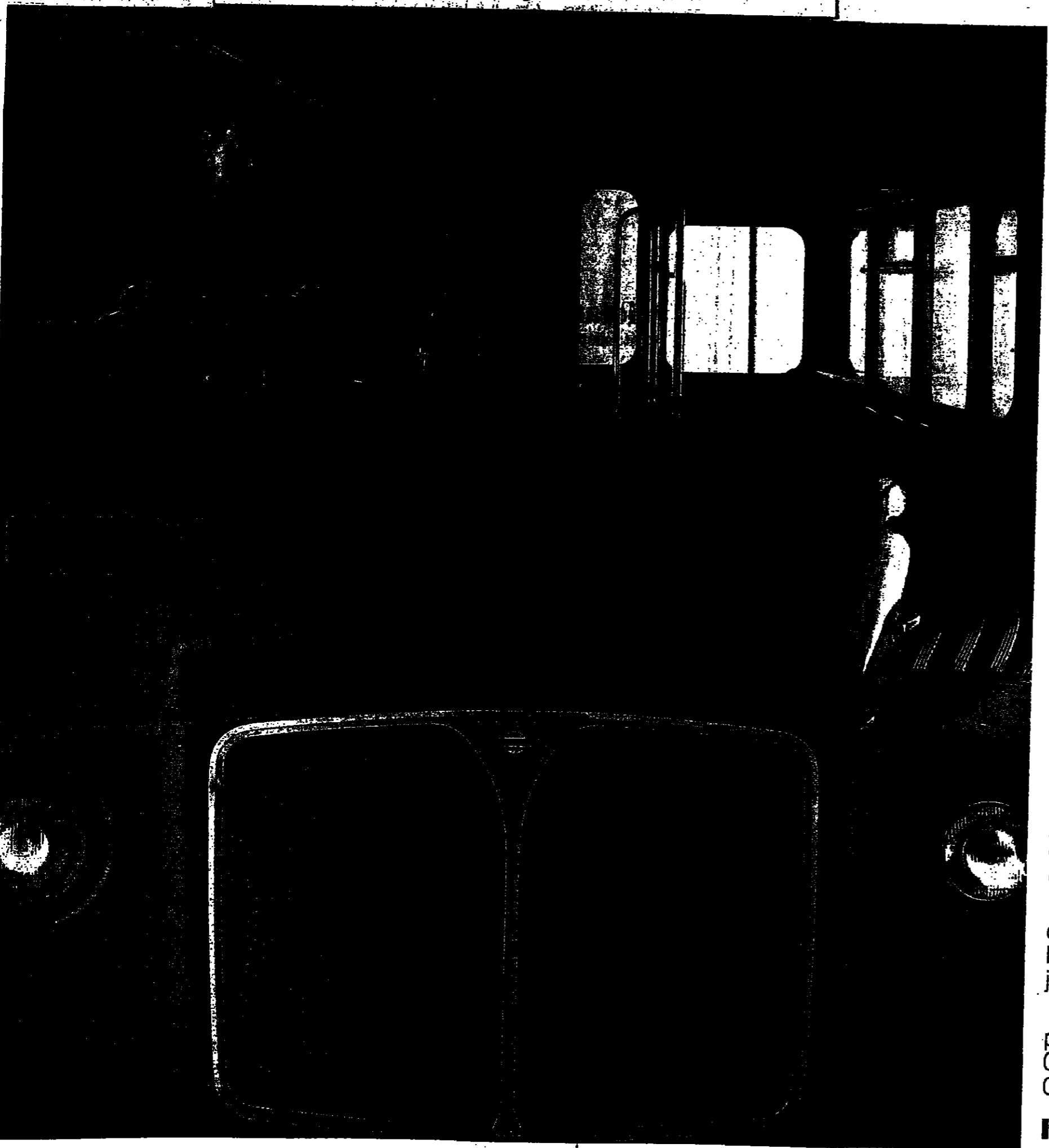
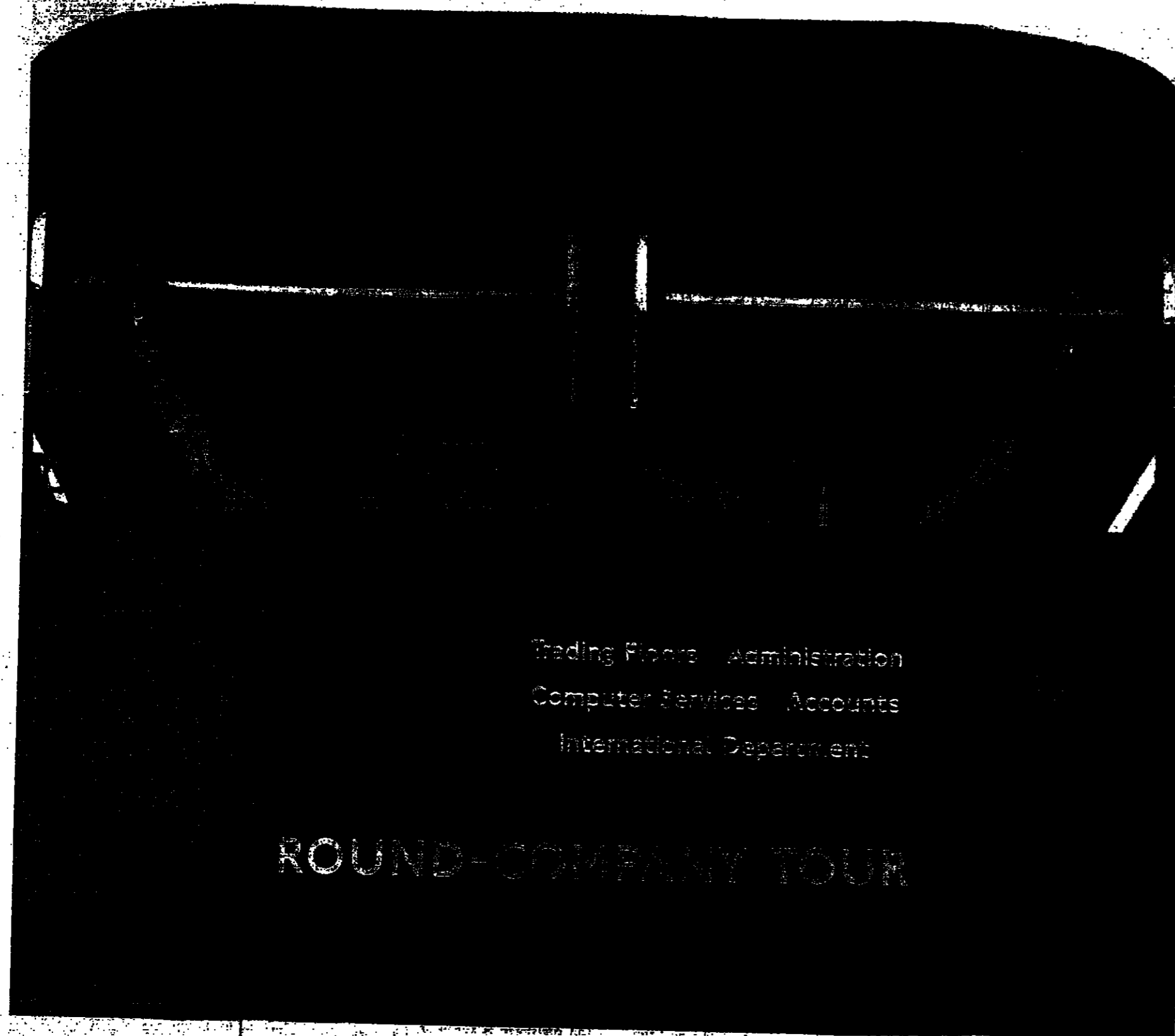
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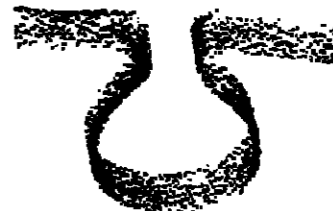
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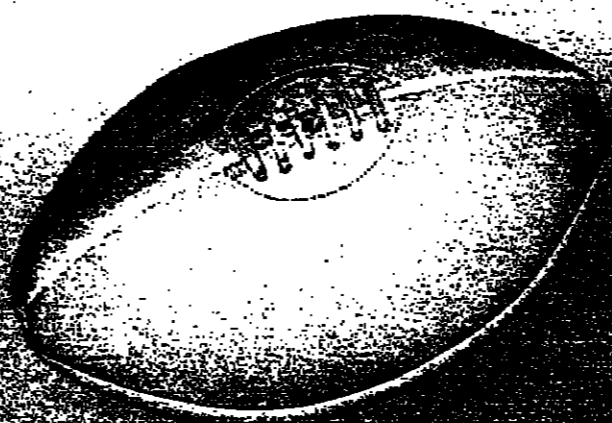
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do so in a way which is easily understood and accessible. This is precisely the thinking behind the creation of County Securities Limited, which incorporates the stock broking business of Fielding, Newson-Smith & Co and, when London Stock Exchange rules permit, will incorporate the market making business of County Bisgood Limited. On the one hand, a global force with research, sales and dealing operations in all the world's key financial centres; with a huge investment in computer systems; and capab-

ilities extending beyond equities into warrants, options and convertibles. But on the other hand, an organisation which will continue to be based on client relationships and on service. In short, we believe it's a structure which will help you to take advantage of any opportunity, anywhere in the world. It has to be. Because international players always set higher standards.

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THE POTTED plants are blooming on the previously neglected terrace of the large and impersonal executive lounge on the top floor of the Peugeot headquarters in central Paris. There is also a prevailing mood of quiet confidence these days in the functional building of the French private car company which groups together the Peugeot, Talbot and Citroen marques.

Peugeot, France's largest private enterprise, has just returned to the black announcing consolidated net group earnings of FF 543m (€51.2m) for 1985 after five consecutive years of losses totalling about FF 8m (€755m). Group sales have now risen over the psychological level of FF 100bn. Jacques Calvet, the former banker brought in by the Peugeot family to help the car group recover, expects profits to continue to rise this year.

As a sign of its new confidence, the company is planning to buck the general industry trend by boosting its maximum production capacity. And this despite its increasing alarm over French Government plans to bail out the troubled state-owned Renault group, Peugeot's main rival in the domestic market. Indeed, the private group has been claiming that Renault is undercutting the market to regain market share at Peugeot's expense.

The die has now been cast. We are now pretty sure that the next three to four years will be good for Peugeot barring, of course, any unforeseeable calamities," says Calvet, chairman of the group and the principal architect of its recovery. Peugeot's profits are expected to rise to between FF 2bn-FF 3bn this year. At that level, company insiders suggest that the group will again distribute a dividend to shareholders for the first time since 1981.

But the recovery, and Peugeot's overall financial situation, remains relatively weak, especially compared with the profitability of the French group's major international rivals like West Germany's Volkswagen and Italy's Fiat and the big Detroit manufacturers in the US with major shares of the European market.

Another sign that a new leaf has been turned at Peugeot is the decision of Chrysler to take advantage of the recovery of Peugeot's share price and sell its 12.5 per cent stake in the French company. This move marks the final chapter in what has undoubtedly been the most difficult period in the history of the French car group.

Most of Peugeot's problems in the last years result from the group's expansionary policies of the 1970s with the acquisition

French motor industry

Peugeot pulls out of the pits

Paul Betts reports on the family company's targets following its return to profits

first of Citroen and then of Chrysler's European operations. From the beginning, the Chrysler deal became a tale of woe and disaster for Peugeot. But the group has now finally completed the restructuring of the former Chrysler assets and Citroen, which had also been losing money heavily, is also now on the road to recovery and profitability.

The Chrysler operations in France, Spain and the UK, renamed Talbot by the French group, have now been completely integrated in the Peugeot production system. The group has dropped the Talbot name in France and the large Poissy plant of Talbot outside Paris is now the main manufacturing facility of the Peugeot latest medium size saloon, the 309. At Ryton, near Coventry, in the UK, the group produces the Peugeot 309 and kits for export to Iran. In Spain, Talbot Solaris and Horizons are still produced as well as the Peugeot 205 supermini. The Peugeot 309 is also due to be assembled at the Madrid plant later this year.

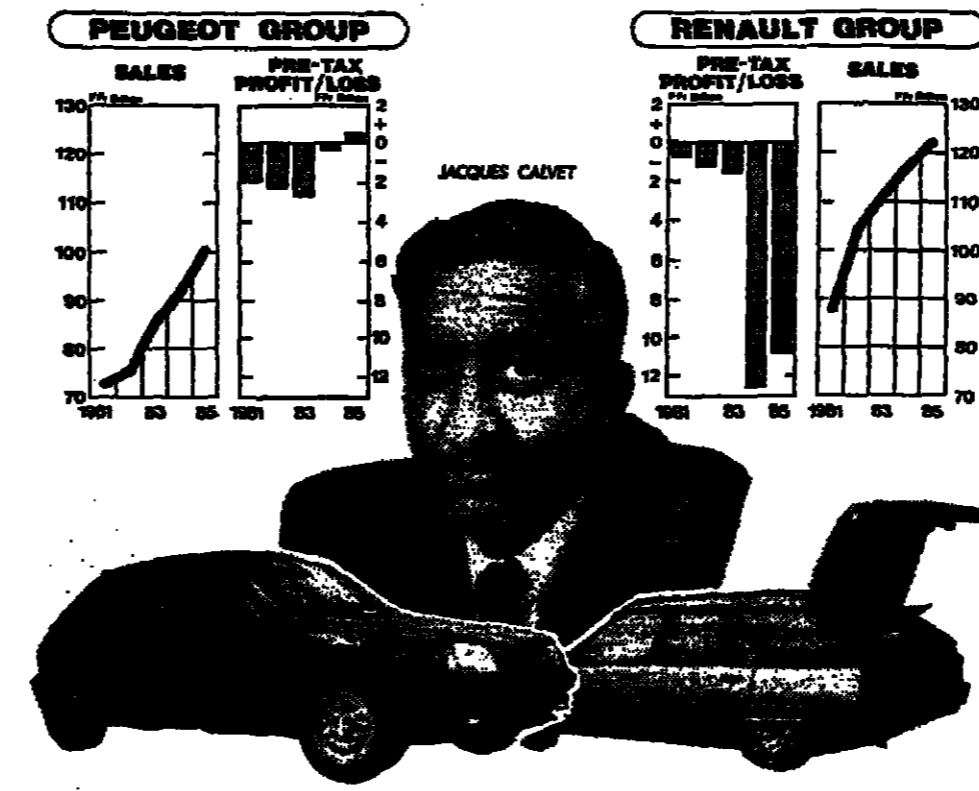
Although the group says it is holding on to the Talbot marque, the name associated with most of the group's former problems in France appears destined for gradual extinction. All the more so as the group seeks to reinforce its image and recovery on the back of the commercial success of its Peugeot 205 supermini and of

the Citroen BX medium sized saloon. The success of the 205 in the world rally championships has further helped change the group's image from loser to winner.

Calvet describes the strategy of the group up to now as "a relatively basic industrial policy." Even before he arrived, this strategy consisted of integrating and rationalising the various industrial operations of the group, improving productivity by substantial reductions in the group's workforce, integrating disparate dealer networks, and reducing debt and financial charges by cutting general costs and strengthening the balance sheet by reducing short term debt and increasing long and medium term debts. This has included a FF 900m bond issue with warrants and a FF 925m rights issue.

"Our priority was first to clean up the business. Now we face the even harder job of continuing to make progress from a reasonable level of efficiency," says Calvet. To this end, the Peugeot chairman—who was named "manager of the year in France" for his achievements at Peugeot—explained that the group would have to define more precisely and "fine tune" its management and industrial strategy.

One of the key and most original aspects of this new strategy is Calvet's decision to increase Peugeot's production capacity from a current level of



about 1.85m cars a year to 2m cars in the next few years. Currently, Peugeot will continue with its efforts to reduce its production break-even point. This has been coming down steadily from a whopping 2.2m cars in 1980 (compared to the group's total production of 1.65m cars that year) to 1.6m cars last year. Calvet's target is a further fall to 1.4m cars this year and to 1.2m next year.

The decision to increase production capacity contrasts with the strategies of other car groups which are seeking to cut production. Calvet emphasises that Peugeot has no intention of building new car plants but plans instead to upgrade and adapt existing plant to squeeze more capacity out of it. Indeed, the company is continuing to close old economically unviable plants in France.

"We have already drawn up detailed plans to make improvements inside our plants and also to help our suppliers of parts and equipment make the necessary improvements to enable us to increase production if necessary," says Calvet. The idea is for Peugeot to have as flexible a production system as possible to enable it to take advantage of changes in the pattern of car demand in different markets. Each plant can quickly switch to produce more of a given model. Calvet is currently banking on an eventual recovery of the French market from its recent depressed levels and of a

continued advance in sales on a strong European market. Peugeot plans to introduce a major new car model each year, alternating between Peugeot and Citroen marques. In the autumn Citroen will be launching a new mini called the AX. The group is also eyeing the US market where its efforts so far to penetrate the American market for so-called European luxury imports have been disappointing.

To improve productivity, Calvet says Peugeot will continue to try to reduce in the next few years its workforce by 3 to 4 per cent a year. Peugeot now employs 175,000 people—in 1983 the figure was 203,000.

The company is striving to introduce greater labour flexibility in its operations not only for blue collar workers but also for middle management, offering opportunities for part-time work, unpaid leave and incentives for managers to leave the company. The Peugeot division is seeking to reduce management staff by 370, more than 10 per cent of the total.

In its plants, Peugeot is not seeking to automate production completely. "We do not want to automate 100 per cent like some of our competitors," says Calvet. "We adopt a Japanese approach of automating some operations but not all of them. We believe some jobs are still better done by men rather than machines." The group is also continuing

to improve the integration of its production system while preserving the separate corporate identities of its Automobiles Peugeot division and its Citroen subsidiary.

Calvet is categorically opposed to any major agreement or merger with another car group to rationalise production, but would be interested in specific and more modest ventures with other manufacturers.

"We are not planning to do anything spectacular but useful and profitable smaller things as we have already done in the past like the joint production of a small van with Fiat," explains Yves Rappilly, the group's financial director. Rappilly also said the group planned to go on developing a flexible financial strategy to reduce debt charges. Peugeot's debts are still large, totalling FF 32.65bn at the end of last year, but it hopes soon (though probably not this year) to finance annual capital expenditure from internal cash flow.

Capital expenditures last year increased by 46 per cent to FF 5.9bn and are expected to rise by a further FF 1.5bn this year. By contrast, cash flow amounted to FF 4.24bn last year and will rise significantly this year.

Although Calvet says the group has at present no plans to return to shareholders for fresh capital, financial analysts expect a new rights issue by

Peugeot in the not too distant future. Despite its turnaround Peugeot is also showing signs that developments at its state-owned French rival, Renault are making it nervous. The state car group is now struggling to recover after reporting a record loss of FF 12.5bn in 1984 and another huge loss of FF 10.9bn last year.

Georges Besse, chairman of Renault has launched a sweeping restructuring programme aimed at recentring the state group's businesses on its core car manufacturing operations—a move which is slowly beginning to bear some fruit. Renault operating losses are believed to have been cut to about FF 500m a month so far this year compared with about FF 1bn a month during the first half of last year. But Renault also urgently requires a major restructuring of its balance sheet and is seeking some FF 15bn to FF 20bn in support from the state, its sole shareholder.

Calvet is opposed to the state taking over Peugeot's main domestic competitor with FF 15bn or more. He argues that this would seriously distort competition and be grossly unfair to Peugeot, though he is not opposed to what he calls a "reasonable" level of state support for Renault.

Moreover, Calvet, who has voiced his concern directly to Edouard Balladur, the conservative finance and economy minister, is also worried by Renault's recent aggressive marketing strategy in France. Later French car registration figures show that Renault, boosted by the launch of its new R21 medium sized saloon, is improving. Indeed, Renault again overtook the Peugeot group in May with a 32.5 per cent share of the domestic market compared to just under 30 per cent for Peugeot. At the end of last year Peugeot had over 33 per cent of the French market while Renault was below 30 per cent.

But Renault, in turn, has been increasingly irritated by what it regards as a "guerrilla campaign" against the state group by its private rival. They are now financially healthy again and we are still in the dumps. We are doing all we can to recover," says a Renault official. Renault management annoyance at what the state group feels are unjustified attacks and innuendos by Peugeot over Renault marketing policies.

"It's the same old story. As soon as we start doing a bit better than them commercially on the domestic market the Peugeot people start losing their cool," remarks another Renault insider.

Management abstracts

Should Advertising Always be kept "Simple"? M. C. Macklin and others in Journal of Advertising (US), Vol 14 No 4 (8 pages).

Asserts that the view that ads should always be kept "simple" is to be challenged; a survey shows that increasing difficulty of "readability" makes no difference to recall, attitude or purchase intention.

News versus Entertainment TV. Wiesner, T. A. Swartz and L. Meyer in Journal of Advertising Research (US), Dec. 1985-Jan, 1986 (8½ pages).

Considering the influence of TV programme content on advertising, reports research aimed at finding whether viewers' use of, and attitudes to, television provides a basis for developing more effective advertising. Identifies three user segments: the largest is interested in being entertained, the smallest is interested in news/information, and the other is a mixture of both; draws broad conclusions about what this indicates about advertising preference.

Export Market Research. S. T. Crusell in Business Horizons (USA), Nov/Dec 85 (7 pages).

Points to the need for market research by companies intending to enter foreign markets; surveys how a sample of companies used export market research, particularly to identify markets, assess sales potential, and identify distributors/agents. Describes an approach to analysing foreign market opportunities, mainly through desk research, and the type of information to be gathered at each stage; defines information sources, and suggests some practical approaches to gathering information—including advertising, participation in trade fairs, and trade audits.

Using Focus Groups for Market Intelligence. E. H. Fram in Business Marketing (USA), Dec 85 (2 pages).

Describes the use of "focus groups"—internal think-tanks, headed by marketing management, comprising all staff with direct end-user contact—to provide market and product intelligence, as a basis for, inter alia, new product/customer service ideas.

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The NatWest Investment Bank Group

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THE ARTS

Cinema/Nigel Andrews

Runaway movie, right off the rails

Runaway Train directed by Andrei Konchalovsky
 The Money Pit directed by Richard Benjamin
 Bring on the Night directed by Michael Apted
 The Mothers of the Plaza de Mayo directed by Susana Munoz

It is a little-known scientific theory that up in Alaska, where the freezing air inhibits the oxygen supply to the brain, more crazy things can happen in two hours than almost anywhere else in the rest of the world.

Take the story of Runaway Train. Psychopathic criminal Jon Voight has been welded into his cell for three years. Aided and accompanied by a retarded prison-mate (Eric Roberts) he escapes and smuggles himself onto an old train. It starts up without warning and the driver dies of a heart attack. This causes the train to plough on for miles, out of control. Then a woman turns up (Rebecca De Mornay), an engineer left on board when the locomotive started. Can she help? The trio try to slow or arrest the beast, but soon it is ripping through the tundra, crossing shaky bridges, skirting chemical plants, near-missing oncoming trains and traversing mind-blowing stretches of portentous dialogue.

Meanwhile back at railway HQ, the young wizard who designed the "system" tries to stop the train; the rail chief seethes, splutters and makes suggestions ("Derail the sonovabitch"; and the mad-eyed prison governor rages for the duo's recapture. If this story had been served up as a ripping yarn, who could complain? It has every narrative pulse-quickener known, except rape and cannibalism. Unfortunately it is also freighted with large quantities of cracker-barrel philosophy, some decidedly unstable over-acting, and in-tow-minded direction by Russian emigre Andrei Konchalovsky (*Siberiade, Maria's, Lovers*) that suggests he is out to take the brakes off his Western career, commercially speaking, without jettisoning his claim to be an



Fighting for freedom, Jon Voight in "Runaway Train"

artist and message-deliverer. The original screenplay was by Akira Kurosawa, no less, and has been knocking around for years. It has remained hitherto unmade, I suspect, because no director had the nerve to separate, or the skill to weld properly together, the two components of weighty metaphor and entertaining mayhem.

Konchalovsky seems incapable of handling the symbolism without dropping it on everyone's toes. There is the train as runaway destiny. There is Voight as the elemental beast ("human train?") hero-worshipped by the even lower life-form Roberts. And there is the assuagingly tendentious dialogue, which has all the subtlety of a classroom blackboard-wiper repeatedly thrown at inattentive children. "You're an animal," screams De Mornay at Voight. "No, worse," he replies, "a human!" And the prevailing message of moralisation or self-vituperation for the human race is rammed home by the system-designer back at HQ. Impotent amid his consoles and computers, he cries, "Why couldn't we stop the train—with all this hi-tech?"

I will tell you why: because there would be no movie without it. The train is a runaway plot contrivance roaring along the tracks towards a hoped-for collision—and why not?—with the box-office cash

register. The pity is that if the movie had the courage to remain an action yarn, and had thrown overboard the statement-on-mankind pretensions, it might have made a first-class high-speed entertainment, none too plausible perhaps but not too resistible either.

The woes of house-owning, fresh from receiving grand guignol treatment in last week's House, now get a slapstick going-over in *The Money Pit*. Those on intimate terms with the Bible will recall that "it is better to dwell in a corner of the house-top, than with a brawling woman in a wide house." This is very much the experience of Tom Hanks and Shelley Long. Two lovebirds turf out of their apartment, they buy a bargain-price mansion from Maureen Stapleton, who has to sell fast because her husband has fled the country. "You think you know a mass 'n' after 25 years," she complains, "and then Israeli intelligence knocks on the door." (Her husband worked for Hitler, but never mind that now.)

Exit Stapleton, and Hanks and Long are soon camping out in the lofty bedroom, dismayed by the fact that the rest of the house seems to be falling apart around them. The front door falls off its frame; the master staircase collapses like a stack of cards; the kitchen explodes,

sending a ballistic turkey out of one window and through another. And the plumbing and painting mafia employed by the couple to make repairs are determined to make the house look worse before it looks better.

But even this proves a dream when the pair spread out into the renovated manse only to discover that it is now their love affair, after a supposed infidelity, that is falling apart. Dwelling in a wide house with a brawling helpmeet, each is soon yearning for the old love nest days in the corner of the house-top.

Richard Benjamin directs for maximum mirth extraction; Miss Long (of TV's *Cheers*) and Mr Hanks (formerly of *Splash* and now developing into a Jack Lemmon heir) act with jink and moment, and David Giler (*The Black Bird*) wrote and executive-produced for the Spielberg company.

Bring On The Night, directed by Michael Apted, is a feature-length "rockumentary" about the singer Sting and the birth of his new band. Those on intimate terms with the poems of W. E. Auden will remember the abjuration, "Leave truth to the police." Sting, alias Gordon Sumner has ignored this advice, left the Police (for now), and sought artistic truth with a group of jazz-oriented black

musicians from the USA. Will he find it? And why has he gone to France to do so?

This movie follows the quest through rehearsal sessions in a chateau, interviews between Apted and the new band recruits on the chateau lawn and a Paris press conference (why does Sting like working in France? — "I think it has a certain ambience") towards the climactic show which provides the group's baptism.

There are moments of laugh-faced hilarity (the show's designer, defending its use of mournful monochrome, explains, "Sting wanted it to be Brechtian"; and of tortured artfulness ("It's both cerebral and visceral" says one of the girl vocalists of Sting's music). But the pervasive tone is that of a 97-minute publicity brochure lavishly adorning its subject, right up to the icky sequence in which Sting watches the birth of his new baby in a Paris hospital and wipes away a sleeveful of invisible tears with his hospital smock.

Better to trip along to Hampstead to catch *The Mothers of the Plaza de Mayo*, Susana Munoz's documentary about the mothers and grandmothers of the *desaparecidos* in Junta-era Argentina is a rare and moving portrait of love, anger and bravery under pressure.

Maxwell Davies concerto/Festival Hall

Max Loppert

The Violin Concerto of Peter Maxwell Davies came on Wednesday to London after a birth process recorded very few new pieces of serious music — a world premiere at the Orkney Festival last Saturday (broadcast live on radio and television) followed by recording sessions for CBS. But then, few contemporary composers have the power or the renown to attract Isaac Stern and André Previn (conducting the Royal Philharmonic Orchestra) in which solo and group statements are set together and apart with, on the whole, sustained expertise. And, in all this, it remains true to its composer's recent pre-occupation: to revive the

Naturally enough, this is an "Orkney piece" — or, if less stirred by northern winds and waters than some of its recent predecessors, still very much a work of art tied to its Scottish time and place. The centre-piece of a three-movement structure (unfolded without pause) admits this Scottishness most explicitly, and with an emotional impulse that proves immediately affecting: it is a simple piper's lament, *adagio*, in which strings provide drone support to the quiet solo keening.

But more than this, the mastery of the work can be an extremely taxing yet also not

ably flattering vehicle for a world-famous violinist, who must bring forth every kind of virtuosity — and then a bounty of inward grace and quiet poetic understanding besides. It is an admirably practical piece of orchestral writing for modest forces (by late-20th century standards, that is: hardly larger than the standard Classical orchestra) in which solo and group statements are set together and apart with, on the whole, sustained expertise. And, in all this, it remains true to its composer's recent pre-occupation: to revive the

The Violin Concerto hangs together. It has audience appeal, not factitious but honestly earned. The solo writing (which takes in a big cadenza in the first movement, a traditional device reserved for absolute rightness) should soon attract other leading players, though few will bring the personal "animal" sonority and style that Stern so beautifully found last night. It is not exciting, as Maxwell Davies' early works were, but it has vitality, intensity, an inner life.

The Relapse/Chichester Festival Theatre

Michael Coveney

Richard Briers as Lord Foppington is only one of several disappointments in this messy and incoherent revival of Vanbrugh's comedy. Mr Briers is an actor capable of many things—pathos in Ayckbourn, humour in Ibsen—but vanity on the rampage is not in his repertoire. He is too kind, too genial and altogether too nice a character to be caught snapping his vitals or striking himself dumb. Foppington, as Hazlett said, is a strutting vainglorious blockhead; Mr Briers creeps up behind him and gooses the upstart peer with good manners. He neither revels in poodle disguises nor incriminating vowels as did Simon Callow, nor goes to town on the catchphrases as did Donald Sinden.

Foppington is off for much of the action which leaves Matthew Francis's earnest production doubly exposed. This may, in fact, be the idea, for the central amorous quarrel is as forcibly

played as I can remember it. It is just not very interesting. The trial of virtue in Loveless's and Amanda's marriage is vigorously counterpointed with Worthy's plot, and Berinthia's merry widow antics. The sub-plot takes over leaving the Foppington assault on the well-endowed country girl Hayden a flashing shadowplay.

This is all very well, and long stretches of dialogue are heard as if for the first time. Particular beneficiary of the downbeat approach is Paola Dionisotti's inventive and intelligent Berinthia, whose dilemma and sexual ambition are very well exposed. But the play's motor is missing. The country squire Sir Tunbelly Clumpey, Hayden's father, is an initially sinister figure. Harold Innocent emerging from the shadows in a blood-spattered apron resembling nothing so much as the *Madchen auf dem Schloß* of Sweeney Todd. It is difficult to live with the

sheer ugliness of the costumes, which look cheap and skimpy, apologetic even against a plain, unadorned background (designed by Dr Seymour) of broken pillars, aborted architraves, scaffolded platforms and an illuminated peacock, as if the director were trying to tell us something about a fox rising above the architectural rubble of Vanbrugh's mixed artistic enterprise.

Kate Buffery's Amanda is interesting and intelligent although appealingly costumed; David Gillingham's Loveless a formidable and commanding role; and Miss Dionisotti's Berinthia is a wonderful study, against all the odds, of sexual reawakening among the posers. Tamsin Oliver makes an eye-catching debut as a buxom sultry maid and Ronnie Stevens is a remarkably unclassical and unclassical *Madchen auf dem Schloß*. They know nothing of sex in Chichester?

Romeo and Juliet/Ludlow Castle

B. A. Young

The open-air Ludlow Festival production by Chris Hayes takes a teenage view of *Romeo and Juliet*. No one is so much at home as Abigail Cruttenden's Juliet, who looks a potential 15, even if 13 is beyond her, and sounds it too. Romeo (Richard Garnett) and the Montagu gang are refugees from the Job Centre, in spite of their smart silk breeches.

The older folk are adults seen through teenage eyes, constantly making absurd demands and erupting into anger when they are not at once obeyed. Lady Capulet (Mandy Rice-Davies) tells us that she is 26 or 27 years old, but the youngsters can see that, behind the cosmetic art, she is much more than that. The Prince (Raymond Adamson) shows the alarming superiority of a strict headmaster.

Within these frontiers the acting is enjoyable though I found the pentameters of the verse too clearly spent out sometimes. Michael Cassidy's Mercutio dies with more good humour than regret; Andy Taylor's Tybalt impeaches with the blood accu-

ray of his sword-play. Romeo had the misfortune to be raised off just before the balcony scene. He returned after a quarter-hour break with "He jests at scars," and his victory over the elements put fresh vigour into his already vigorous playing.

The text is slightly cut. Instead of the opening sonnet we have a scurril Nurse (Maria Chappell) calling for her man Peter, who is involved in a shortened version of the initial family quarrel. Sean Cavanagh's design uses a beauteous but unpractical pile of Renaissance architecture against the upstage wall of Ludlow Castle's handsome ruins. Around it is a three-storey network of scaffolding which is not used to delineate specific acting areas much except in the case of Juliet's lofty bedchamber. (Romeo breaks in for his wedding night with a long male-down a rope from the top of the wall.) Friar Lawrence (Nicholas Smith, truly clerical) has a cell that extends the full width of the stage. Romeo must have been soaked when he bravely fell on the rainy floor to sob his heart out.

Ricercare/Sadler's Wells

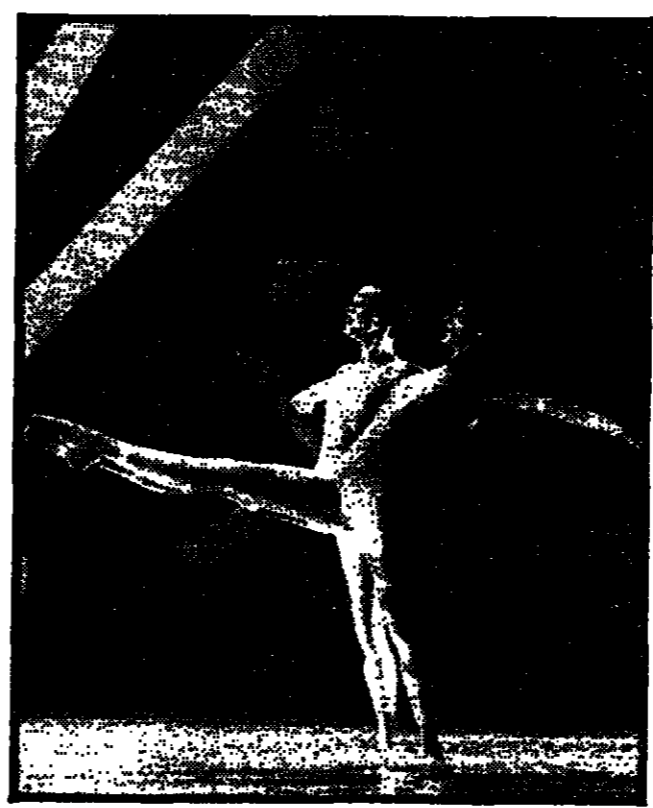
Clement Crisp

The final programme of the Rambert season on Wednesday brought the revival of Glen Tetley's *Ricercare* and the first performance of Ashley Page's realisation of a Harrison Birtwistle score, *Carmen Arcadiae Merchanicae Perpetuum*. It is music brisk, energetic, fragmented, and Mr Page's piece, which takes its title from the score, is responsive to many of the music's procedures. The set and costumes are by Jack Smith—the Rambert design record continues to be most distinguished—and feature two brilliantly patterned overlapping panels against which rainbow-hued leotards for the cast match the generally bright and bouncy feeling of the work.

The plotless choreography divides the dancers into groups—three men, two women, an attendant trio of women—whom Mr Page deploys in patterns and evolutions in which a certain amount of the academic vocabulary is employed, though stretched, developed, distorted to give a "modern" twist. The

effect is lively: there are tensions between quick steps and calmer grouping, between the male trio and the two groups of women, between bursts of action and passages when the dance congeals and then flows on. Brief in span, and succinct as Mr Birtwistle's score, *Carmen Arcadiae* suggests that Ashley Page is learning his craft, and has benefited from the chance to work outside the daunting arena of the Covent Garden stage.

The revival of *Ricercare* brings back one of Tetley's most sensitive emotional dialogues. Diane Walker and Robert Poole are the couple first seen sheltering on the grand curve of Reuben Ter-Arutonian's wooden shell. They state the dance with rather more gentleness than earlier Rambert casts, but the opening out of the action, as their relationship moves from serenity to anxiety before finding its ultimate repose again, is well delineated, and the work's nervous momentum is excellently maintained.



Amanda Britton and Mary Evelyn

Rosy future for Garden

Change is in the air at Peter Hall as director; Norma Häntik, who takes over as music director of the Royal Opera in the autumn of 1987, but who is already actively involved with programme planning, yesterday gave some indication of his thinking. He hopes to present one new opera each season.

Works by Berio and Harrison Birtwistle are already in the pipeline. In addition Häntik intends to promote the Covent Garden orchestra: he will bring them out of the pit to play concertos featuring the work of British composers, including new commissions. A third innovation will be Häntik's debut as a conductor of the ballet — he hopes to work with the Royal Ballet on a Stravinsky triple bill next season.

The 1986-87 season at the Opera House will feature five new productions — *Jenufa* by Janáček (direction by Yuri Lyubimov, Häntik conducting), Gabriela Benacková in the title role; Verdi's *Otello* with Flaminio Piccolo, the notorious production; and for this season which will now open on

January 13, 1987, not with Peter Hall as director; *Norma* by Bellini; Massenet's *Manon*; and one of the Opera House's commissions. *The Fire goes forth to France* by the Finnish composer Aulis Sallinen, which receives a British premiere.

Another innovation of the house is the advent of the subtitle guide in English to the action, which will be first used in an evening performance on November 17 with the new *Jenufa*. The subtitle, measuring 10 feet wide by 3 feet high, has been given by the Dorington Corporation; it cost £22,200. Three more operas in the season will be treated with subtitles, which have been tried out at schools matinees.

For two seasons Bernard Häntik will be splitting his responsibilities between the Opera House and Glyndebourne, where he remains music director until 1988. His arrival coincides with two departures—chairman Sir Claus Moser retires in July 1987, and general director, Sir John Tooley in July 1989. Between 1991-1993 Covent Garden will be closed for stage renovation. A.T.

Saleroom/Antony Thorncroft

Highly contemporary

In the 1960s Friedrich Karl Johnsen was one of the leading collectors of modern art, commissioning works from the young artists of the day, and often paying negligible sums. On Wednesday night Sotheby's sold the bulk of the collection for £414,887. As usual in contemporary art there were hits and misses.

The main failure was the most important work, Malcolm Morely's enormous "New York City Postcard," almost twenty feet long, which was unsold at £140,000, just short of its low estimate. But "Concerto Spaziale" by Lucio Fontana went for £48,500, and a similar uncluttered canvas, "Achroma," by Piero Manzoni did well at £45,100. "Reclining Figure No. 3" by Henry Moore made £40,700.

Contemporary art met a better response yesterday at Sotheby's with the total of £1,894,310 and 19 per cent unsold, unprecedentedly low for London, which usually trails behind New York in this sector. There were nine new artist auction records, including the £143,000 paid for "Luna a Venezia" by Fontana. Another work by this Italian artist, "Fine de dio," made £99,000.

Another record was the £83,600 paid for "Composition" by Serge Poliakoff, as was the £59,400 which secured Jean Tinguely's "Fontaine F," an iron sculpture. "Se 181," made of sponge, plaster and metal, by Yves Klein sold for £79,200.

Among the other artists who set new highs were Burri, Tapies, Alechinsky and Vieira da Silva.

In the prints at Sotheby's yesterday Siebu of Tokyo paid £125,400 for Chagall's "Daphnis and Chloe," a set of 42 plates plus the title and a record for the set. Mulder bought Munich's celebrated "Madchen auf der brucke" print for £82,500.

The excellent library of Lionel Robinson is being sold by Sotheby's and the first session totalled £386,256 with virtually everything going. Robinson is celebrated for his act of daring in acquiring the vast residue of the famous Philipps collection. Top price was the £37,200 paid by Clavreuil, the French dealer, for a 1527 Missal, the use of Evreux, the only recorded perfect copy. "A narrative on the death of Captain James Cook . . . and observations respecting the introduction of the venereal disease into the Sandwich Islands," a first edition by David Samuel, was bought by Quaritch for £13,800.

Among the vendors at Christie's furniture sale yesterday were the Duke of Buccleuch, the Countess of Sutherland—and Faye Dunaway, the actress. She disposed of five items and realised £5,912 from one of the, a George III satinwood Pembroke table. Top price was the £91,800 paid for a Chinese screen and gold lacquer six leaf screen, over double the estimate.

June 1986

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FINANCIAL TIMES CONFERENCES

Hong Kong, 25 & 26 September 1986

This year's FT energy conference will look at the effects of the drastic fall in the price of oil on the development, finance, production and marketing of the oil and gas of the Pacific Region. Speakers will include:—Ir Wijarso, the leading Indonesian Official, Mr Zou Ming, Senior Adviser to the China National Offshore Oil Corporation, Mr Paul Ravesties, President of Area International Oil and Gas and Mr Dick van Hilten, Chairman and Chief Executive of Shell Refining in Singapore. The event is to be co-sponsored by the Petroleum News.

THE ARTS

Arts Week

F | S | Su | M | Tu | W | Th | Fr | Sa | Su

27 | 28 | 29 | 30 | 1 | 2 | 3

Opera and Ballet

LONDON

Royal Opera House, Covent Garden: A long-awaited new production of Fidelio marks Colin Davis's final appearance as Royal Opera chief conductor. The producer is Andrei Serban; the cast is led by Elizabeth Connell, James King, Hartmut Welken, and Gwynne Howell. (240 1096)

English National Opera, Coliseum: Last two performances of the season - Donizetti's *Mary Stuart* with Faith Elliott in the title role, and the company's beautiful modern reworking of Dvorak's *Rusalka*. (836 3161)

Royal Opera House, Covent Garden: The Royal Ballet has a varied programme. (240 1096)

Coliseum: Dance Theatre of Harlem season opens on Tuesday until July 12. (836 3161)

PARIS

Die Zambertinis in Marcel Bluval's production tries to show the shaft of optimism shining through the complexity and contradictions of Mozart's work which combines philosophical depth with the burlesque of the Opéra Comique. (432 8606 11)

Salammbô alternates with Don Quixote in Rudolf Nureyev's choreogra-

phy and production adding a playful element of Commedia dell'Arte and a lovers' intrigue to the original opera created by Felipa in 1689 to music by Minkus. Paris Opera (4266302)

Mozart Festival - Don Giovanni is co-produced by the Orchestre de Paris, Washington Opera and the Théâtre des Champs Elysées, conducted by Daniel Barenboim, Orchestre de Paris choir conducted by Arthur Olschman in Jean-Pierre Fouchelle's production at the Théâtre des Champs Elysées. (4224777)

The Wuppertal Tanztheater is bringing two works by Pina Bausch with her violence in deciphering human nature and her tenderness in understanding it to the Théâtre de la Ville. (42742277)

WEST GERMANY

Berlin, Deutsche Oper: Rigoleto, a Hans Neuenfels production has Inger Witzel, Barbara Hendricks and Dano Ruffalo. This week's highlight is Tristan and Isolde starring Ingrid Bjoner, Spas Wenhoff and Moritz Talbot. Also Dieter Siebert's *Untergang der Titanic* and *Tosca*. (34 381)

Hamburg, Staatsoper: A concert version of Beethoven's *Missa Solemnis* with Gabriela Benackova, Galina Serova and Samuel Ramey, conducted by Giuseppe Patané. (35 11 51)

Frankfurt, Opera: The last performance this season will be Der Rosenkavalier. The cast includes Ellen Shade, Marianne Borholm, Susan Roberts and Dieter Waller. (25 821)

Cologne, Opera: Zar und Zimmermann has three interpretations by Marianne Hirtz, Franz Grundheber and Martin Flinck. Figaro Hochzeit, sung in Italian has Janice Hall, Andrea Andronan and Claudio Nicolai. (20 781)

Stuttgart, Württembergisches Staatstheater: There was much praise for Jemio, Manon Lescaut features Ursula Essert, Helene Schneiderman and Raymond Wolansky. (20 321)

ITALY

Rome: Terme di Caracalla: The Rome Opera summer season opens with Alberto Fassano's production of Lucia di Lammermoor (the first performance at the open-air theatre here for over 30 years). Edita Gruberova sings the title role, with Alberto Casido as Edgardo and Juan Pons as Enrico. The young Friedrich Hinder conducts and the scenery and costumes are by William Odland. (46 11 55)

Milan: Teatro alla Scala: *Le Martyre de Saint Sébastien* by Debussy conducted by Sylvain Cambreling, and directed by choreographer Maurice Bejart. Scenery and costumes are by Maurizio Ballo. Eugene Onegin, conducted by Seiji Ozawa (on Thursday by Armando Gatto) and directed by Andrej Konchalovsky. (80 91 26)

VIENNA

Staatsoper: Manon Lescaut conducted by Simeoni with Zampieri, Himmelmeyer, Helm, Mauro, Rydl, Gahmlich; *La Bohème* conducted by Gaidagor, Carmen conducted by Welker with Baltes, Borowka, Carreras, Schepers. (33 24 28 53)

Volkstheater: *The Magic Flute*; *Der Vogelhändler*; *Der Opernball*. (53 24 28 57)

NEW YORK

New York City Opera (NY State Theatre): 20 weeks of summer opera including new productions of Werther, Don Quixote, the New Moon and the world premiere of Anthony Davis's *X* (The Life and Times of Malcolm X) starts with a week of Bernstein's *Candide*. Lincoln Center. (870 5800)

TOKYO

The Jose Mijang Danjuro: All-Japan performance as part of Japan's fascination with Spain and start of Tokyo's summer season of flamenco dance. Yurakuchin Asahi Hall, near Ginza and major hotels. (Tue, Wed, Thur). (475 5220)

Theatre

LONDON

The Normal Heart (Albery): Tom 'Aids' Hanks playing the unassuming hero of Larry Kramer's hysterical melodrama for a three-month season, as public concern over the AIDS epidemic increases. (836 3876)

Credit Cards (Cly) (879 5565)

Opposite (Apollo): Last chance to catch explosive collision of acting styles between Albert Finney and two of Chicago's Steppenwolf artists in implausible, gothic drama. (437 2863)

Until end of June.

Anthony and Cleopatra, The Taming of the Shrew (Haymarket): Vanessa Redgrave as Cleopatra and Katherine leads brave West End presentation and astonishes still with her eloquent talent, especially as Cleo. (930 932 (C) 240 1200)

La Cage à Pigeons (Duchin): George Hearn's welcome star alongside Denis Gough in the top-notch show for all the family - week second act, less than vintage Jerry Herman score. (836 3888)

Untraveller Well (The Broadway): (447 1737 (C) 704 9811)

Blithe Spirit (Veddyville): Susan Hampshire and Joanna van Gysegem have now joined Simon Cadell in this enjoyable Coward revival. (836 3907)

Troilus and Cressida (Barbican): Provocative RS production set vaguely in the Cretaceous War with Juliet Stevenson playing to play Cressida, false but riveting just the same. The bumptious 390s Merry Wives continues in repertory. (836 3769)

Dalliance (Lyttelton): Tom Stoppard's new version of Schizoid's *Lebellet* is a crushing disappointment only partly redeemed by Brenda Blethyn as the ruined working girl. A theatricalised travesty of the work adds to the confusion of middle-aged actors playing bright dragons in Peter Wood's unimpeachable respectable production. (828 2252)

LONDON

Lead Me A Tender (Globe): Fresh and inventive operatic force by new American author Ken Ludwig set in Cleveland, Ohio in 1834. Dennis Lawson and Jan Francis lead an energetic company in mistaken identity romp, while Verity's Oello enters an over-the-top. (437 1822)

When We Are Married (Whitehall): Matchless comic playing from an all star cast in Priestley's comic warhorse about silver wedding anniversaries undermined by an hilarious revelation. Bill Fraser is a drunken Falstaffian photographer and the couples are led by Timothy West and Prunella Scales. The 1930 theatre has been beautifully renovated. (246 7163)

Nelson Off (Savoy): The funniest play for years in London, now with an improved third act. Michael Blake-more's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (836 8888)

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating movie magic, set in 19th century London and a dividing reliance on indiscriminate rushing around. Deneys, Star Wars and Cats are all indicated. Frantic score leads towards rock, country and hot gospel. No child is known to have asked for his money back. (834 6164)

Good Street (Druce Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's top-dressing extravaganza has been rapturously received. (836 8168)

NEW YORK

Cats (Water Garden): Still a sellout, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually striking and choreographically fine, but classic only in the sense of a rather sad and overblown idea of theatricality. (836 6262)

Good Street (Majestic): An immediate celebration of the heyday of Broad-

way in the 30s incorporates gems from the original film like *Shuffle Off to Buffalo* and the appropriately breath and leggy hoofing by a large chorus line. (977 9020)

A Charles Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as emotions rather than emotions. (238 6200)

Big River (O'Neill): Roger Miller's music rescues this sedentary version of Huck Finn's adventures down the Mississippi, which walked off with many 1960s Tony awards almost by default. (246 0220)

Lost (Music Box): John Tillinger directs this high-spirited revival of Joe Orton's 1960 macabre farce featuring Zoe Wanamaker as the homicidal nurse who runs a widower while hurrying his wife and convincing with their thieving son to hide the body. (238 6300)

WASHINGTON

The Calm Matinee Court Martial (Eisenhower): Chantion Heaton and Ben Cross star in the military courtroom drama written by Herman Wouk. Ends July 6. Kennedy Center (254 3970)

CHICAGO

Family Bytes and Dinettes (Apollo Center): Facious look at country music and down-home country life with a good bag and some memorable songs, especially one played on kitchen utensils - has proved to be a durable Chicago hit. (935 6100)

TOKYO

Two West: The Japanese version of Sam Shepard's play directed by Noburo Nakamura is part of a short Sam Shepard season. Parco Space Part 3, Shibuya. (437 8690, 58 5874)

Exhibitions

LONDON

The Tate Gallery: Oskar Kokoschka - a major exhibition to mark the centenary of the Austrian survivor of the great age of expressionism before World War I, who died only in 1980 at the age of 94. He continued to work long into old age, by which time the sometimes radical, ex-cavalryman 35 the Austrian Emperor's army had been long confirmed in the Establishment, a Swiss resident for nearly 30 years and British citizen for nearer 40. This full retrospective confirms that the young painter, fresh from his studies in Vienna in the mid-1890s, was an artist of vision and true genius. Ends Aug 10.

PARIS

French Masters of the 19th and 20th century: The catalogue of the yearly Robert Schmitt exhibition reads like a Who's Who in painting. There are five Bouclins, the gallery's specialty. Callebotta, Cézanne, Van Dongen, Fautou-Latour, Odilon Redon and even Picasso grace the walls with bouquets of flowers while Chagall has a flowering tree in his red-toned sunset. Degas has a study of two dancers and a very coloured oil of a man combing his hair. There is a large composition by Derain from the late 1890s, the Painter And His Family grouping in a surprisingly realistic rendering - his wife with a baby, his niece, his sister-in-law, family cat and himself in the centre before an easel with a brush in his hand.

The strong point of the exhibition is a Picasso painted in 1900, a scene of typical Spanish figures in expressive attitudes and striking colours in front of a wine shop. As a composition there is a stylised woman in a Redding Chair dated 1906 with the same strong orange, black and blue summing up Picasso's artistic development. Galerie Schmitt, 28 Rue Saint-Etienne. (4220 3636), closed Sun and lunch-time. Ends July 19.

WEST GERMANY

Bayreuth, Invalde-Haus, Müngersdorf: Art and Culture from the Congo and Zaire. About 300 paintings, cult and practical objects from the Colonial period to today. Ends June 29.

Hamburg, Kunsthaus, Glockengieβerwall 1: Renaissance of the North. 110 German and Dutch paintings on loan from the Paris Ecole des Beaux-Arts. Among the artists are von Bouts, Dürer and Goltzius. Ends June 29.

EAST GERMANY

Dresden, Villa Hugel: The chairman of Krupp, Dr Berthold Beitz, who is also head of the private Ruhr cultural institutions, was the moving force behind this exhibition, helped by Mr Erich Honecker, the East German leader. The Villa Hugel, 114 years old, has been redecored for the exhibition. This is the first show organised by the Institute, founded three years ago on the initiative of the Krupp Foundation. The treasures from the period 1894-1933 of great Ecklers are on loan from Dresden's state cultural collections. The state's royal collections are presented separately with characteristic master works. There is also one of the oldest and most complete coin collections in the world and a huge collection of arms and copper engravings by Boucher, Charlin, Piranesi and Tiepolo. The picture gallery includes works by Titian, Rembrandt, Velasquez, Rubens, Rembrandt and Cranach. Ends Nov 2.

ITALY

Venice: Palazzo Grassi: Futurism and Futurisms: Fiat opens its art centre on the Grand Canal with the largest exhibition to be devoted to the Futurist Movement, a movement born in Italy, and the first to exhibit technology, and to try to convey speed on canvas. More than 300 works have been lent. The paintings are mainly from 1909-18, but there are also sections devoted to literature, theatre, music, architecture, fashion and furniture, showing futurism's influence up to 1930. Ends Oct 12.

NETHERLANDS

Utrecht, Catharijnekoning: The legends and facts surrounding the life and voyages of St Brendan, the 6th-century 'Irish Odysseus', are examined with the aid of fancifully illuminated manuscripts and early printed books. Ends August 10.

SPAIN

Madrid, Referencias e Identidades. An encounter of prestigious international artists welcoming the inauguration of a new art centre in Madrid: Centro Reina Sofia, Santa Isabel 52. Ends Sept.

NEW YORK

Japan House: Burghley House, with the earliest known record of the Japanese artist, provides a touring exhibit that will visit the High Museum in Atlanta and then Japan through 1989 with 203 Japanese and Chinese objects dating from the 16th to the 19th centuries. Ends July 27.

Museum of the City of New York: Arabit Bait's paintings, drawings and sculptures of Three Family Opera covering 12 scenes and 11 characters, were inspired by the historic Theatre de Lys production in 1954 starring Lotte Lenya. Ends Oct 15.

WASHINGTON

Hishbourn Museum: 75 works of the California sculptor Robert Aronson presents the glazed ceramics he pioneered in what became the Funk movement in the 1960s with its irreverent view of other artists, contemporary artefacts and art itself. Ends July 19.

National Museum of American Art: 88 Pueblo Indian water colours from between the world wars recreates the ritual animal dances among other disappearing tribal customs. Ends August 17.

CHICAGO

Art Institute: Famous as a fashion photographer, Richard Avedon undertook a five-year project to capture the American West in the tradition of nineteenth-century photographers such as William Henry Jackson. The results are "A Sectional West", Avedon claims, with outdoor portraits of Americans ranging from a salesman running up county fairs. Ends August 3.

Art Institute: Treasures of Japanese Buddhist Art, the only showing in the Western world of works from the great Todaiji Temple in Nara, Japan, includes 151 statues, handscrolls and intricately designed lacquered objects from the largest wooden temple in the world. Ends Sept 7.

TOKYO

Three Colour Glasses: Ceramic figures and figurines excavated from burial mounds of the Tumulus period in their characteristic brown, green and blue glazes. Identitas Art Gallery, 9th floor of the Kokusai Building, three Imperial Theatre. Ends July 6.

WASHINGTON

Summer Festival (Concert Hall): Highlighted by a visit from the legend Folk Festival in August, this summer-long series of popular singers and musicians includes recital performances Neil Sedaka, Shirley Bassey, Diana Warwick and Petula Clark. Ends Aug 27.

CHICAGO

Revinia Festival: The 5th season, honouring Mozart and the 230th anniversary of his birth and Liszt on the 100th anniversary of his death, starts with James Levine, piano and Shlomo Mintz violin, Michael Osozan violin, Lynn Harrell, cello and David Taylor, viola. Mozart, Strauss, Beethoven. (Tue); Kathleen Battle, soprano with James Levine, piano (Wed); and Windham Hill Live with Michael Hodges, William Alexander, and Shadownax. (Thur). Highland Park. (728 4642).

TOKYO

Dimitris Saporos (piano): Scarlatti, Beethoven, Ravel, Chopin. Tokyo Sunka Kaikan. (Mon). (237 9990; 990 9990).

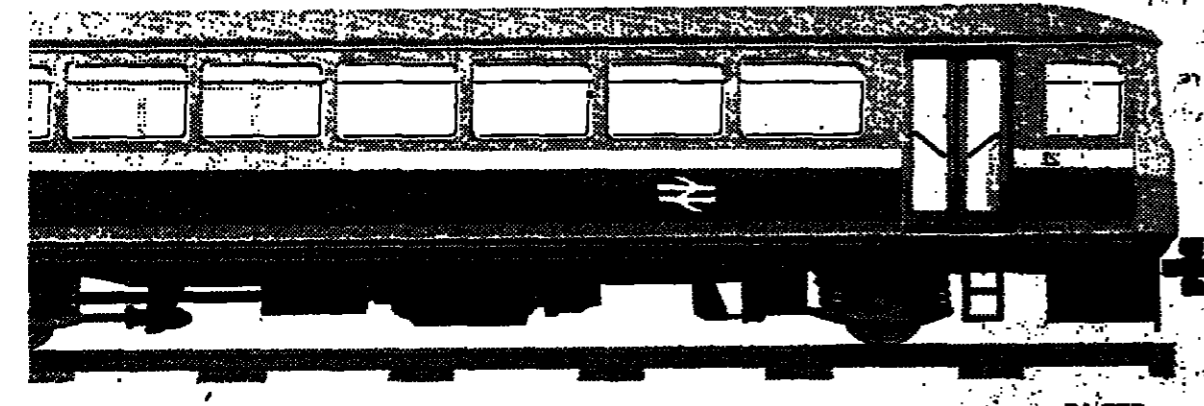
Josef Anton Scherber (piano): Beethoven, Chopin, Liszt, Schubert, Liszt, Brahms, Liszt, Liszt. Tokyo Sunka Kaikan. (Mon). (237 9990; 990 9990).

Mori, Caga, Stockhausen, Takemitsu, Widmann, Fortig, Ingham, Vario Hall, near Tokyo University. (Tue). (815 4157).

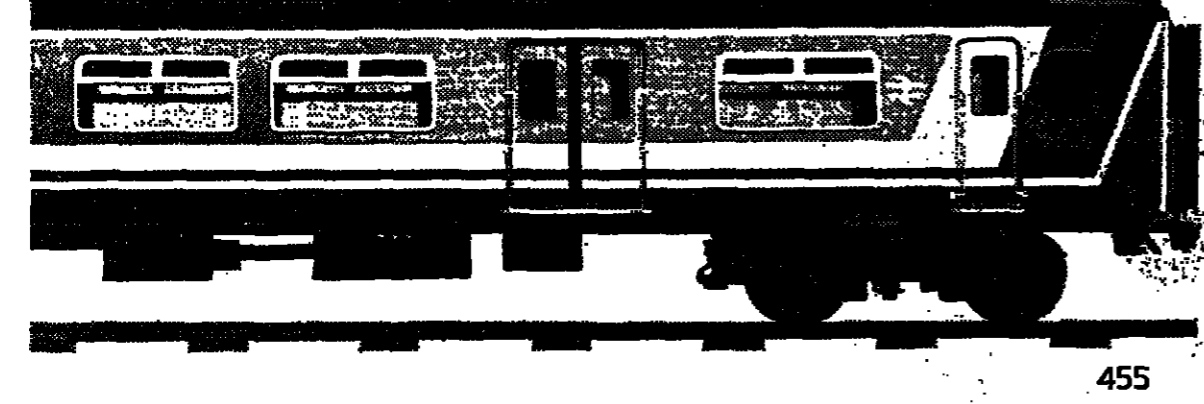
Vienna Bell Arts Ensemble: Mozart, Johann Strauss, Haydn, Sogutzu Hall, Aoyama Ichome. (Tue). (461 2549).

Oscar Tschann's Orchestra conducted by Asahiko Takahashi, Bruckner. Tokyo Sunka Kaikan. (Tue). (871 1889; 237 9990).

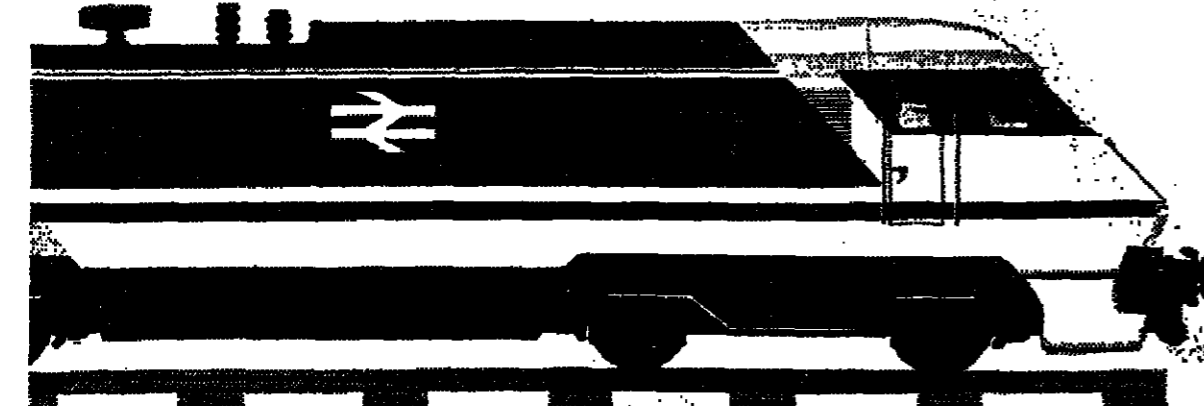
British Rail is changing trains.



PACER



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ELECTRA

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Then, for the local urban and shorter country routes, meet the 'Pacer'. It's ideal for rural journeys where the train is so important.

Finally, in Network SouthEast, new trains to operate out of Waterloo and King's Cross will be making commuting easier.

By contrast, InterCity has ordered the sleek, high-speed 'Electra', designed to haul new coaches at up to 140 mph on the electrified East Coast main line.

It'll be speeding passengers from London to Leeds in 1989, and onwards to Edinburgh in 1991.

It all adds up to BR's biggest renewal programme since the 1950's.

New trains for a renewed British Rail. Arriving soon at lots of platforms all over Britain.

Music

LONDON

Alfred Brendel, piano and Heinz Holliger, oboe with friends: Beethoven and Mozart. Royal Festival Hall (Mon). (292 3217)

Philharmonia Orchestra conducted by Guido Ajmone-Marsan with Stephen Bishop-Kovacevich, piano. Strauss, Beethoven and Dvořák. Royal Festival Hall (Tue).

London Mozart Players and London Choral Society conducted by Jane Glover. Haydn: The Seasons. Royal Festival Hall (Wed).

SPAIN

Graziada International Festival: Alicia Weissenberg, piano. Franck, Schumann (Mon); Enlala Sole, piano (Thur). Concerts at 12:27. Presentation of poets and composers. Auditorio 'Mansel de Falla'. (22 32 01)

Barcelona, Gran 88 Festival. Orquesta Sinfónica de Catalunya, Mozart (Tue); mezzo Anna Ricci (Thur); Jardins de l'Hospital.

VIENNA

Vienna Boys Choir and the Bruckner Orchestra of Linz conducted by Lawrence Christian Harter. Bach, Beethoven. St Stephen's Cathedral. (Mon).

Vienna Symphonic Orchestra conducted by Sergiu Comissiona with Boris Pergamenschikov, cello. Verdi, Elgar, Tchaikovsky. Rathaus Arkadenhof. (43 800/28 74). (Tue).

Legal Notices

No. 00293 of 1986

IN THE HIGH COURT OF JUSTICE
CHANCERY
IN THE MATTER OF
WESTWOOD DIVERSIFIED plc
AND IN THE MATTER OF
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on 27th March, 1986 presented to Her Majesty's High Court of Justice for the confirmation of the reduction of the capital of the above named Company from £207,500 to £20,000.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Honorable Mr Justice Hoffmann at the Royal Courts of Justice, Strand, London WC2A 2LL, Room 322, on Thursday, 27th July, 1986, at 11 o'clock in the forenoon.

ANY Creditor or Shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of capital should appear at the date of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the undersigned Solicitors on payment of the requisite charge for the same.

Dated the 25th day of June, 1986.

MARSHALL & CO.,
of Chancery House,
Birmingham B2 5JY,
Solicitors for the above named Company.

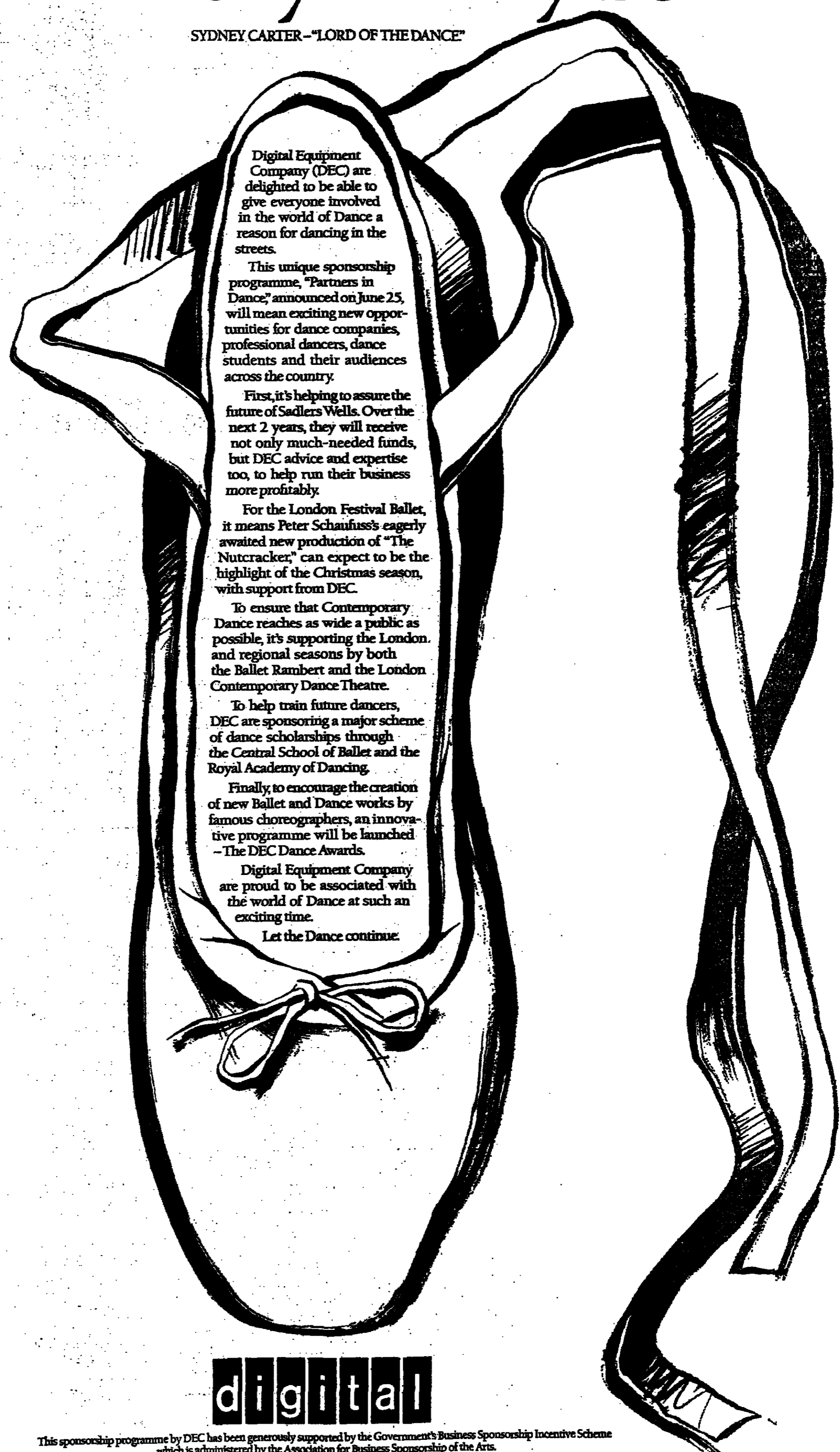
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This unique sponsorship programme, "Partners in Dance," announced on June 25, will mean exciting new opportunities for dance companies, professional dancers, dance students and their audiences across the country.

First, it's helping to assure the future of Sadlers Wells. Over the next 2 years, they will receive not only much-needed funds, but DEC advice and expertise too, to help run their business more profitably.

For the London Festival Ballet, it means Peter Schaufuss's eagerly awaited new production of "The Nutcracker," can expect to be the highlight of the Christmas season, with support from DEC.

To ensure that Contemporary Dance reaches as wide a public as possible, it's supporting the London and regional seasons by both the Ballet Rambert and the London Contemporary Dance Theatre.

To help train future dancers, DEC are sponsoring a major scheme of dance scholarships through the Central School of Ballet and the Royal Academy of Dancing.

Finally, to encourage the creation of new Ballet and Dance works by famous choreographers, an innovative programme will be launched - The DEC Dance Awards.

Digital Equipment Company are proud to be associated with the world of Dance at such an exciting time.

Let the Dance continue.

digital

This sponsorship programme by DEC has been generously supported by the Government's Business Sponsorship Incentive Scheme which is administered by the Association for Business Sponsorship of the Arts.

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FINANCIAL TIMES

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Friday June 27 1986

Austerity is not enough

LAST WEEKEND, the World Bank revealed that it had now become a net absorber of funds from Third World countries—its interest and principal receipts in the past financial year have exceeded its new lending. On Tuesday, the Mexican Finance Minister declared that servicing Mexico's debts "on the terms agreed" was a useless effort and a waste of its foreign exchange reserves. The same day, Japan announced the first fall in its gross national product for more than a decade—a direct consequence of the yen revaluation which has been forced on the Japanese by their internationally unacceptable current account surplus.

What do these disparate developments have in common? An important link emerges from the annual figures on the financial flows from industrialised to developing countries published today by the OECD. The amount of official and private external finance available to Third World countries has fallen, for the fourth year running, to less than 60 per cent of the 1981 level.

The implications for Africa and Latin America are familiar. The debt bomb may now have been defused, in the sense that most international banks have probably built up sufficient capital to survive a default. But as it becomes apparent that no additional resources are in sight for the developing countries—that there are no rewards for countries which co-operate, as Mexico has done to date, with the system—the major debtors' actions are likely to become more unpredictable and disruptive.

Conditional loans

In Africa, the World Bank has pointed out that there are simply not enough investment funds available to maintain the market-opening programmes in recently reformed countries such as Zambia and Ghana. Without more aid, their attempts at reform will fail, just as the universally-praised adjustment efforts of Mexico are falling in the absence of new foreign finance.

As a result, the cause of liberalisation—not only economic but possibly political as well—will be brought through the developing world.

According to the World Bank's latest study on Africa, a minimum of \$2.5bn in additional aid will be required annually to give the low-income countries of Africa a chance to pull themselves out of their present economic predicament.

Still a case for nuclear power

TWO MONTHS after the explosion at the Chernobyl nuclear reactor in the USSR, many Western governments are still wondering how to deal with the surge of public opposition to atomic power.

Opposition has been strengthened because the disaster happened when energy prices were generally falling and oil, gas and coal all seemed to be in plentiful supply.

Many people have therefore questioned whether the world really needs nuclear energy on the scale envisaged only a few years ago.

But it is important that the public debate should not become swamped by emotions and fears as a result of the Chernobyl explosion. It demonstrated all too clearly that radiation hazards respect no national boundaries.

However, the growing interdependence of the world economy has meant that the benefits of nuclear power are also dispersed. The advantage which all oil-importing countries are now reaping from low oil prices is at least partly the result of the large nuclear power programmes which were started in the late 1960s and 1970s.

If those power stations did not exist, demand for oil and other fossil fuels would now be much higher, assuming that economic growth could have continued at the same rate.

Similarly, if Sweden abandons nuclear power it will continue to benefit from the nuclear power stations in countries such as France to the extent that they help to cut demand for fossil fuels and hold down prices.

For this reason, Mr Peter Walker, UK Energy Secretary, has shown political courage in choosing this moment to inject an important missing element into the nuclear debate; a perception of the economic penalties which the world would now be suffering in the absence of nuclear power.

The sharp recession which followed the oil shock in 1973 showed how delicately the world's economic well-being was balanced upon security of energy supplies. The late increase in unemployment since

THERE IS a climate of uncertainty in the aviation industry that is no comfortable for anyone, says Marcel Pieters of the Association of European Airlines.

Few in the travel industry would disagree with him or about the widely held view that Monday's meeting of European Community transport ministers will not do anything to alter the situation.

The ministers will be having another peck at the issue of liberalisation and competition among scheduled Community airlines. Both those who favour the maintenance of the status quo and those who plead for a cold dose of market-place rigour are resigned to more inconclusive discussion.

Yet change, so to speak, is in the air. Not perhaps this year, but maybe next. The issue for airlines now is not whether or not the cosy system of official agreements, route-sharing and profit division should be altered, but how it will be altered.

The battle of the "how?" has been engaged. There are now trenches here: it is mobile warfare of the most disorganised type. The European Court of Justice has fired its shots and retired. The European Commission, when not engaged in civil war, has lumbered into position. Transport ministers have been sniping for two years at each other. The scheduled airlines are well-organised and combative. The independent air companies, the consumers and the travel agents are patrolling round the edge of the battle. The situation on the ground is complex. At the centre is the industry's own control systems developed over a generation. Scheduled airline services are subject to commercial agreements between the airlines and bilateral arrangements between governments. Under this umbrella, airlines route networks have been established and have flourished.

But there is another side. The system, according to the Commission, "enables governments to ensure that their airlines do not suffer from the operations of others to a degree that they consider unacceptable."

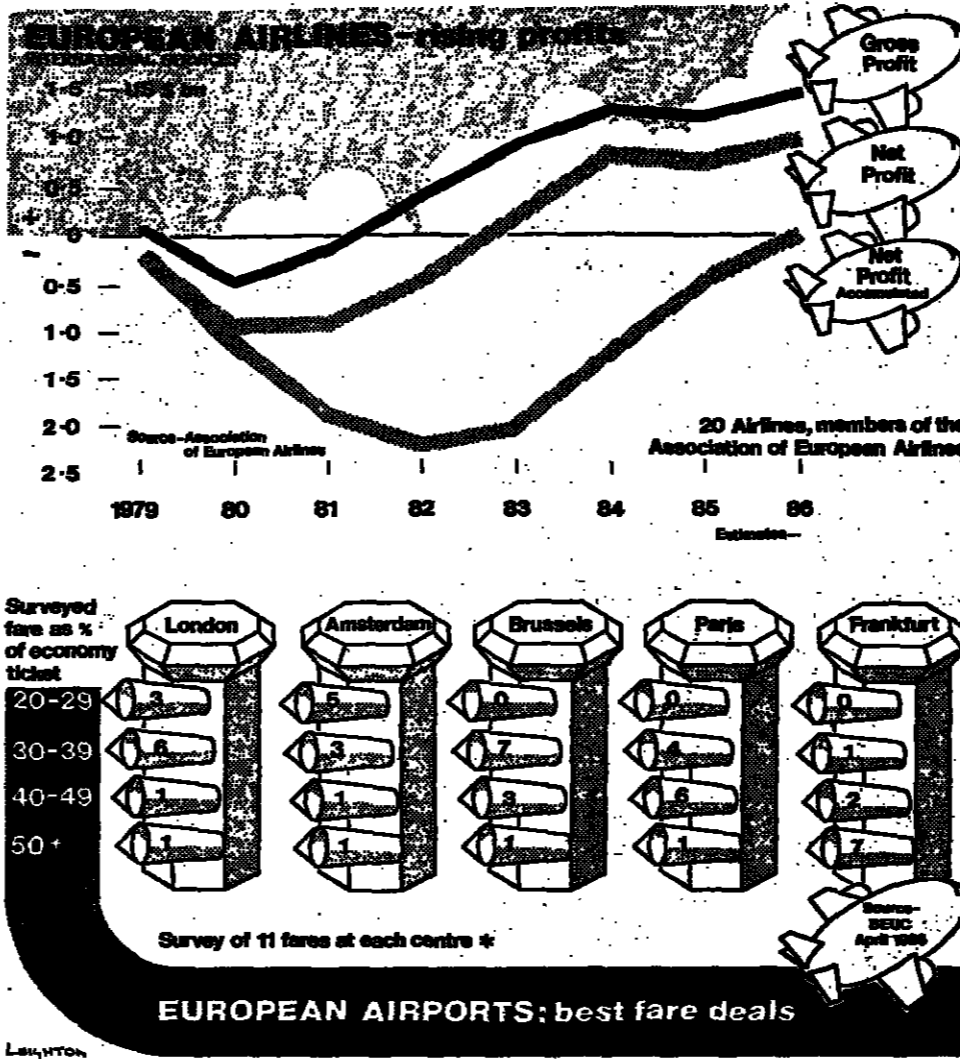
The protection afforded varies but at its most comprehensive it ensures that the traffic carried on the routes between member states is divided equally between their carriers. It is thus considered normal by the Americans. For the European airlines, intra-European traffic accounts on average for only 45 per cent of the operations. Commission studies have shown generally that European air fares are not in most cases "unreasonably related to costs." Some of these costs—fuel, for example—are outside airline control. But calculations have been made which estimate that the airlines should be able directly to manage 40 per cent of their costs.

At this stage, the nature of the system comes into play again. Those who want to

LIBERALISING EUROPE'S AIRLINES

The skies begin to clear

By Paul Cheeseright in Brussels



Figures do not add to 11 due to incomplete data

change it argue that co-operation between airlines under the bilateral agreement system leads to inertia, and inertia leads to higher prices and diminished efficiency.

"In the air transport sector the pressure on costs is in an upward direction because the only kind of competition which can exist under the present system consists of competition on services frills, argues Mr Peter Sutherland, the Community's competition commissioner. "This system is designed so that greater efficiency brings few rewards."

"Not surprisingly, the European airlines reject this approach, just as they delay the need for radical change in the system. "What it needs is fine tuning, and this is by no means an easy exercise," claims Mr Klaus Heins, Neumesser, secretary general of the Association of European Airlines, which brings together the 20 scheduled carriers. For his, co-operation among airlines is a sine qua non.

"You would be amazed how very disadvantageous it would be to the consumer if the airlines did not work together; you only have to take such basic necessities as inter-landing and co-ordinated flight schedules," he said.

This is the basic issue to

which the transport ministers have to address themselves. Here is the field of battle. Co-operation or competition?

Yet that puts the choice too starkly. In the Community, nobody is talking of a free market or of deregulation in any sense. What they are debating is a measure of liberalisation and how to manage it.

Moreover, the debate is taking place at a time when there is no option but to do something. Until April 30, it was possible to bid for a legal smoke screen. But on that day, the European Court of Justice, the "highest Court in the Community, decided unequivocally that the airline industry is subject to the competition rules of the Treaty of Rome.

"The following shall be prohibited as incompatible with the common market," says Article 85: "all agreements, decisions by associations of undertakings and concerted practices which may affect trade between member states and which have as their object or effect the prevention, restriction or distortion of competition within the common market."

All of which neatly encapsulates the present system of airline organisation. The

catch is, the absence of an agreed regulatory form under which the competition might take place. The complication is the availability of an exemption from the rules for the airlines under conditions which it is the commissioner's responsibility to set.

Here the Court is very little help. The matter becomes political again and brings into play conflicting economic interests. But threading a way through these interests is something the politicians have pledged to do. They are committed to a free internal market by 1992. So they need to start now.

The Commission's role is crucial for two reasons. First the ministers can only decide on the basis of Commission proposals. Second, there is the legal point that the Commission is guardian of the competition regulations.

The official stance of the Commission on the airline industry is much more liberal than that of the majority of Community countries. The political reality inside the Commission is that half of the 17 commissioners, led by Mr Stanley Clinton Davis, in charge of transport, and supported by those dealing with consumers and Citizens Europe, want to move very slowly.

So it is not clear whether the Commission as a whole has much stomach for the dispute. That will become more apparent after next Monday's ministerial meeting. If there is no progress towards a common air policy, then the Commission is committed to taking action against the airlines for breaches of the competition regulations. But what constitutes progress?

Mr Sutherland, the Community's competition commissioner, has his letters of complaint ready to send out to all the scheduled airlines of the Community except those of Spain and Portugal. They would demand changes in working practices as a price for not having the competition rule-book thrown at them. And the changes the Commission would demand are those which are in its liberalisation proposals before the transport ministers.

These include freedom for the airlines to set their own economic fares in accordance with their own appreciation of the market and in relation to their costs, as well as freedom to set discount fares—within limits programmed—without official approval.

Among the politicians there is not too much of a problem about greater freedom to set fares. But that is of little account if the airlines do not have also the freedom to increase their capacity.

The general pattern now is that on any given route airlines will share capacity 50-50. The Commission, egged on by the UK and the Netherlands, wants to ensure that there will be no governmental intervention in a bilateral agreement until the profits of one airline falls to 25 per cent, or until it starts to fall rapidly, say, by 5 per cent a year.

Such a change, it is argued,

would give a new flexibility to the bilateral agreement system—it would reward innovation. This is not an argument which appeals to countries other than the UK and the Netherlands, of course, with Italy and Greece thought the most conservative.

Over the last fortnight a consensus has been developing around Franco-German proposals permitting for an experimental period a 45-55 split. It will be rejected by the British and Dutch out of hand. There is a recipe for deadlock.

It is because of this that the consumers organisations, for example, believe that the Commission has no choice but to try and force agreement on the airlines, and hence on the governments because many airlines are state-owned, by going down the legal route.

The Commission may indeed think it in its own interest to do so. Since the European Court judgment it is open to actions against itself for failing to take its responsibilities under the Treaty of Rome. The Commission is thinking of taking the Commission to court.

Yet, even assuming evaporation of this dispute, the degree of liberalisation secured would be strictly limited. What are missing from Commission proposals dating back to 1984 are ideas on opening up existing routes to new carriers.

For the liberalisers this is the key issue. Opening up the routes to those who want to fly them would provide precisely that element of competition which the bilateral system by definition excludes. The UK wants this as part of any air transport political package.

Mr Clinton Davis last December promised that the Commission would in early 1986 bring forward proposals. They have never been produced, despite urging even from France and Germany and despite the fact that drafts have been available inside the Commission for about eighteen months.

The airlines are now desperate to have all these issues resolved. They want to avoid legal battles with the Commission, although they know that they have a certain amount of protection against rapid change both because of the uncertainties in the Commission itself and because of the long drawn-out nature of the legal process.

Their own contribution to the liberalisation debate has been the limited suggestion, too limited for British Airways and British Caledonian—of greater freedom to set discount fares, formalising in fact what practically takes effect.

The airlines are in a better position, however, to accommodate change. The dog years have passed and gross revenues, collectively, topped \$20bn for the first time last year, to produce operating profits of \$1.2bn. The figures should be higher this year and the latest estimates predict a steady 5.4 per cent growth in European traffic over the next five years.

People who are making a mark

TWO members of the Holy family have just gained fame as the highest paid company directors in Germany. According to an annual survey by the newsmagazine Der Spiegel, Jochen and Owe Holy, the two-man board of textile company Boss, paid themselves a total of \$1.5m in salary last year receiving another \$4.8m in "distributions" as majority shareholders.

Chief executives like Eberhard von Kuenheim of BMW have long been in the Mark millionaire class (earning over £200,500), but an increasing number of rank and file board members are joining that league. Directors at Bayer and Volkswagen now collect over a million marks apiece.

Work on supervisory boards provides extra income for directors without involving any great effort—attendance at only one or two meetings a year may suffice. For example, Friedrich Wilhelm Christians makes close to \$450,000 a year (DM 1m as a member of the Deutsche Bank board, plus another half million from the supervisory boards of other companies).

Peasantry in old age does not seem to be a problem for

German directors. Steel company Hoescht is actually paying more (DM 1.5m) than its present boss (DM 1.2m). Volkswagen and chemicals company Hoechst each pay their pensioner directors total of \$1.5m, while Dresdner Bank hands out over \$2.7m a year to ex-directors and their dependents.

All this is modest by Boris Becker standards, the directors are quick to point out. "In the success of the soccer team has been a source of embarrassment. Before the tournament started manager Franz Beckenbauer publicly declared his sense was no good.

But now things are changing. The mass circulation Bild Zeitsung has spent most of the last three weeks chronicling misadventure in the German camp—sex parties, factional rivalries and general sedition against Beckenbauer and captain Rummenigge. But yesterday all was forgotten. The newspaper was celebrating with modest headlines only three inches thick. "The Miracle Final."

Bonn is rarely the place to take the throbbing pulse of modern Germany, but even there the natives are stirring. Chancellor Kohl, doubtless with the January elections in mind, is jumping on a plane to be at Mexico's Azteca Stadium for the great event.

The moral of it all is that German companies and their products, stodgy and late into the market, perhaps—but when they get there they take some beating.

Pavarotti, who took two Italian cooks on the trip to help keep him in shape, responded by learning "zie zie," the Chinese for "thank you," and delivered the line with gusto.

For some Chinese, the first concert on Tuesday night was a good excuse to experiment with the country's market reforms by touring tickets at up to eight times the original price.

Not one for politics, Pavarotti had no particular observations on artistic freedom in China, other than that "I only see smiling faces" and "happiness and laughter."

Just in case the masses did not know how to handle the occasion, the Peking evening newspaper published a guide to audience etiquette, explaining

Men and Matters

that it was "not necessary for an audience to express its satisfaction or enthusiasm only after an act is over."

Der Tag

Rather late in the day, the West Germans are beginning to cast off a reluctance to embrace over their football team's progress to the World Cup Final. Until Wednesday's relentless demolition of the French, the success of the soccer team had been a source of embarrassment. Before the tournament started manager Franz Beckenbauer publicly declared his sense was no good.

But now things are changing. The mass circulation Bild Zeitsung has spent most of the last three weeks chronicling misadventure in the German camp—sex parties, factional rivalries and general sedition against Beckenbauer and captain Rummenigge. But yesterday all was forgotten. The newspaper was celebrating with modest headlines only three inches thick. "The Miracle Final."

Bonn is rarely the place to take the throbbing pulse of modern Germany, but even there the natives are stirring. Chancellor Kohl, doubtless with the January elections in mind, is jumping on a plane to be at Mexico's Azteca Stadium for the great event.

The moral of it all is that German companies and their products, stodgy and late into the market, perhaps—but when they get there they take some beating.

High note

The big-boned tenor Luciano Pavarotti, whose depth of voice is matched only by his girth, has played, and slayed, Peking. Instead of the habitual polite applause and early exit, the audience shouted "bravo" and "molto bene" in Chinese-accented Italian, stamped feet, clapped in time, and generally displayed a rarely seen enthusiasm.

Pavarotti, who took two Italian cooks on the trip to help keep him in shape, responded by learning "zie zie," the Chinese for "thank you," and delivered the line with gusto.

For some Chinese, the first concert on Tuesday night was a good excuse to experiment with the country's market reforms by touring tickets at up to eight times the original price.

Not one for politics, Pavarotti had no particular observations on artistic freedom in China, other than that "I only see smiling faces" and "happiness and laughter."

Just in case the masses did not know how to handle the occasion, the Peking evening newspaper published a guide to audience etiquette, explaining

Home in Rome

It is nice to have home thoughts when abroad. If you are British and in Italy and have to ring the British Embassy in Rome you now get a recording of Land of Hope and Glory. It makes a change from the engaged tone which is boringly predictable in view of Italy's overflooded telephone system.

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ICI's mission

ICI's chairman-elect, Aberdonian Denis Henderson, is starting to look like a man with a mission. ICI products, and

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the ICI image, must be marketed not just to industrial consumers, but to the public.

Henderson spent some formative years in charge of the group's paint division, which is almost alone in the group in selling branded goods direct to the consumer. The success of the division's advertising—for much of the British public, a certain brand of shagdog is indelibly recalled the name Dulux—indeed made a lasting impression.

He has just appointed the marketing manager of ICI's consumer paints business, 44-year-old Anne Ferguson, to a new post as adviser to the group on corporate publicity and marketing.

Her first six months will be spent looking at ways of swapping marketing know-how around the group, and investigating what kind of image ICI should be trying to project around the world.

Besides her marketing experience, Ms Ferguson may have another asset under the new regime. Back in the early 1960s after an initial year as a marketing trainee with ICI paints she went off for three years to Nigeria as a school teacher.

Henderson, brought up as a child in Sri Lanka, insists that he wants ICI to stay the most international chemical company in the world. Stay-at-homes, it would seem, need not apply.

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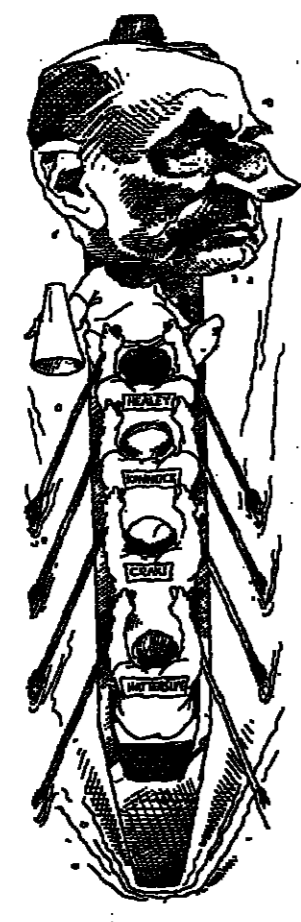
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Politics Today

How the fire went out of the parties

By Malcolm Rutherford

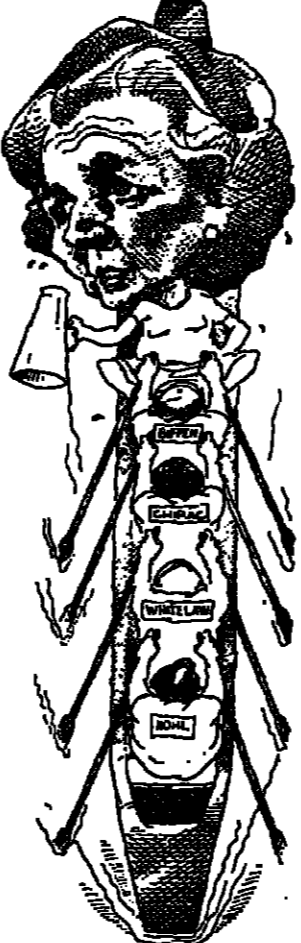
THE BRITISH Conservative Party is embarking on a long internal debate about the next election manifesto—the one designed to win a third term. How far should it be radical...



This is not necessarily a bad development, but it ought at least to be recognised that it is in power or whether there is some form of coalition; the policies are broadly the same. In Spain, for example, last Sunday the Socialists were re-elected with a reduced, but not only on the continent...

advances. On the contrary, some of the Christian Democrats are happy to serve under Mr Craxi in the hope that the Communist Party will fall into disarray. Since a coalition between the Socialists and the Communists is unlikely...

labels do not matter very much. The predominant strand in West European politics is government by the centre-right, even if some of the participants are nominally Socialist. How does Britain fit into the pattern? The answer is all too well...



When he became SDP leader, Dr David Owen actually sought to out-Thatcher the Prime Minister on the social market economy. True, there was more emphasis in his version on the safety-net toughness and tenacity had to go together...

debate whether to be more radical or to seek to consolidate, the Conservatives have a genuine dilemma. They could campaign on the slogan that Labour has not changed, though it is doubtful how many people would believe it...

Lombard

A lament for old-time banking

By David Lascelles

IN ALL the excitement generated by the Big Bang there is an assumption, seldom questioned, that the whole process is a Good Thing: that the changes will bring greater depth and efficiency to the UK capital markets...

Yet as any visitor to either West Germany or Japan cannot help noticing, both those have achieved economic miracles with capital markets quite obviously less well-developed than those in either London or New York. By the same token, the supposedly more sophisticated capital markets of the UK and the US have not exactly put them at the top of the international growth league...

The conventional answer to this well-documented paradox is that each country develops a financial system based on its customs: in Germany and Japan the banks traditionally play a bigger role in supplying finance, so the capital markets play a smaller role. In the City and Wall Street it tends to be the other way round.

Against that, both the Germans and the Japanese are currently going to great lengths to do quite the opposite: they want to "liberalise" their capital markets, and in the process they are inevitably downgrading the importance of bank finance, however marginally. Quite why they should be doing this when our economic record is so inferior to theirs is an intriguing question...

Industrial territories

It might be difficult for the British (and certainly for Americans) to accept the notion of banks going so far as to supply equity finance on a large scale to their corporate customers. Even in Germany and Japan, where this is quite common, it gives rise to frequent controversies over the power of the banks, who end up owning and controlling vast areas of industrial territory...

Economic record

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Perspective on South Africa

From the Chairman, Anglo American Corporation. Sir, The general emotionalism surrounding the South African position doesn't help perspective and the following points may assist to balance your leader on sanctions of June 25. A main issue is whether apartheid is being expunged from the statute books. This needs to be distinguished quite clearly from the question of what is going to be put in its place...

Letters to the Editor

exempt transfer is denied by the Finance Bill to gifts of discretionary and interest in possession trusts. Discretionary trusts stand rather on their own and I do not quarrel with that decision; in standing committee Mr Peter Brooke said that the retention of the charge on transfers to interest in possession trusts was necessary to protect the death charge because of the possibility of funds being routed "to a discretionary trust via a temporary interest in possession trust to a man of straw." One sees his point...

The UK has only played host to the Eurobond market since its inception but after October 26 as part of Big Bang the UK will embrace the Eurobond market...

The UK has only played host to the Eurobond market since its inception but after October 26 as part of Big Bang the UK will embrace the Eurobond market which will then be subject to the Securities and Investments Board. Surely, the time will then have come for the Bank of England to publish the Eurobond market in the UK statistics which it publishes. If not, when the Government has the technical means to do so, it is a pity that the money supply will be increased as the money will have been borrowed...

Government provision

From Mr T. Arthur. Sir, Three cheers for Mr B. E. Fish, who points out (June 23) that Governments do not provide; they allocate resources extracted by force from the taxpayer. All members of government implying anything else should be reported to the Advertising Standards Authority and, if they persist, unfrocked. A major current example of this deceit lies in employment, where the Government, even this government, is always "providing 50 or 500 jobs in somewhere or other" (with infrastructure the favour of the year). Since (a) government can spend only what it first extracts (b) virtually the whole of its extraction is levied on voluntary exchanges and (c) voluntary exchanges reduce as taxes rise, it follows that the activity of taxation and government spending is a net destroyer of exchange i.e. employment resulting from a tax rate of 100 per cent.

Green Belt or inner city

From the Chairman, Liverpool and Merseyside Branch, Institute of Directors. Sir, There appears to be mounting pressure to build on Green Belt land, particularly around the M25 motorway. It would be the height of folly for the Government to give in to this pressure by granting planning permission, while there are many millions of sq ft of empty industrial buildings in inner cities. It is poor utilisation of our resources to allow development on green field sites, which thereafter require infrastructure, such as roads, houses, schools, libraries, services, etc. when this is available and under utilised in inner cities. Even more important, it is poor utilisation of people: isn't it inevitable that there will be unemployment in inner cities, while most of the new developments are in the suburbs and beyond? It is time the Government tackled the causes and not the symptoms of inner city decline, by putting a freeze on all developments on Green Belt/greenfield sites. This would have to be in conjunction with auctioning off the freehold, of all derelict public-utility land, to produce an alternative low cost base to attract investment. There would need to be a safeguard provision, that if any auctioned land hadn't been developed within, say three years, the company which sold the land had the right to buy it back at the same price or market price if lower. It may appear cheap and convenient to build on green-field sites; but when one takes into account the cost of adding infrastructure, moving people, plus inner city costs such as unemployment, vandalism and numerous aid measures, "task forces" and "urban development corporations," it is proving a costly exercise, to say nothing about wanting a scarce resource. Alan C. Hollway, 42 Grafton Street, Liverpool, 5.

The increase in M3

From Mr G. Kramers. Sir, The Eurobond market, until now, has considered itself supranational. Originally known as the Eurodollar market, its existence has never been recognised in the US and its activities are not recorded in that country's statistics. Nor are they recorded in the UK statistics so that when money is borrowed through the Eurobond market it is as though the money had been borrowed from abroad and it increases the money supply. In the autumn the clearing banks obtained fresh "capital" on the Eurobond market and the \$3.5bn of "perpetual floaters" that they issued between them were duly recorded as a large increase in the money supply as measured by M3. In recent months one or two banks have issued more "perpetual floaters." Now free to do so, the building societies have borrowed a lot of money on the Eurobond markets. Many UK companies have also raised large amounts and all these borrowings have increased the money supply as measured by M3. The Press and the analysts employed by firms of stock brokers all seem to have been taken by surprise by the large increase, in the past three months, in board money as measured by M3. It would assist us all to interpret the figures if the Bank of England were to extract, month by month, from the figures for M3 the amount of the increase that can be directly attributed to borrowings on the Eurobond market.

Pre-occupied with old money

From Mr G. Smith. Sir, Judging by your pages and by the flood of unsolicited mail seeking to do my accounts, run my portfolio, save me tax, we are too pre-occupied with mulling-in on money already made and insufficiently concerned with making it. I foresee a collapse of the financial advice market! G. A. D. Smith, Haslover House, Sheep St, Burford, Oxon.

Advertisement for UCB Financial Services Limited. Features a large headline 'A NEW NAME TO CREDIT', a list of services including invoice discounting and commercial mortgages, and contact information for UCB House, Wallington, Surrey SM6 0DY. Telephone: 01-773 3111.

Inheritance tax

From Mr R. Clark. Sir, The status of potentially

FINANCIAL TIMES SURVEY

Software Packages for Business

The Western European market for packaged software is already worth over \$5bn a year, but with an annual growth rate of as much as 30 per cent it could reach \$24bn by 1991.

A thriving market

By ALAN CANE

THE COMPUTER software packages industry is flourishing, and its growth is the proof that businesses will bend to accommodate "alien" ways of working, no matter how unique they believe themselves to be. If that is, the economics are right. When computers were large, cumbersome and expensive and therefore used only by the larger corporations, those companies had software written to suit their every little quirk. As a method of developing business software, it resulted in satisfied customers (eventually), but at a high cost both in cash and time.

As the cost of hardware fell with the introduction of mini-computers — cheaper, simpler but with many of the capabilities of mainframes—it became obvious that the economics of software production would have to change.

The mini itself might cost £100,000 or less; a custom-built program suite of some complexity might easily cost the same.

So there was an irresistible logic in creating generalised software programs which could be applied to a number of different companies for tasks such as payroll, accounts receivable and so on with only a minimum of alteration to suit the quirks of the individual company.

With the introduction of the low-cost business microcomputer, the package came into its own. There was simply no logic in spending \$10,000 to have written a specific piece of software when, produced as a package and sold to hundreds of customers, the same software might cost only \$500.

Today, three categories of software package are generally distinguished.

First, systems and utilities. These packages include operating systems (the complex programs which direct the internal workings of a computer and determine its relationship with the outside world) and com-

puter users is towards multi-user machines, single microcomputers which support a number of users each working at a separate keyboard and screen.

Single user software is not the most efficient for these machines and the development of sophisticated software which will make the most of the power of a multi-user microcomputer is expected to be a major growth area in the coming months.

Micro-mainframe link software: It is comparatively easy to attach a microcomputer to a mainframe, but considerably more difficult to make it carry out any useful tasks.

The problem is that the information stored in the mainframe is highly organised in a fashion which is often incomprehensible to the micro. The two machines are organised differently and the codes they use to ask for, or send, information are quite different.

Micro to mainframe links do exist but most have quite strong constraints on their use. So software developers are working towards a package which could truly be described as a universal link.

Other trends include moves to drive down the cost of standard packages by cutting out frills, bells and whistles.

Companies such as Borland International in the US, for example, have prospered by selling functional software at very low prices, \$100 or less.

Finally, there is a trend towards "internationalising" packages. US systems and application tool software has always done well in Europe because it is independent of local custom and practice.

Accounting and other packages which have to observe local legal and other constraints to the letter have had to be rewritten at high cost. Moves to make internationalisation easier and less expensive are expected to be a major feature of the package software business in the coming months.

There have been attempts to develop hardware and software gadgets (dongles) to beat the pirates, but none of these have achieved overwhelming success so far.

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Software authors have therefore decided to cut their losses by controlling the amount of copying that can be carried out through site licences with the incentive of a volume discount on multiple copies of the product.

Multi-user packages: the trend among the bigger micro-

computer users is towards multi-user machines, single microcomputers which support a number of users each working at a separate keyboard and screen.

Single user software is not the most efficient for these machines and the development of sophisticated software which will make the most of the power of a multi-user microcomputer is expected to be a major growth area in the coming months.

Micro-mainframe link software: It is comparatively easy to attach a microcomputer to a mainframe, but considerably more difficult to make it carry out any useful tasks.

The problem is that the information stored in the mainframe is highly organised in a fashion which is often incomprehensible to the micro. The two machines are organised differently and the codes they use to ask for, or send, information are quite different.

Micro to mainframe links do exist but most have quite strong constraints on their use. So software developers are working towards a package which could truly be described as a universal link.

Other trends include moves to drive down the cost of standard packages by cutting out frills, bells and whistles.

Companies such as Borland International in the US, for example, have prospered by selling functional software at very low prices, \$100 or less.

Finally, there is a trend towards "internationalising" packages. US systems and application tool software has always done well in Europe because it is independent of local custom and practice.

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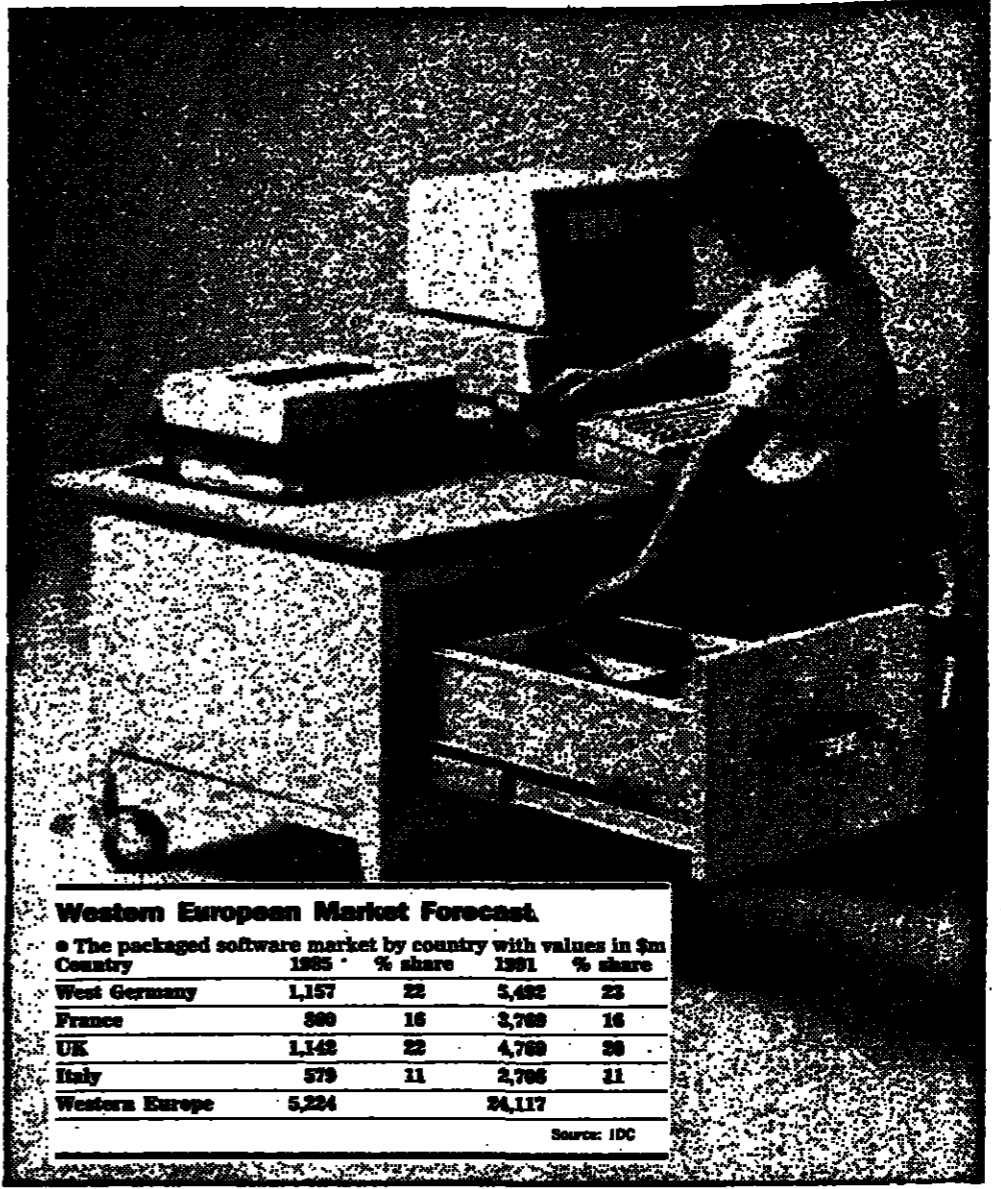
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Western European Market Forecast

The packaged software market by country with values in \$m

| Country | 1985 | % share | 1991 | % share |
|----------------|-------|---------|--------|---------|
| West Germany | 1,157 | 22 | 3,482 | 22 |
| France | 980 | 16 | 2,788 | 16 |
| UK | 1,148 | 22 | 4,788 | 20 |
| Italy | 579 | 11 | 2,788 | 11 |
| Western Europe | 5,224 | | 24,117 | |

Source: IDC

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Turnover
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1983

As the number one supplier of packaged application software in the UK, we have no intention of resting on our laurels. With a history of planned growth, development, diversification and consolidation, our fifteenth anniversary year was no exception.

1985 saw a 50% increase in turnover, several new product launches, high performance of existing divisions and development and growth of our offices in Canada, The Gulf, France and Spain.

1984

In the early part of 1985 we acquired a recognised leader in the

SOFTWARE PACKAGES 2

Operating Systems

Microcomputer users have freedom of choice

OPERATING SYSTEMS for microcomputers constitute an important and highly technical subject.

Such systems work between the user application and the microcomputer, providing services that are common to all applications. They are comparable with the gearbox in a car. Most drivers are not familiar with the workings of gearboxes, nor are they interested. They want to be able to get into the driving seat, start the engine and go.

Unfortunately, even the most casual of microcomputer user has to be aware of the workings of operating systems because of the way the industry has developed. Manufacturers of larger computer systems provide their own operating systems with their computers.

This makes it much easier for the operating system to be hidden from the user because the complete system comes from a single source.

Microcomputers originated in the semiconductor industry and operating systems are supplied by third-party software makers, not the "chip" manufacturers. This means that the microcom-

puter user is free to choose the operating system.

But it also means that applications software must be made for a specific operating system, so users have to know which system is being employed on their microcomputers and whether the application they want to use will work with it.

When IBM launched its personal computer in 1981 it gave users a choice of three different operating systems:

- Digital Research's CP/M, a well established operating system for earlier microcomputers with a wide range of applications already existing for it.
- Microsoft's MS/DOS, a new system specifically developed for the IBM.
- The UCSD system, developed by the University of California, San Diego, for academic users.

Microsoft's MS/DOS was the model for PC/DOS. IBM's "own" operating system for its personal computer and quickly emerged as the preferred choice. Third-party software suppliers built their applications to work with MS/DOS and IBM PC "clone" builders, such

as Compaq and Olivetti, adopted it for their personal computers.

All of these features need large amounts of memory and 640,000 characters is just not enough. Furthermore, leading software developers such as Lotus and Ashton-Tate want to extend their applications software to include new features that need large memory sizes.

Lotus has found a temporary solution by developing a memory extension standard with Intel, the main chip-maker for personal computers. By using an "add-on" board, Lotus 1-2-3 users can work with much larger spreadsheets.

Although these extension boards, manufactured by Intel, AST and, more recently, Quadram, allow greater memory sizes for data, they will not allow larger programs. Users still cannot enjoy the benefits of running more than one program at once (multi-tasking) nor can they expect improvements in graphics and screen resolution.

While users are expecting better performance from their microcomputers, chip technology is improving to allow this. The current "standard" chip used in IBM personal computers is the Intel 80286.

This chip is capable of controlling up to 16m characters of memory. But MS/DOS is still limited to 640,000 characters. The combination of user demand for better features and the advances in chip technology has led to speculation over the

future of MS/DOS's role as the standard personal computer operating system. Microsoft's competitors are keen to exploit this and a lively debate on operating systems is the result.

Digital Research, for example, has scored a couple of points over Microsoft with prestigious deals with IBM and ICL. Its Concurrent DOS operating system, which offers the benefits of MS/DOS without the memory limitations, has been chosen for several new products announced by these manufacturers.

Rival operating systems have also emerged, including AT&T's Unix and the Pick. These systems are designed for larger computers and are unlikely to effect the large MS/DOS user base.

Although Microsoft does not face any immediate danger, these factors are putting pressure on it to upgrade MS/DOS. A new version, MS/DOS 5, is on the way and it is expected to resolve the memory limitations in addition to offering multi-tasking features.

"We are putting a lot of work into MS/DOS 5 and, together with our Windows product, this should go a long way to meeting people's needs," says Mr Phil Havelle of Microsoft.

"I think that there is still a lot of mileage in the current version of MS/DOS and people have not really got started with what is available now," he adds.

use several different programs at once.

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Software product category forecast

● The software and services market in Western Europe by product category in \$m

| Year | Custom | Package software | % share | Software/consultancy | % share | Training/FM | % share | Processing services | % share | Total |
|------|--------|------------------|---------|----------------------|---------|-------------|---------|---------------------|---------|-------|
| 1985 | 5,274 | 34 | 4,356 | 29 | 778 | 5 | 4,807 | 32 | 15,165 | |
| 1986 | 11,481 | 45 | 7,536 | 29 | 1,395 | 5 | 6,262 | 23 | 28,976 | |
| 1991 | 24,117 | 50 | 13,794 | 28 | 2,493 | 5 | 7,948 | 16 | 48,317 | |

Source: IDC

Market shares

● Sales through dealers during the first quarter of this year

● Software market

| Category | % share |
|-----------------|---------|
| Spreadsheet | 28 |
| Word processing | 26 |
| Database | 22 |
| Integrated | 11 |
| Graphics | 9 |

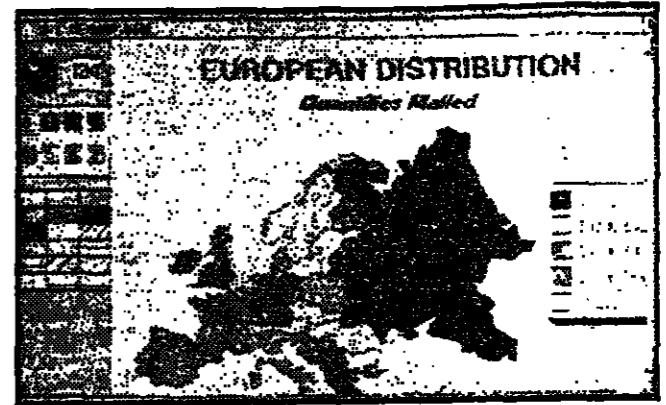
● Spreadsheet 1-3-3

| Category | % share |
|-------------|---------|
| Supercalc 2 | 15 |
| Supercalc 3 | 10 |
| Multiplan | 8 |
| Others | 9 |

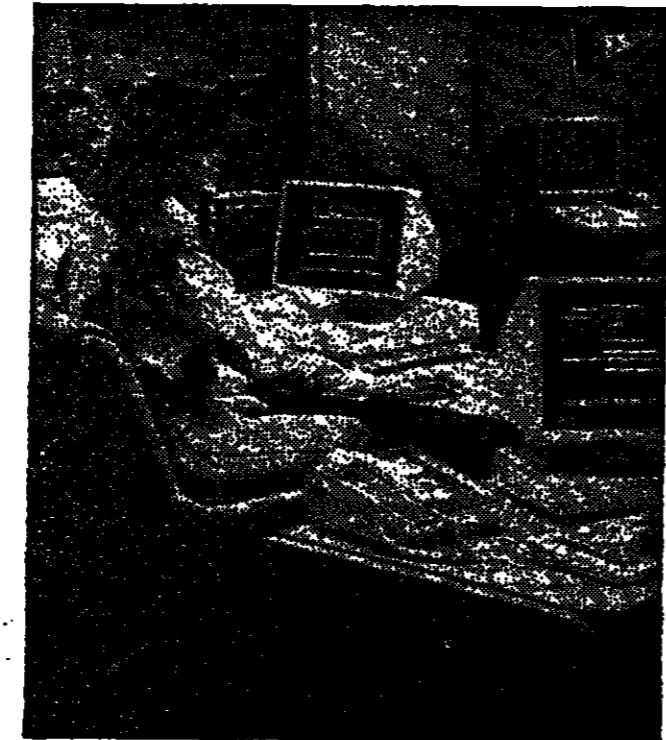
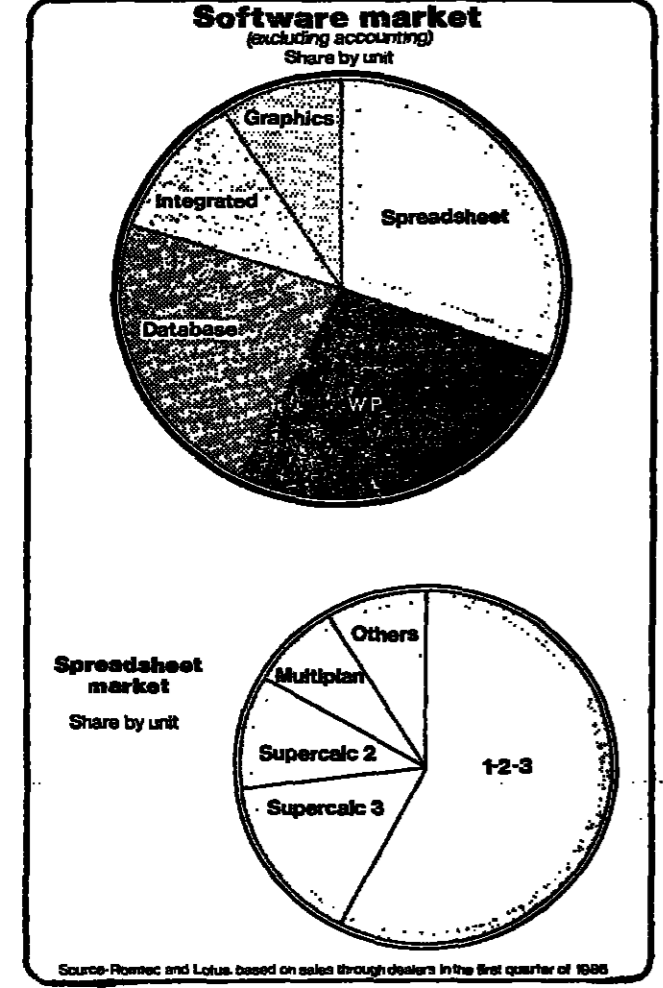
● Integrated

| Category | % share |
|-----------|---------|
| Symphony | 38 |
| Framework | 17 |
| Smart | 13 |
| Others | 32 |

Source: Rowntree, Lotus



GEM Graph, a microcomputer applications package from Digital Research, can create a variety of graphs and charts from spreadsheet data at the touch of a button.



The AT & T Unix PC, when used with the AT & T 610 business communications terminal (front and rear) is the heart of an efficient multi-user system.

Philip Manchester

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Expert Systems

Forum on artificial intelligence

THIS WEEK about 50,000 people assembled at one of the largest conferences ever held to discuss artificial intelligence. About 40,000 delegates from the US and 10,000 from Europe were linked by satellite for what was described as the first Transatlantic Satellite Symposium.

Sponsored by the US chip maker Texas Instruments, it links up artificial intelligence researchers on both sides of the Atlantic. Speakers include Ed Feigenbaum, from Stanford University, John McDermott, from the Carnegie Group, and Harry Tenen, of Texas Instruments.

The formidable list of speakers and the sheer size of the event should indicate the importance now attached to artificial intelligence. Expert systems are higher on the agenda. The notion of capturing the human skills and knowledge in a computer system, turning it into a set of rules and presenting it to non-experts is an attractive one.

Expert systems is the first branch of artificial intelligence research to yield practical results and next week's conference will include reports of systems in practice. It is a rare occasion because companies are generally tight-lipped about what they are doing with expert systems.

We have four or five clients developing systems. But they are all reluctant to talk about what they are doing. That is the nature of the expert systems business," says Mr Bernard Dodwell, sales manager of ICL, an expert systems software company part-owned by ICL. "We can talk in general terms about the problem they are trying to solve, but not in detail."

ICL calls an expert system "shell" called Savor. A "shell" is a basic piece of software that can be developed into an expert system's application. It is a special method of programming that one of a long list of products aimed at helping expert systems development.

Savor is being used by an insurance company to develop a system that will assess insurance risks and instruct brokers about reinsurance. Several banks are also using Savor for undefined projects, according to Mr Dodwell. "But there are very few applications around in the financial world so far," he adds.

Over the past two years there has been a boom in development of systems like Savor, ranging from proprietary "shells" to standard programming language compilers designed for artificial intelligence applications. This boom suggests that a lot of development activity is taking place.

Texas Instruments held a European-based satellite conference on artificial intelligence last November, when it surveyed the delegates to measure how much development activity there is. From 3,000 replies it found that 47 per cent of the delegates, from across industry and commerce, intended to spend money soon on artificial intelligence developments.

Expert systems have thus moved out of the research laboratory and into the real world.

The big commercial computer manufacturers declared their commitment to artificial intelligence and expert systems last summer when large numbers of products were announced. Kerox, Hewlett Packard, Teletronics, DEC, Data General, Texas Instruments, Acorn and

Commodore all launched Lisp language compilers to work with their computers last year.

Lisp is the favored language in the US for building artificial intelligence applications and a requirement for US Department of Defense projects in artificial intelligence. Such projects figure strongly in the computer part of the Strategic Defence Initiative research effort by the US military.

IBM also put its first artificial intelligence products on the shelves last summer. Its commitment to new directions, by announcing products, often becomes a reference point in the future. Its move into the business computer market in the early 1980s with the announcement of the IBM 360, its announcement of the IBM personal computer in 1981, and the recent move into local area networking.

In the past year IBM has made significant expert system product announcements, suggesting that this area of development is set to expand. These announcements culminated in April this year when IBM announced an expert system designed for its important mainframe customers.

The Texas Instruments conference next week is intended to meet the increasing demand for information about expert systems. "The market is hungry for information," says Mr Steve Thomas, Texas Instruments' marketing manager in the UK. "There is still not enough awareness of the capabilities and limitations of expert systems," he adds. "A lot of the talk about expert systems concerns futures and it has been seen as a panacea for the problems of using computers."

The reluctance of developers to reveal the results of their work is not helping the process of demystification and Mr Thomas agrees with Mr Dodwell that people are keeping quiet about developments.

"There is no doubt that you can gain leverage in the market through use of expert systems, so people do not want their competitors to see what they are doing," says Mr Thomas.

So far, expert systems have been applied to scientific and technical disciplines such as the evaluation of chemical structures with Dendral and medical diagnosis with Mycin, Dendral, and Mycin are the two best-known expert systems to have been proved in practice.

There has also been progress in applying expert systems in the computer industry itself and manufacturers are using them to help fault diagnosis in computer systems.

These applications are relatively easy to build because in every case there is a strong body of formal knowledge. So the rules needed to define the "expertise" were well-established. Examples of expert systems in use in commerce, where the knowledge needed to build a system is not so well-defined, are still rare, however.

Perhaps the most significant recent development has been the inclusion of artificial intelligence techniques in popular software products. Ansa Software's Paradox database and the Q and A database from Symantec are two products aimed at the personal computer software market which have adopted this approach.

These two products, both developed in the US, have used artificial intelligence ideas to help make them easier to use. Symantec, for example, has built a "natural" language front-end to its database product.

The large number of personal computers now in use promises to be a strong market for these products. It is also the area where people are likely to get their first glimpse of expert systems in practice.

Philip Manchester
The author is editor of Fin-tech Software Markets.

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SOFTWARE PACKAGES 3

Market growth in Western Europe

● The packaged software sector by software type, figures in \$m

| Software type | 1985 | Average annual growth % | 1986 | Average annual growth % | 1987 |
|-----------------------|--------------|-------------------------|--------------|-------------------------|--------------|
| System/Utilities | 2,701 | 28 | 2,907 | 23 | 3,077 |
| Application tools | 1,514 | 25 | 1,722 | 32 | 1,823 |
| Application solutions | 1,979 | 24 | 2,266 | 28 | 2,517 |
| TOTAL | 6,194 | 29 | 6,901 | 28 | 7,417 |

Source: IDC

Prototyping tools tend to be large and sophisticated programs which make it possible to customise packages for the most demanding of users and also maintain a degree of flexibility after installation.

Way to cut short the paper chase

IN LATE 1981 a previously unknown company called DI-AI arrived on the scene with a microcomputer program called "The Last One," or TLO.

The company claimed that it was the last program one would ever need to buy, a claim the computer industry and press promptly scorned.

TLO has all but faded into obscurity now but it had a promising future at the time as an application generator of Basic programs. Users could easily set up files and screen forms of their micro and run complete little business systems.

Had DI-AI been a bit more modest in its claim, some of the credible stories it had to tell might have been listened to. One plausible story was about a large company which was using TLO as a prototyping system to show on a micro-computer what the system might eventually look like in practice on a mainframe computer system.

If end-users were not happy about what they saw, data-processing staff could go away and make the necessary modifications before committing the time and expense of developing full-blown mainframe system.

More sophisticated

Prototyping is now much more sophisticated but nobody is quite certain what it means. In engineering terms a prototype of a motor car, for example, is a vehicle put together with non-standard parts before the go-ahead to build it as a production model is given.

Some car prototypes are no more than beautiful but impractical artist's dreams which never go into production, while others are real engineers' ugly ducklings which end up as successful production cars that make more economic sense.

Similarly with computer systems if a programmer insists on lots of graphics, tables and icons, generators and shops little input in their normal forms or query processing, it may be time to say him or her of move him or her to the marketing department.

The final objective of prototyping is to build a permanent application, and even though the nature of that application may be constantly changing it should be easy to maintain and update.

Boris Seligson

Working system

The attraction of prototyping is that it does away with the old-fashioned and laborious business of drawing up paper specifications with all the misunderstandings which can result, and it allows DP staff to get down to developing a working system without delay.

If the system does not do what the user wants the programmer makes the necessary modifications again and again

A PROGRAMMER'S definition of a user might be: "someone who never knows what he wants until he's got something, and then wants something different." A user's definition of a programmer might equally be: "Someone to whom you explain in great detail exactly what you want and who then goes away and comes back months later with something totally different."

By the time people don't tell one another first often turn out to be important. The gap between the user and the provider of software is something which is always closing. Prototyping of applications is one way to do this. Because it makes it possible to present users with a "look up" of an application and the way it works before anyone commits time or money to the project.

DP departments were often accused of being insular, and arrogantly so, about the company. In the prototyping days they are no longer so insular, especially as DP departments move towards being more general rather than cost centres whose contribution to a company's information flow can have a fundamental effect on cash flow, profit, and growth.

There is a new breed of "information resources manager" whose brief is much wider than running the payroll. First reaction to users' needs is the crucial test. An important part of the DP activity is the new wave of applications generators and so-called "fourth-generation languages."

These prototyping tools are advanced programming aids which automate some of the more tedious tasks associated with programming. Every programmer has individual tricks and styles, but a lot of software production is repetitive and relatively unskilled. The really skilled part of the job is the analysis and planning, "bit it's the thinking, testing and debugging that takes time."

Prototyping tools speed up the execution of a program so the user can see something on the screen and judge it for themselves before things have gone too far. They involve little, if any, coding effort, though some "hand-coded" code sometimes has to be added when a programmer can't cope with a complex function.

For the first time since pack-

Prototyping

Getting it right before deciding

Suppliers in Western Europe

● Packaged software market by supplier and by processor size class, with values in \$m

| Supplier | 1985 | 1981 | Average annual growth % |
|---------------------------|--------------|---------------|-------------------------|
| ● Hardware manufacturers: | | | |
| Single-user | 382 | 1,822 | 30 |
| Multi-user | 2,422 | 10,125 | 27 |
| Sub total | 2,804 | 11,947 | |
| ● System houses: | | | |
| Single-user | 110 | 651 | 34 |
| Multi-user | 734 | 2,942 | 28 |
| Sub total | 844 | 3,593 | |
| ● Independent vendors: | | | |
| Single-user | 386 | 2,128 | 24 |
| Multi-user | 1,178 | 6,772 | 32 |
| Sub total | 1,564 | 8,900 | |
| TOTAL | 6,194 | 24,117 | 29 |

Source: IDC

ages became the only economic choice for the majority of users, they offer the possibility of supplying customised software to the customer's own specification, at the same price and with the availability of a package.

"The screen" is what most people think about first. In fact it is a reflection of a much more crucial process: the definition of data. Nearly every application generator deals with the fundamental task of setting up a file, and defining the general "shape" of data.

First, someone who knows a lot about the application must work out exactly what data items (usually called "fields" in programming) are needed, and decide such details as how much space to leave for each, the number, the maximum length of customer names, and how to structure product codes.

These are the individual elements into which a programmer needs to break down a user's problem such as adjusting a report to show sales per product area instead of lumping everything together.

In the days when every line of Cobol or Basic code had to be written from scratch, it might take several hours to set up a prompt somewhere on the screen for data entry, accept the keyboard entry and validate it against the prescribed data definition.

A prototyping tool will do such work automatically once the data is defined, allowing a programmer to move prompts around the screen at will.

Data definition

The data definition is the core of most jobs. Any prototyping tool should handle the fundamental task of setting up data entry screens, entering the data, and allowing the user to get the information out again organised as he or she wants it.

Most such applications generators or development languages are associated with a database. This means that the data is kept centrally so that a change in one field, such as a customer number, will automatically reflect throughout the system and take effect wherever it is referenced.

This sort of flexibility is vital, because the actual creation of a piece of software, however carefully custom-built, is only the beginning of a long relationship. It is not just a matter of installing a piece of software, and pressing the heavy hands change, applications grow, get amended, rewritten, or super-coded, a process referred to as the "data cycle" of a piece of software. Prototyping is not just for meeting immediate needs. It is about fitting in with past methods and providing for new developments.

One snag with prototyping tools is that they tend to presume one is starting with a clean sheet, which is almost certainly not so in a large DP installation. Another is that they are, at the top of the market, closely tied to a specific hardware or database environment.

The applications they produce may not be able to travel to another system without the support of the prototyping tool. In the last few years manufacturers have been anxious to provide such tools in response to users' pressing demands for more services, more closely fitted to individual needs.

For some manufacturers the prototyping software is the "extra ingredient" which is used as a lure to new customers. Sperry's Manager, ICL's Quick-build and Burroughs' LINC II all come into this category. Each is excellent in its own way, and they all facilitate the flow of information between the user and the programmer. Unfortunately, the applications they produce cannot be moved outside their direct environment.

Independent suppliers tend to be geared towards more portability. The main problem

which only do elementary tasks (such as setting up data-entry screens and reports) without dealing with complex code tasks. The company also discounts anything which runs only a PC, since to be effective with a mainframe there must be access to a fully-fledged database.

One of the main principles espoused by Pro IV (and most good prototyping tools) is the central data dictionary. This means that a set of applications can be "integrated," passing information between one another. In the best tools (including Pro IV, the Cortex's Applications Factory), it also cases maintenance and the inevitable alterations and updates, because a change made to one data definition should automatically reflect throughout the system wherever the field is used.

For example, if a field length is changed, the screen prompt for that field are adjusted too. Any product which needs such changes to be made explicitly, or which needs to rebuild the database or recompile the code for a change, falls by that standard. Other limitations are the use of a secondary database into which all data has to be entered.

Other charges often made against such languages are that they are inefficient in the code they produce, and sometimes need more hardware. Some prototyping tools have a compilation facility, which means that the users can play around with the design until they are satisfied, and only then compile the code, which performs faster as a result.

Often there are specialised demands which simply cannot be automated. The more flexible generators allow the addition of "hand-written" code, and can also interface with independent applications.

A serious criticism of prototyping tools is that they simply allow programmers to produce a greater quantity of shoddy programs at high speed. Few prototyping tools include the vital "flowcharting" stage of logic and data planning among their design tools. ICL's Quick-build and Cortex's Applications Factory are two shining exceptions, but sadly they are limited to specific ICL and DEC machines. Arthur Young has just introduced James Martin's information Engineering Workbench, which does a similar job in the IBM environment.

The quality of the applications produced with a prototyping tool is crucial. Anyone who has brought software to market knows that the actual development of the logic and code is a fraction of what makes up the product. What is the point of an application produced to customised requirements in rapid time if no-one understands how to use it?

The end-user has to be assured of an easy-to-use interface (usually a menu), explicit error messages, and all the usual cushioning that would come with a package. Documentation can be a stumbling block in the proper finishing of a "generated" application.

Well-engineered products provide facilities for writing on-line help for generated applications, and generate hard-copy documentation as well. These are rare, one such is Aston Technology's System Builder which works on machines running the Pick database environment which also takes the portability factor seriously enough to provide the means to translate screen prompts, on-line help, and documentation into different languages.

Prototyping tools tend to be large and sophisticated programs and can be heavy on machine resources. But they do make the most of the human resources available and they have made it possible to customise packages for the fustiest of users and maintain a degree of flexibility after installation.

After the first wave of enthusiasm for standalone microcomputer tools such as dBase II, software houses have been surprisingly hesitant about the next, far more powerful generation of prototyping tools, perhaps because few are capable of producing sophisticated, heavy-duty, high-quality applications.

The main moves are coming from large data-processing departments and companies whose DP needs just never stand still due to expansion, mergers, and the like. They see prototyping as a way out of the applications backlog. Just as important, it involves end-users at every stage of development and ensures that what they get is what they asked for; and, if things have changed in the past few days, the software changes too.

Claire Gooding

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SOFTWARE PACKAGES 4

Desk-top publishing

Laser printer the key to high speeds

DEVELOPMENTS have come a long way in office communications since the days of messy crank-handled spirit duplicators with wax sheets that would keep tearing apart in the middle of a print-run. As the photocopier has become an essential item of office equipment since its widespread adoption in the 1980s, so will the desk-top publishing system of the late 1980s. Apart from the computer used for the origination of documents on a high-resolution screen, the most important element of a desk-top publishing system is the laser printer. Whereas the printing mechanism of photocopiers, tightly coupled to its optical imaging system, a laser printer's mechanism is digitally-driven. The earlier laser printers were huge machines, from Xerox's IBM and were used in large computer-room environments to replace slower and noisier "impact" printers, which had more or less reached their limit at about 10,000 lines per minute. IBM's 3800 laser printer operates noiselessly at 18,000 lines a minute; while Xerox's 9700 comfortably exceeds this, and has the added advantage of not requiring special computer stationery—reams of standard A4 or A3 sheets of paper may be used. This makes it ideal for "personalities" or "mailshots". Standard text was previously typed on a blank sheet of paper and photocopied on to letterheads, separately from addresses and salutations which would be typed on afterwards. Mailshots in smaller organisations can only provide a limited market for the smaller, cheaper desk-top laser printers. Arguably, it would be cheaper to buy time on a large laser printer from a computer bureau. For personal computers with suitable graphics capabilities can stretch the facilities of a desk-top laser considerably. The Xerox Star was one of the first of the sophisticated, but expensive, corporate electronic publishing and documentation systems to make use of smaller laser printers. The Apple Macintosh, well known as a standard PC for its Xerox star-like graphics icons and its hand-held "mouse" device, which allows crude drawings to be generated on the screen, now carries some interesting software for desk-top publishing. This is one of the few areas where Apple has so far run rings round IBM, because of its superior graphics. Although Digital Research's Gem software products offer similar graphics icon and mouse facilities on the IBM PC to those available on the Macintosh, they cannot match the Macintosh for resolution. But now that IBM has launched its revolutionary PC RT, the going is bound to get very tough for Apple. For, though the latter offers better graphics, they are also slow to generate. Graphics places quite a heavy load on a computer's processor. RT stands for Risc (Reduced Instruction-Set Computer) Technology, a new and simplified type of computer processor architecture which breaks the mould of the complex architectures developed to cope with commercial data processing requirements. It allows the computer to run faster by utilising only the most commonly used instruction "primitives", making it ideal for scientific, graphics and computer-aided design applications in general, and desk-top publishing in particular. Nevertheless, Apple is determined to hang on to this market. The company is running advertisements for a complete desk-top publishing system weighing in at £7,500, including an Apple Macintosh PC, a LaserWriter desk-top printer, and software. The software includes Apple's proprietary MacPaint and MacDraw packages, a sophisticated word processor from Microsoft called Word, and PageMaker, from the Aldus Corporation, which provides page layout facilities for up to 16 pages at a maximum of 10 columns per page. As a software package on its own, PageMaker costs around \$485. Also new on the market is a software package called MacPublisher II, offering some layout capabilities at a quarter the price of PageMaker. Other office equipment suppliers, such as Gestetner, also base their desk-top publishing systems on the Apple Macintosh.



An entry-level electronic publishing system from Xerox automates the production of manuals, directories, catalogues and similar business publications.

Linotype's Series 100 is a desk-top publishing system based on Apple Macs with several software packages developed specifically for publishing. As one new technology leaps another, new bits of software are required to keep up. For example, separate software to that required to drive a computer's screen and keyboard may be required for enhanced control of a laser printer's mechanism in the form of a page description command language. Dataproducts, a traditional manufacturer of "impact" computer printers, has launched a desk-top publishing system in conjunction with Apple distributor McQueen Systems, also based on an Apple Macintosh computer and PageMaker. The system includes the Dataproducts LZR-2665, a 26-page-a-minute laser printer which supports PostScript, a page description command language produced by Adobe Systems, of Palo Alto, California. PostScript is a device independent command language which is resident in the controller of the laser printer. It acts as the interface which allows various workstations, laser printers and typesetters to be used interchangeably. The LZR-2665 is a full text-and-graphics laser printer supporting paper sizes up to A3, allowing the user to produce a four-page A4 newsletter, a printer size on its own resident type fonts, which can be scaled to any size and placed in any orientation on the page. A number of additional fonts, such as the house style for a company name, can be downloaded. The use of bit-mapped graphics or a mouse to create images such as logos and icons, in order to exploit the enhanced control available on laser printers, can be laborious and time consuming. The next stage is the use of a scanner—almost a full turning of the circle back to the optical method of reproducing images as used by photocopiers, such as that used in the Kodak Ektrprint Electronic Publishing System (Keeps). An added advantage of a scanner is that photographs may be used too. The Dataproducts system includes a Scan 300, a desk-top optical scanner from Abatone which digitises drawings, graphics and photos directly into a Macintosh. It is a 300-dots-per-inch scanner which matches the LZR-2665 output exactly. It automatically converts continuous tone photographs into half-tones. So, although at the moment Apple is way ahead of IBM in desk-top publishing, all is not lost for IBM users. Itek, for example, offers an IBM PC-based personal type-setting workstation, the Itek FW, a British-developed software package with menus, prompts, and the almost mandatory WYSIWYG (What You See Is What You Get) facility for modern text-processing systems. Its features include: a 50,000-word dictionary (for hyphenation and spelling check), and more than 100 type-faces on-line (each with 256 kerning pairs for automatically adjusted spacing). Compugraphic's Scanner 1000 operates with an IBM-compatible personal computer. A logo, or other line work is scanned and the data fed directly into the micro and on to the screen. The operator edits and scales the logo before it is transmitted to the Compugraphic-digitised typesetter and stored on a standard floppy disk which can hold up to 118 different logos. It is capable of scanning images from a maximum of 8 1/2 in x 14 in down to a minimum of 3 1/2 in x 3 1/2 in, and will read an A4 page in approximately five seconds. It works to a resolution of 480 x 480 dots per inch (higher than the Scan 300) and has automatic light exposure to compensate for varying density originals. Boris Sedacca



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ARTHUR ANDERSEN
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Off-the-shelf or specially written software

Choosing ready-mades that fit

COMPUTER SOFTWARE is inherently expensive to develop. Its design and testing are labour-intensive and require intellectual skills of a high order. Those who possess these abilities are scarce and, naturally, are able to demand commensurate rewards. It is for reasons such as this that in the major areas of word-processing, spreadsheets, and graphics that standard off-the-shelf packages are most frequently used as they can provide an adequate solution without the high costs that would arise from having software specially written. In many cases, in fact, it would be pointless having custom software. One "just needs to choose the most appropriate package from the thousands on the market and one can obtain 80 per cent of what is needed for well under 20 per cent of the cost of a custom package. The launch of the IBM personal computer had two effects: it made the micro a respectable business tool; and it provided the general principle and "bug-free" package in which software would be run. For the winners, such as Wordstar, which is even now the most widely sold (and pirated) word-processing package, the sales run into many millions of dollars with commensurate returns. Market research by the software companies is therefore aimed at determining which added features will have most sales appeal. The outcome is a large number of competing "full-featured" packages which, subject to their being reliable and "bug-free", provide a vast amount of functionality at a relatively low price. But the price to be paid for all this functionality is its complexity. Hence, it takes an appreciable amount of time and effort to learn to use such packages to best advantage. Indeed, for many users they tend to be an overkill. At the same time they are often so big that they tend to be slow and lumbering in comparison with their older, albeit simpler, brethren on previous generation machines. This factor will become less important in future as new generation machines, such as the IBM AT and its clones, are more powerful. For Bill Gates, president of Microsoft, believes that the correct approach is to develop software to take advantage of

these machines. A measure of the problem facing users can be seen in a recent comparison between different versions of a well-established database. A task which took 44 minutes on an elderly 8-bit micro took 63 minutes on an IBM-type machine. So not only did the user obtain no benefit but he would actually lose if he changed machine. Only when the same job was run on a more powerful and more expensive AT-type machine was there a noticeable improvement. The task then took 30 minutes to perform. The above may appear tough to users of the slower machines but it can be argued that as the hardware costs are falling it will not be long before most users will move on to these advanced machines and so be able to take advantage of the added power and speed as it becomes available. Obviously it is impossible to cover even one of the areas of standard packages in any detail. But by looking at general principles it is possible to gain an appreciation of the difficulties facing a prospective purchaser. I will consider word-processing (WP) because the manipulation of text is a task with which everyone is familiar and I, as a journalist, have an appreciable amount of direct experience of it. There are two totally different WP requirements: one is to generate the words (the writing function); the other is to prepare attractive-looking printed documents (the typist's function). The two requirements often merge when the author "formats" the document so that the layout on the final printed page will look attractive and be easy to read. Sometimes the author needs to carry out a brainstorming session and so has to make an "outline" of his ideas as he develops the skeleton. Then, when the outline is fully developed, he can put flesh on the bones and write the required document. The need of many executives is often far simpler in that regular reports follow the same pattern each month and each report, therefore follows precedent without the need for outlining. Writing is a most personal, almost idiosyncratic, process. So, choosing from the large number of packages on the market is a difficult task—even if one had the time to carry out extensive tests. As an aid, many of the reputable vendors offer "samplers" which allow one to get some idea of the performance of a package. To cite some of the packages: Microsoft's Word is claimed to be one of the most versatile on the market and is aimed at the executive. It has good facilities so that a user is able to learn how to use added features. I like it but, as an experienced typist, I find it a little slow on my own machine. While this is a high-performance stand-alone WP package, Quill is part of the modular integrated package Exchange from British company Eson. Other modules within this package, which can be used separately or fused together as an integrated whole, are database, business graphics and spreadsheet. It is claimed to be easy to use and to provide a convenient means of transferring data from one module to another. The writing of software is not necessarily the prerogative of the big battalions. Bonnie Blue was written by Ronald Greenberg, a computer professional working at New York hospital. This is a low-cost and yet fairly fast package which is both versatile and not too difficult to use. Marketed by London-based Paperlogic at just under £100 it will find favour with the users of low-cost clones costing around £1,000. Similarly, Dr Chris Currie, of the University of London Institute of Historical Research, has written a program to permit the reading of text on a VDU with the same sort of convenience that one would expect from a book. It uses a similar approach and features numbered screens just like numbered pages. While Bonnie Blue has been enhanced and updated whenever possible to meet users' needs, Dr Currie's program was written to meet a particular need in his department which, he now recognises, is a far from unique problem. In all cases, however, one is dealing with intellectual property, and thus the copyright, of the software writers. Ideally, a prospective user would like to use a package extensively prior to purchase and yet, quite understandably, the vendors do not want to lose revenues from the proliferation of pirate copies. A large amount of software is "protected" to prevent unauthorised copies being made. Increasingly, however, a number of major vendors are no longer doing this because it causes serious inconvenience users (especially in the event of machine failure) and can also add to the complexity of the software itself. Software piracy is a problem that will continue to tax the minds of the vendors for some time to come even though most customer companies are coming to recognise that it is unlawful to make unauthorised copies of a program to run on a number of machines. This is probably more serious than the other problems of the user who makes a copy for use on a similar machine at home or of copies being passed around as they are less likely to constitute a major loss of revenue, while the problem of the multiple users being addressed by bulk discounts and site licences. After all, what serious business user can afford to be without full documentation or vendor support? The ability to evaluate software fully before purchase is provided by the concept of "user-supported" software which is becoming common in the US. These programs can be freely copied and are thus widely distributed. They frequently incorporate a message suggesting that the user should send the author a donation of \$10 to \$50. Sometimes this covers the supply of the manual and registration for updates. A user who is satisfied with a program will probably not begrudge the relatively small sums of money involved, but this route for software procurement will not fit into a corporate strategy. Software for micros is therefore a complex subject. The direct monetary costs of packages are likely to be smaller in real terms than the cost to a business of time wasted if a catastrophic decision is made. So, an investment of £5 for "Selecting business software," the latest addition to the Technology Made Easy series from Computer Television, could well enable the prospective buyer to start appreciating the question that needs to be addressed. Adrian Morant

SOFTWARE PACKAGES 5

Integrated systems

Putting it all together

THE GROWTH of Lotus Development and its successful 1-2-3 software package is rare in the computer industry. Lotus' innovative approach — "integrating" features from several different programs in one piece of software — appeals to personal computer users.

Lotus 1-2-3 also started a trend for packages that combined all of the features that business and professional computer users might want in a single product. Lotus 1-2-3 brought together a Visicalc-type spreadsheet, a simple database and graphics. Later products, such as Lotus's own Symphony package, included word-processing, communications and facilities to accept data from other programs.

Early last year it looked as though sales of these totally-integrated packages would outstrip sales of single-feature packages. Lotus itself admits that it expected the main market for Symphony would be existing 1-2-3 users who wanted to extend their software. Lotus even offered a discount to existing 1-2-3 users to encourage them to move to Symphony. Similarly, Ashton-Tate, Lotus's main rival in the personal computer software market, expected that its Framework integrated package would appeal to its existing users.

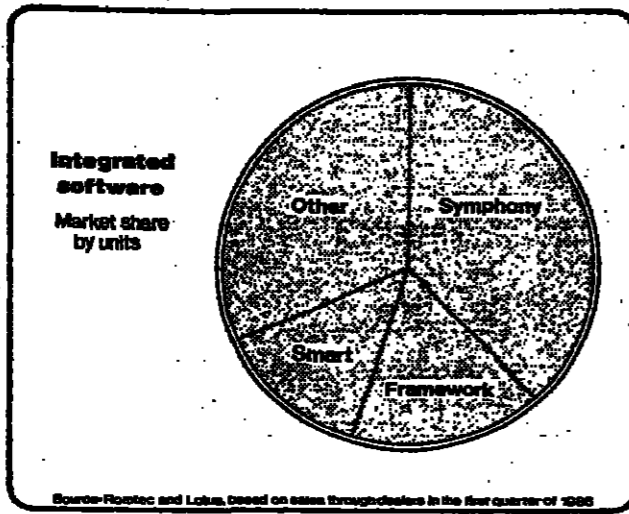
Attempting to identify trends

Ashton-Tate's dBase range is the market leader in database software as Lotus 1-2-3 is the leader in the integrated spreadsheet market. Both companies made sure that their new products were compatible with their earlier ones. Symphony can use spreadsheets generated by 1-2-3 and Framework can use databases generated dBase.

Lotus saw its spreadsheet users moving into word-processing and databases, Ashton-Tate saw its database users moving into word-processing and spreadsheets.

They were both wrong. Despite the discounts, the upward compatibility and the apparent logic of moving to products which offer more features, Lotus 1-2-3 users have not moved over to Symphony in great numbers. Neither have dBase users moved to Framework.

This does not mean that the products have failed. Far from it. Mr Floyd Bradley, managing director of Lotus UK, estimates that 1985 revenues from sales of Symphony were between \$2m and \$3m. If Symphony were sold by a separate company that company would be the fourth largest software com-

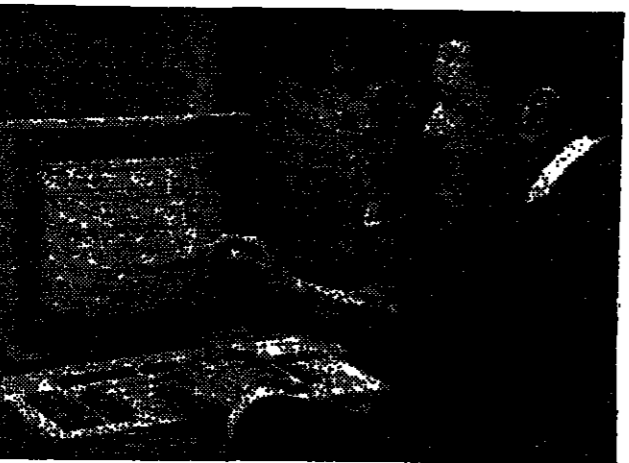


Source: Romtec and Lotus, based on sales throughout the first quarter of 1986

pany in the business," he says. Similarly, Ashton-Tate says it has sold 100,000 copies of Framework worldwide since its launch two years ago. Mr Paul Sloan, Ashton-Tate's UK marketing director, echoes Lotus's admission that it expected Framework to replace dBase.

"We have learnt a valuable lesson because we thought that Framework would replace existing packages. What has happened is that we have found an entirely new market," says Mr Sloan.

According to figures compiled from dealer sales in the UK by Romtec, a market research company, sales of integrated software packages accounted for 11 per cent of all personal computer software in the first three months of this year.



Financial analysts using a Xerox 6085 professional computer to retrieve data from a mainframe computer in one version of an integrated financial management system for work-groups and departments.

dBase, together with the growth of a separate market for the two companies' integrated products, has led both concerns to re-evaluate their development strategies.

"Our development people now see two main product areas. We have divided our product into character-based products like 1-2-3 and Symphony and graphics-based products like Jazz, our integrated package for the Apple Macintosh," says Mr Bradley.

"We will continue to develop 1-2-3 and Symphony as character-based products and we want to evolve 1-2-3 gradually to include more features. But we see 1-2-3 and Symphony as separate product lines." Lotus has not given up its goal of bringing 1-2-3 users across to Symphony. It has already made changes to Symphony to make it more appealing to 1-2-3 users. The original version of Symphony could use Lotus 1-2-3 spreadsheets, but 1-2-3 could not use spreadsheets but using Symphony.

The latest version of Symphony has changed that and Mr Bradley thinks this will increase Symphony sales. "The problem was that Symphony users in a company could be isolated from 1-2-3 users. Now that is not the case," he says.

Development of wider portfolios

Ashton-Tate also sees its dBase range and Framework as separate product lines. Mr Sloan sees no conflict in this. "We will be bringing the two products together in various ways. But I believe that the leading software publishers will continue to develop wide portfolios of products and some products will tend to overlap," he says.

"There is no doubt that if your needs can be met with a single integrated package then it is the best approach. The common command structure in Framework and the ability to move data from a spreadsheet to a wordprocessor to a database make it a natural choice.

"If you need to use stronger products, like a secretary using a full wordprocessor, then you can still integrate using something like Microsoft Windows. But it will never be as clean as Framework."

Mr Bradley of Lotus agrees with the case for Mr Sloan's argument and says: "Symphony is a product for middle management with a light need for word-processing, a light need for database and heavy need for spreadsheets. Yes, it is more complex than 1-2-3, but there is a lot more in it."

Philip Manchester

Accounting applications

Need for multi-user systems

ACCOUNTING systems are not the most glamorous of computer applications, but they are the backbone of the data-processing business and have become an important microcomputer application.

The arrival of powerful and inexpensive microcomputers is causing a quiet revolution in the staid world of company accounting. Microcomputers such as IBM's AT personal computer are powerful enough to challenge much more expensive minicomputers.

Moreover, the increase in computer power and the decrease in cost has meant that electronic accounting is a practical and economic proposition for smaller companies.

The UK researcher, Romtec, estimates that the UK market for personal computer-based accounting software alone was worth £40m in 1984 and is set to grow to £104m by next year. Over the past few years the trend has been towards "packaged" accounting systems. Accounting software for large mainframe computer users is provided in package form by US-based companies such as Management Science of America and McCormack and Dodge.

At the other extreme, small UK developers have produced accounting packages for every type of hardware from the Sinclair Spectrum upwards. Packaged accounting systems start with the three standard ledgers, sales, purchase and nominal. The large and more expensive computer accounting systems also include invoicing, stock control and order processing. In between there are any number of variations to meet the diverse needs of different businesses.

Accounting systems are also a key area for "bespoke" software developers. These systems, either developed by specialist software companies or by the users themselves, are designed to a customer's specification. Unlike general applications

such as word-processing and spreadsheet systems, accounting is influenced by factors outside the technology.

An accounting package developed in the US, for example, does not provide for UK legislation on accounting procedures. An accounting package developed for a manufacturing company is inappropriate for a service company. The result is that a thriving industry has grown around developing bespoke accounting systems.

Extending into larger markets

Despite the continued demand for bespoke systems, however, the main thrust in accounting software is towards developers from both ends of the business is to extend their packages to larger markets. The personal computer package suppliers are trying to move "up-market" and the minicomputer software suppliers are trying to move "down-market."

Even a small company's accounting systems are administered by a group of people rather than one individual. This means that a personal computer on its own is limited in its effectiveness. Accounting data need to be shared by several people at once.

Companies which started with small personal computer-based accounting systems are finding that they need to expand. They need to add more terminals to their systems while retaining secure data files.

At the same time larger companies are finding that accounting systems built for personal computers are more acceptable to their employees than systems developed on mainframes. The wide acceptance of personal computers in business has raised people's expectations of systems. Mainframe and large mini-

computer systems are set in an environment where technical knowledge and skills are available to help users. But by personal computing standards the systems are difficult to use.

The result has been growth in the middle ground between microcomputers and mainframes in systems that can support more than one user and provide a smooth interface for the user. It is this area, usually known as multi-user systems, that is proving attractive to accounting software developers from both ends of the market.

Companies such as Pegasus and Anagram, with a background in personal computing software have adapted their personal computer systems and have started to include multi-user features. Companies such as Systems Union, Tetraplan and SMB, all with backgrounds in larger computer systems, have brought their packages to the same environment.

But it is not simply a matter of taking an existing package, making a few alterations and packaging it up as a "multi-user" product. Multi-user systems require much more discipline than personal computer systems. They also need technical features like record-locking to prevent more than one person changing a piece of data at once.

Both personal computer-oriented and mainframe mini-oriented companies face problems in meeting the demands of the emerging multi-user accounting software market.

"It is fortunate for us that we moved into the middle ground early on," says Geoff Abbott of SMB Software, a subsidiary of the giant Thorn EMI Computer Software group. "Larger companies coming from a data-processing background are unfamiliar with user friendly interfaces and personal computer software companies are not used to the demands of

a multi-user environment. They have also written their code in the Basic language, which is not suited to multi-user computing.

"The only area where we were light was documentation. Before Thorn EMI took over we did not have the resources to produce the sort of high-quality documentation the market demands. Now we do." But businesses wanting to computerize their accounts using a multi-user system are faced with more problems than choosing the right software supplier. They also face unresolved technology issues such as what type of multi-user hardware to choose.

"There are two routes for users to take," says Sean Dowling, managing director of Tetra, another company that started on minicomputers. "If they have an existing investment in personal computers they will probably opt for a system which networks a number of personal computers like PC Networks or one of the proprietary offerings from Novell or SCUM."

"If they are starting from scratch, or coming down from larger systems, they will most likely go for a single processor servicing a number of terminals and running under an operating system like Unix."

The first thing that customers should remember, says Mr Dowling, is that they want a business system and should concern themselves with operating system and technology issues no more than is necessary. He claims that Tetra's accounting packages work equally well on networked personal computer systems and "true" multi-user systems. Other software companies can offer the same flexibility.

Philip Manchester

The author of this article is consulting editor of *FmTech 5, Software Markets*.

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SOFTWARE PACKAGES 6

Documentation

Need for clear instructions

THE FINEST printed documentation is that which you don't need—because the software is self-explanatory.

Unfortunately, fine documentation is rare and for most products it is still necessary. The demonstrations appear wonderfully easy, but the moment of truth comes when the user is facing the machine, alone, with only the user's guide for help.

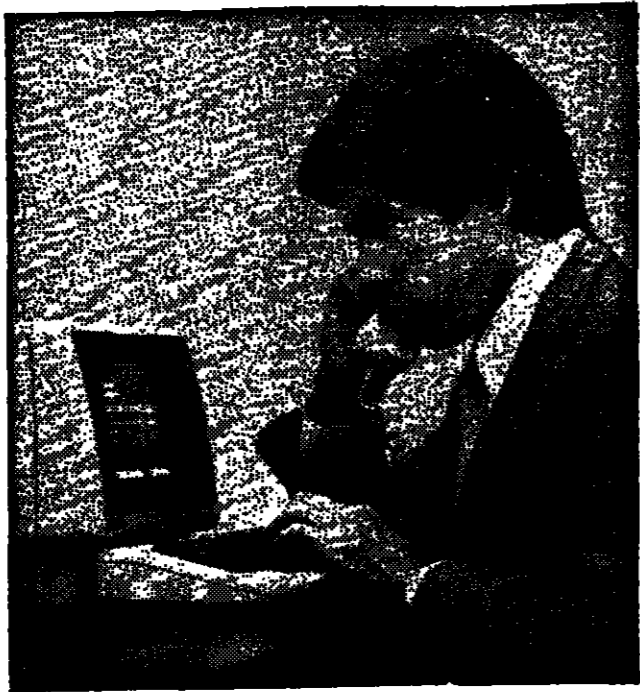
Software suppliers in the UK have gradually improved their documentation. US concerns were more aware of the competition and ready to spend money on aspects which UK software suppliers thought of as luxuries or no more than expensive frilleries.

But the documentation of a package is fundamental to its success. It doesn't matter how well-programmed a package is—if it isn't easy to use it will not succeed. Mitch Raport, developer of the best-selling Lotus 1-2-3 spreadsheet package, never claimed to be a star programmer. When he launched Lotus, Raport's sales pitch centred on how easy it was to use, or the design of its now much-copied user interface, and the fact that it did the things that people actually wanted.

It says a lot for Raport's shrewdness that the interface was built in right from the start. Too often the documentation and the user interface are added in as afterthoughts to a massive development effort. A well-designed piece of software should include the documentation and interface.

Guidance doesn't always come from a manual. Online help, the sort you can summon with one keystroke to display an explanation on the screen, is still widely seen as something of a gimmick. It is rarely practical as the sole source of help, partly because it is so slow to access and read screen by screen. But it is invaluable to a new user who needs a quick reference without wading through a manual.

The most practical online help can be designed into the interface as "signposting." A system should ideally make it obvious to users exactly where they are, by means of a menu, icons, or any other route-pointers. Even more important, it must be obvious how to exit. "How do I get out of this?" is a common cry. A thoughtfully designed package will not cause such a crisis because the method of moving between



Easy-to-follow documentation is vital for successful software application. Above: a manager checks delivery of electronic mail using special software for Hewlett-Packard's HP 3000 Computer network system

functions and exiting from them will be self-evident.

Another good sign is consistency in the way that a package handles certain functions such as inserting, deleting or amending information. Ideally, one basic technique should apply throughout the package, so that having learnt one process you have a fair idea of how to tackle others.

A hands-on demonstration may give you the most important clues on how easy-to-use a package may be. A demonstration disk will give no more than a "flavour." The manual, on the other hand, should give you the essence of a package, and you can take it home to read in bed. A lot of people rely on the documentation of a product to make a detailed assessment of its capabilities.

How do you test? One of the positive signs of a package which will be easy to use is consistency. Methods of choosing tasks, exiting, or aborting should be uniform. The structure of the manual is as important as the structure of the software itself. This means getting things in the

right order, not repeating anything unnecessarily, and keeping the tone and explanations to a consistent level.

A common fault (often committed by user guides to hardware) is to explain some term in great detail and then, two pages later, ask you to swallow in passing a far more complex technicality, totally unexplained, which presumes that you have a degree in electronic engineering.

Getting the level right is one of the hardest tricks of documentation. Too often the author of a "first-time user" manual behaves as though no-one will ever peek beyond the hand-holding stage. Fine, the first time through, but remember that you will also need the users' guide for reference in times of crisis. The vital information may be there, but can you find it? Look for an index, preferably including cross-references, and try using it on a few key points.

It is easier if the user's guides are divided into explicit sections for first-time and advanced users. Sometimes these come as separate guides, and sheer

bulk can be a problem. There is also the hazard of not being able to find what you need.

One of the most common complaints against ICL's One Per Desk integrated office/telephone system was that it had so many books that users needed a guide to the guides. As a sampler for the computerer it's a masterpiece. On its merits in do-it-yourself programming product—Quickbuild—ICL got it right, however. Not only is the documentation well-structured and crystal clear, the software itself is self-explanatory.

Programmers are the worst people to write guides because they rarely understand the level of skill (and particularly the lack of it) in their audience. It takes an expert to put out the proper order, cut out unnecessary repetition, and keep the levels distinct.

Luckily, there are more experts around than there used to be. Documentation houses such as Beddeley Associates of Cambridge, and TMS Computer Authors of Guildford have emerged to meet the need for clear User Guides. They are helped by the improvements in production methods, particularly word processing, electronic publishing, and, on the cost side, laser printers. Reprints and corrections can be virtually instantaneous.

The Institute of Scientific and Technical Communications has recognised computer guide authorship as a special area within the precision of scientific and engineering manuals, but in a slightly less terse style. There are courses and conferences and several books on the subject for aspiring documenters.

Jean Hilder, managing director of TMS Computer Authors (clients include large banks and City firms who need tailored guides) deals with structure and audience first, and then, two pages later, asks you to swallow in passing a far more complex technicality, totally unexplained, which presumes that you have a degree in electronic engineering.

Getting the level right is one of the hardest tricks of documentation. Too often the author of a "first-time user" manual behaves as though no-one will ever peek beyond the hand-holding stage. Fine, the first time through, but remember that you will also need the users' guide for reference in times of crisis. The vital information may be there, but can you find it? Look for an index, preferably including cross-references, and try using it on a few key points.

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Productivity software, including word processing and spreadsheet programs, accounted for \$2bn worth of sales in the US market last year. Sales could reach \$4.5bn in this sector by 1990

US demand for higher performance

Business market grows apace

WHILE THE US business and personal computer software market continues to grow at a steady pace the prospects for new entrants are dim, according to US industry analysts.

The three largest business software publishers—Lotus Development, Ashton Tate and Microsoft—together account for 60 per cent of sales, while another 6,000 or so concerns compete for the remainder of the business.

The US market for "business" software—accounting and administrative applications—will grow to \$1.5bn this year, up from \$1.4bn last year, according to Dataseq, the US market research firm. The researchers project a 13.5 per cent annual growth, bringing this sector of the software market to \$2.7bn by 1990.

"Productivity" software, including word-processing and spreadsheet programs, accounted for an additional \$1.5bn in sales last year and are expected to top \$2.4bn this year. Dataseq projects sales of \$4.5bn in this high-growth sector by 1990.

Despite its high growth, Dataseq does not see many opportunities for newcomers or specialist products in the retail channel.

According to US computer retailers, the time and considerable skills needed to make software sales are not justified by the thin profits that they earn.

The downward trend of hardware prices has forced the discounting of software prices as customers balk at spending more than about 30 per cent of their total investment in a computer on the software.

Software sales, once hailed as an important new distribution opportunity for program publishers, have failed to live up to expectations. Most have closed down or transformed their businesses into hardware and software shops.

Direct sales, through mail order or by a company's own sales force, have become the dominant selling method in the business software field, where the bulk of products are purchased by large companies.

To reach small businesses, software concerns are trying new approaches such as selling programs designed to meet the needs of vertical sectors of the market through professional and trade groups.

Accounting firms have also become a significant factor in the distribution of software. The growing problems of software distribution were recently emphasised by the financial woes of First Software Corporation, the second largest software distributor in the US, which filed for protection under US bankruptcy laws in April.

First Software's bankruptcy is expected to cause a rash of

bad debt charges against the earnings of software publishers. Already, Micropro International, publisher of "Wordstar" word-processing program, has said that it is owed \$1.4m and Software Publishing Corporation has said that it expects to lose \$500,000 through the distributors' bankruptcy.

Slim profit margins were First Software's downfall, according to industry experts. Some expect to see software prices increase as distributors become less aggressive in software price discounting. But others believe that software prices must fall further with software publishers taking a profit margin cut so as to satisfy demands for inexpensive software to run on cheap computers.

In the business sector, however, there is also a growing demand for higher performance software. Software Publishing Corporation, which makes the popular PFS line of relatively simple filing, report-writing and word-processing programs, has suffered a significant drop in sales and earnings over the past six months and expects to report a \$1.5m loss in the third quarter of this year because of the shift in the market towards more advanced programs and the increasing focus of retail sellers on the corporate market.

Louise Kehoe

Bureau's success with payroll systems

Profile: In 22 years Peterborough Data Processing Services raised its turnover world-wide, based largely on software rentals, from £2,000 a year to £7.5m.

IN 1963, Mr Ian Evans-Gordon and his wife Gill set up a computer bureau in Peterborough with the help of a part-time punch operator using spare computer capacity at Perkins and Hopwood.

Turnover that first year was under £2,000. By April this year, the audited accounts of Peterborough Data Processing Services for 1985 showed a turnover of £7.5m world-wide, up 14 per cent over the previous year, and a profit of over £1m.

The major part, about £6.75m, came from its UK operations. A large proportion of turnover is based on software rentals, which provides some stability against a background of wide fluctuations in the fortunes of other companies in the software market.

The company made its name as the UK's market leader for large and medium-sized mainframe computer-based payroll systems with its Unipay package.

As software products go, a payroll sits at the non-glamour end of the software market, a staple but highly profitable product used by virtually all large, medium and small companies running microcomputer-based payroll systems.

However, the company describes its speciality as "human resource management systems" which also includes Unipersomal and Unipension systems.

Its products are used by more than 300 UK customers in the public and private sector, including over half of the Times Top 100 companies. But it is a public sector customer which brought the company widespread and unwelcome publicity.

Reports were carried of weekly-paid staff at the London Borough of Brent threatening industrial action in April when a backlog of wages payments were lost due to payroll errors. The Borough's 7,000 weekly paid staff were getting reduced pay packets for some weeks

since Brent started using the Peterborough Software's Unipay, but the company took a further proportion of the blame.

Brent's director of finance, Mr Odrin Stead, is keen to point out that bugs in the software, brought about by the customer's failure to test everything in the third week.

The rest of the problems were attributed to internal administrative problems at Brent and the way that departments handle these sheets.

"The basic software was never in question, but historically, Brent has always had difficulties in processing its payroll at Bank Holidays," says Mr Stead.

"This is literally impossible and what we have sought to do over Bank Holidays is to pay estimates in the weeks before and after and then to pick up everything in the third week."

"Those Bank Holiday weeks came rolling on very quickly after the two weeks in which there were software problems. The main problem is that we do not see time sheets through from the departments on time and that is a problem for Brent, not Peterborough Software."

"I have to say that we have been using Peterborough Software's Unipay for several years as such as officers and teachers for many years, and last year we put in their latest update without any problems."

"Peterborough is not new to Brent and we have also installed Unipensions. While this system is not 'live' yet, we have had no problems with entering data, and all is going according to plan and timesheets."

"It is only in the case of weekly wages where we are changing from a very old, in-house written system to a sophisticated online system to bring Brent's weekly wages payroll into the 90s from the 60s."

This unfortunate event overshadowed another major milestone in the company's otherwise low-profile existence. In mid-April, the company was acquired by insurance brokers C. E. Heath for £8.5m. The company already had a close working relationship with

C. E. Heath, which also offers a computer bureau service based on Unipension to pension funds, since 1978.

Mr Evans-Gordon remained as chairman and was joined by Michael Burton as deputy chairman. Mr Peter Presland, C. E. Heath's group finance director, also joined the board, and the Peterborough management team completing the board comprises Mr David Laking as group managing director.

Mr Tony Bawn and Mr Sandy Scott, also joined the board, and the Peterborough management team completing the board comprises Mr David Laking as group managing director.

Our acquisition will give us the capital and financial muscle necessary in a computer industry which grows ever more competitive and dominated by large multinational companies," said Mr Laking.

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FINANCIAL TIMES SURVEY

Hong Kong

香港

A picture has begun to emerge of what Hong Kong will look like under Chinese rule after 1997, pushing the issue of confidence to the front of people's minds. Despite trading uncertainties, and signs of a need for structural economic change, the impression remains of a dynamic economy.

Quest for stability

By David Dodwell
Hong Kong Correspondent

"WE DON'T expect Hong Kong people to like socialism," said one of China's most senior diplomats in Hong Kong, amiably sipping a glass of white wine. "All we hope is that they will be good Chinese."

Nine months ago such an assurance would have been greeted with widespread public scepticism. There will still be many sceptics today but there are signs that a growing number of people are willing to believe that Peking means what it says. It is an assurance that sits at the heart of Deng Xiaoping's reuniting formula of "one country, two systems" and without it the formula stands no real chance of being translated into reality.

The signs are that China is heading over backwards to accommodate Hong Kong views," comments Maria Tam, probably the nearest thing Hong Kong has to a true politician. There are signs too that Hong Kong people—always pragmatists—have begun to modify their political aspirations in response to signals from Peking.

The most ardent sceptics in the British territory would doubtless claim that Maria Tam has gone soft on China. Others would say she is reflecting a significant change in mood that has occurred in the British

territory over the past nine months—both in terms of Peking's willingness to listen and in terms of Hong Kong people's ability to adjust to what is possible.

It is far too early to suggest that Hong Kong people are sanguine about their future under Chinese rule after 1997. Too many are still seeking foreign passports for themselves or their children, and too many remain reluctant to invest in the territory, for such a claim to be made.

But an important source of encouragement has been evidence that Peking is willing to listen and that it genuinely has no preconceived ideas about how Hong Kong should be governed after 1997.

When Li Ping, a senior official in Peking's Hong Kong and Macao affairs office, visited Hong Kong last January with a group of 12 lawyers to learn what local people felt about a wide range of issues, he resisted fierce and persistent pressure to elaborate Peking's views.

His attitude irritated some local journalists, but after a month of work and more than 1,000 interviews there can be no doubt that Li Ping has been able to furnish Peking policymakers with a much clearer idea about the hopes and fears of Hong Kong people than they did last year.

The 23 Hong Kong members of the Basic Law Drafting Committee, the Peking-appointed body that has the task of drawing up

Hong Kong's post-1997 constitution, returned from Peking two months ago, with first-hand experience of how Chinese officials were willing to modify proposals in response to reasoned objections.

The fear that Peking had a formula ready to impose on an unwilling Hong Kong public has on this experience proved unfounded.

Even Martin Lee, QC, a member of both Hong Kong's Legislative Council and the Basic Law Drafting Committee, who has been an outspoken critic of British and Chinese officials alike, returned to Hong Kong uncharacteristically satisfied with the progress made.

In the Joint Liaison Group, the Sino-British body set up to oversee Hong Kong's transition to Chinese sovereignty, there are also signs that early suspicions are being eroded by a measure of tangible progress.

China's agreement to endorse Hong Kong's claim for independent membership of the General Agreement on Tariffs and Trade (GATT) is the most recent and notable example, involving real concessions from Peking on the scope of its sovereign control over the territory.

The political nadir came in November last year when an outbreak from Xu Jiatun, head of the New China News Agency in Hong Kong and Peking's most senior local official, about the pace and direction of political reform in the territory, provided evidence of serious



Looking east along Hong Kong Island's Eastern Corridor Causeway, there is growing belief in Deng Xiaoping's reuniting formula of "one country, two systems".

behind-the-scenes differences between Peking and London.

It emerged that Peking was upset by Britain's failure to check what it thought were extravagant and destabilising political changes being sought by the territory's aspiring politicians. Greatest fears were over calls from people like Maria Tam and Martin Lee for political parties, direct elections, the creation of ministerial posts and full-blooded democratic politics based on Western models.

Seven months later Peking's officials seem much more relaxed about the political changes occurring. They have had assurances from British ministers that Whitehall is striving towards political "convergence." They have also seen the territory's political activists modify their aspirations in a number of significant ways.

Maria Tam has now abandoned her aim of setting up a political party. It took only one suggestion from Peking that it could not stand in the way of a

Communist Party being formed in Hong Kong if other political parties were set up, to make her and other political aspirants realise that this was a Pandora's Box that was better left unopened.

Martin Lee, consistently an advocate of direct elections to Hong Kong's Legislative Council, is now pressing for just 25 per cent of the seats on the council to be filled in this way. Chinese officials have quietly signalled that they would have no objection to such a com-

promise.

The Hong Kong Government's political review, planned for 1987, can now go ahead with fewer fears that it will cause a confrontation with Peking.

The retreat from calls for full direct elections seems to come from a view shared by many senior officials; and the territory's important business community, that Hong Kong could be weakened economically by the unleashing of populist political forces.

It is a view reinforced by the poor performance of the economy last year when the per capita gross domestic product contracted by almost 1 per cent, following a rare slump in exports and rising concern that manufacturers have reached a saturation point in world demand for their products.

None would seriously claim that last year's enhanced political activity was a factor in the downturn, but it has reminded many in power that stability and prosperity—the common aim of London and Peking—can easily be disturbed and would certainly not be helped by the emergence of adversarial politics.

The desire to maintain stability and prosperity has resulted in a bumbling courtship by Peking's socialist leaders of Hong Kong's super-rich capitalists. Some have said this is cynical and ultimately self-defeating. But Chinese officials—and a fair number of Hong Kong officials too—remain convinced that it is an essential first step to ensuring prosperity after 1997.

Many officials would argue that the modification of hopes for political reform is a reflection of growing maturity on the

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Photographs by Roger Taylor

This survey is an integral part of today's issue of the Financial Times and is not for sale as a separate section.

part of political figures. There may be some truth in this, but much more relevant is a growing awareness that insulation from volatile political forces in China would in no way be provided by democratic reforms.

Populist forces could clearly be manipulated by Peking just as easily as the territory's post-1997 leadership—if Peking were so inclined. Put starkly, this means that Hong Kong people have very little choice but to have faith in China's good intentions.

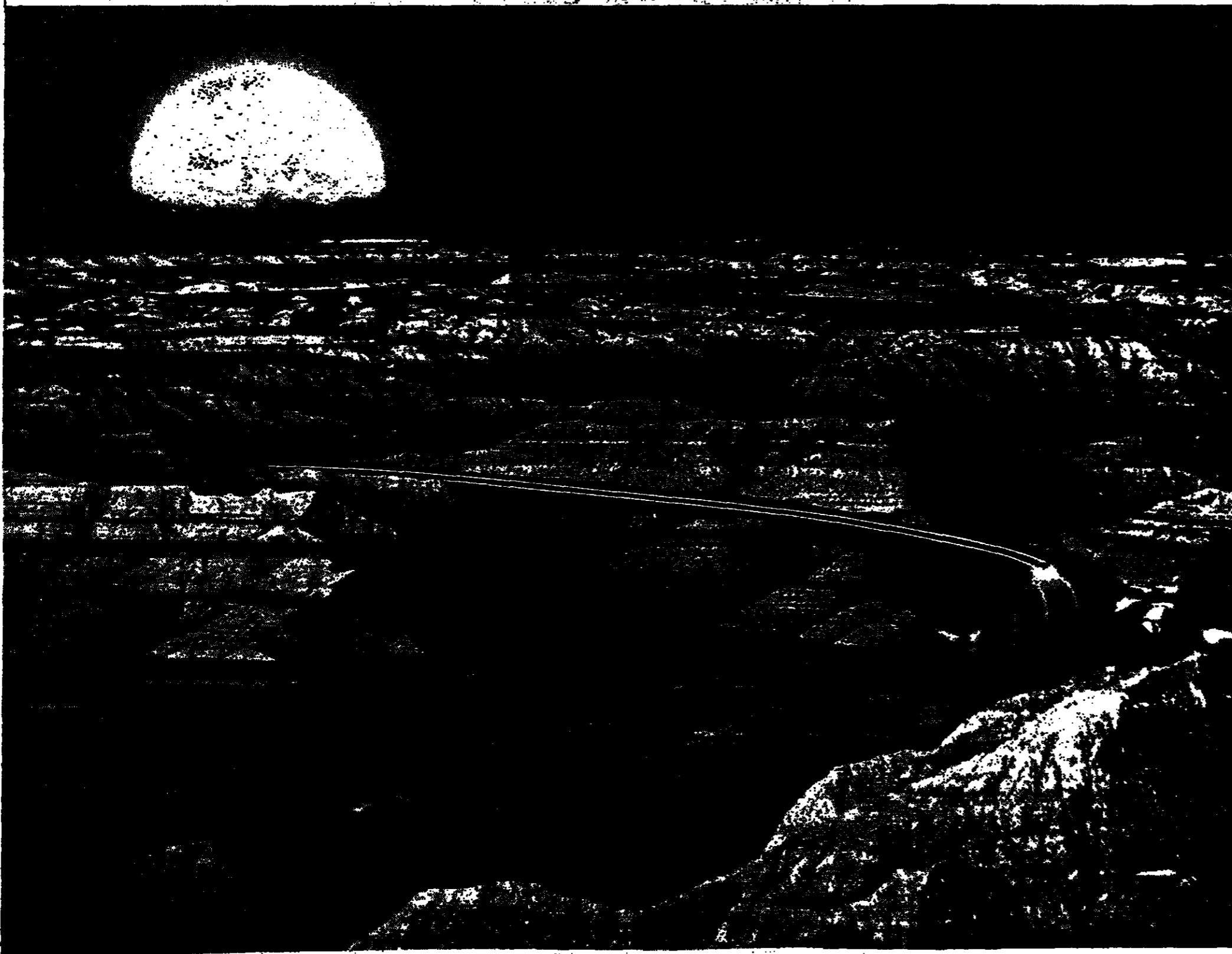
If good intentions remain intact, then Hong Kong's other main fear is of injury due to ignorance—and there is still a great deal of ignorance both on the part of the Chinese about Hong Kong and on the part of Hong Kong citizens about the mainland.

A process has begun of "sending mandarins in two directions" that is intended to reduce this ignorance. A number of senior Hong Kong Government officials have spent periods of study in Peking over the past year.

At the same time, apart from Li Ping's widely-publicised visit and that of state councillor Ji Pengfei, a steady stream of Chinese officials has been crossing the border into Hong Kong. Such a two-way traffic can only gradually reduce ignorance and suspicion. But the achievements of the past nine months seem to have been sufficient to mitigate feelings of unease among many Hong Kong people.

Confidence may remain the prerogative of a partisan minority for several years to come, but many would say that the experience of the past nine months gave them good grounds for hope.

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The Economy

Future seen in high-tech ventures

IF Sir John Brembridge, Hong Kong's outgoing Financial Secretary, was forced to master the art of riding wild horses as the economy has bucked and reeled its way through political and economic turmoil over the past five years, then his successor, Mr. Piers Faccos, faces a wholly different challenge.

He inherits a maturing economy that has reached the end of the era of exponential growth. The areas of its greatest strength—like the garment or toy industries—have such a substantial share of world markets that future growth is more likely to be steady than startling.

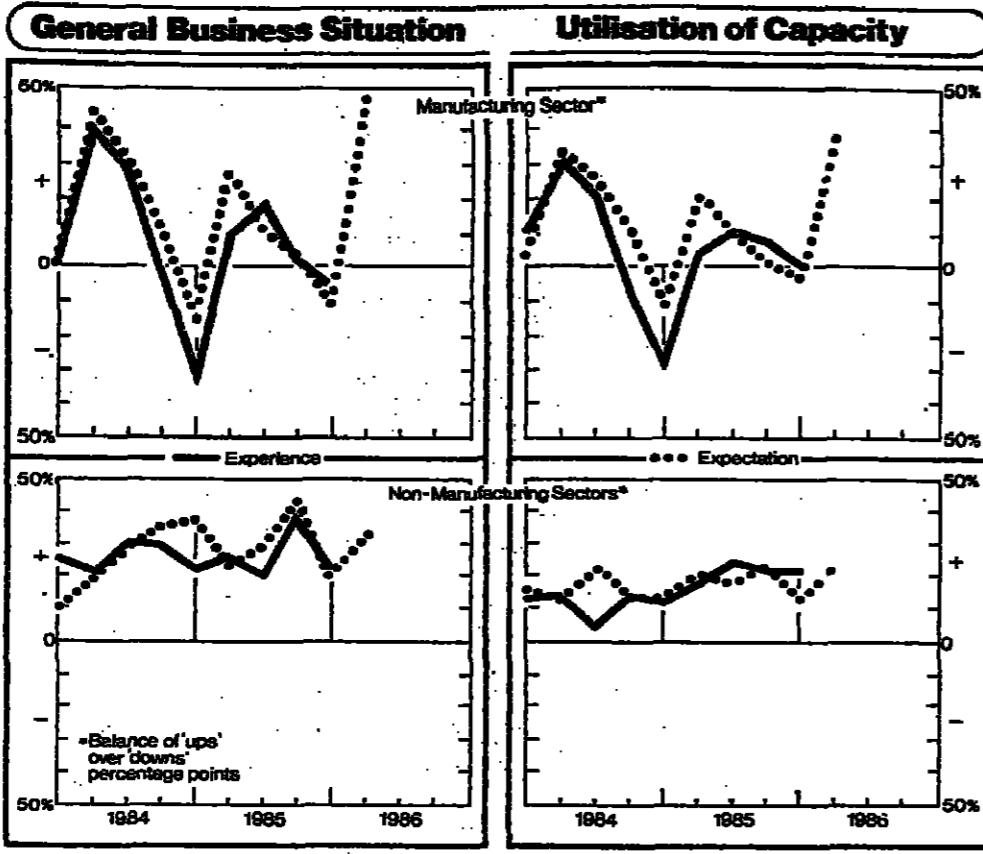
The years of breakthrough growth in trade with mainland China—which insulated Hong Kong from the drab world trading environment—have also come to an end.

Since 1978, when Deng Xiaoping began the painful process of opening the country up to the outside world, Hong Kong's domestic exports across the mainland border have averaged 111 per cent annual growth. This is a trend that clearly could not last. Statistics showing a 20 per cent fall in exports between the first quarter of this year and that of 1985 also bear witness to cutbacks in China resulting from the rapid erosion of the country's foreign exchange reserves.

The statistics both understate and exaggerate Hong Kong's dependence on China. Visible trade is undoubtedly swollen by the large quantity of components transferred by manufacturers in Hong Kong to plants being operated in the mainland. These later emerge either as finished or partly-finished goods, and lead to simple double counting of trade flows.

On the other hand, the statistics do not measure the heavy investment in China by Hong Kong businessmen, and the equally heavy investment by mainland banks and businesses in manufacturing and services in Hong Kong.

Mr. Jacob's task of reshaping the economy, and readjusting expectations, is made more difficult by the nagging issue of 1997. Thousands of the territory's brightest and best educated people have at least half an eye on opportunities to secure a foreign passport. They are investing abroad when Hong Kong as an economy needs their investment at home. They are saving in case the transition to



Chinese sovereignty goes sour rather than injecting cash into the economy to foster its growth.

If the statistics are to be believed, Hong Kong is at present a stagnant economy. Per capita gross domestic product contracted by 0.3 per cent last year, while exports slipped by 6 per cent. Investment, as measured by retained imports of capital goods, crawled forward by 3 per cent. Demand for bank loans remained slack. Add to this the collapse of five local banks, and two of the territory's leading shippers, and a thoroughly bleak picture could be painted.

Fierce protectionist sentiment in the US—which accounts for 44 per cent of Hong Kong's domestic exports—is certain to constrain growth prospects in the textile sector, and could easily spill over into the already-trail electronics sector. Thankfully, these statistics alone do seem to lie. Unemployment is non-existent (at 2.2 per cent). Manufacturers report orders in hand between four- and five months. Inflation is a mere 2.6 per cent. The stock market has been touching record levels—in line with other exchanges overseas—since April.

The Government generated a budget surplus of HK\$1.2bn, while a visible trade surplus of HK\$3.7bn was recorded—the first in decades.

A 15 per cent fall in the trade-weighted value of the Hong Kong dollar since May last year has added export competitiveness. The rising cost of yen-denominated imports has been offset by the falling price of oil, and of goods imported from China. Forecasts of 8 per cent export growth this year no longer seem unreasonable. Nor do predictions of gross domestic product growth of 5 per cent or better.

The conundrum is at least partly resolved by examining Hong Kong's services sector,

"We have to rely on manufacturing. It provides the largest value added, and has a strong employment generating effect," he notes. "It's silly talking of Hong Kong becoming a services centre if you don't have a substantial manufacturing core to make demands of the services."

Economists at the Hang Seng Bank, reflecting a similar concern, recently called for a new industrial transformation of the economy, saying this was "essential to the longer term growth momentum of the economy."

They note that the contribution of the services sector to the economy has grown from 63 per cent in 1971 to 73 per cent at the end of 1984, while manufacturing has declined from 29 per cent to 25 per cent over the same period. This is natural in a maturing economy, they say, but point out that services—unlike manufacturing—do not generate foreign exchange on a scale sufficient to meet the needs of an externally dependent economy like Hong Kong.

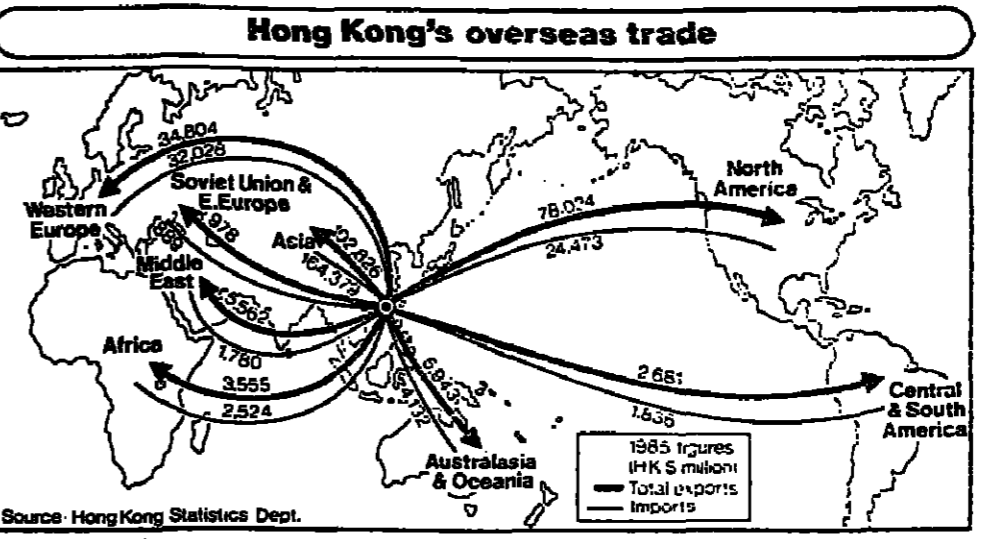
Stagnation in market penetration and product development probably indicates that Hong Kong's industrial base has reached a stage where its competitive advantage is weakening," they say.

They reach the provocative conclusion that Hong Kong's entrepreneurs must find this second industrial transformation in high technology "triple-digit ventures," that would involve local manufacturers, foreign capital and expertise, and expect a fair return within three years. Such a transformation would call for large-scale capital investment, heavy and long-term commitment to research and development, and lengthy payback periods.

With 1997 just 11 years away, it may be asking too much of local entrepreneurs to undertake such an ambitious and risky change. Mr. Jacob's performance may nevertheless in the end be measured by whether he succeeds in coaxing them round. It may be a good bet, as Sir John Brembridge riding wild horses, but it can be no less important for the future of the economy.

Strong foreign investment in trading companies, and companies providing a wide range of financial services, have also absorbed labour shifting out of the manufacturing sector. So between 1981 and 1985, employment in services rose by 29 per cent, from 597,500 to 769,000 at a time when manufacturing employment fell by 10 per cent from 943,000 to 849,000. The surplus on invisible trade—which reflects the buoyancy of the services sector—amounted to HK\$14.5bn last year. Some have talked of this shift away from manufacturing and into services as inevitable and good. Among those sounding a more cautious note is Mr. Vincent Cheng, chief economist for the Hongkong and Shanghai Banking Corporation:

David Dodwell



Source: Hong Kong Statistics Dept.

Trade Longer-term hopes stay with China

IT SEEMED a normal weekend. The newspapers were spreading gloom with reports of more protectionist legislation wending its way through the US Congress.

But at the same time officials of the Hong Kong Trade Development Council, armed with the latest encouraging export and order figures, were sailing confidently out into Hong Kong's magnificent harbour. Their boat was filled with a dozen top executives from some of Europe's biggest retailers and mail-order companies.

It was business as usual after a year in which the territory's domestic exports, long regarded as its single most important economic indicator, registered a decline for the first time in more than 25 years. Year-on-year by value, the fall was an unprecedented 6 per cent.

But the mood aboard the boat was "Damn the torpedoes, we are always around. Hong Kong exists to sell and must sell to exist, and we can still do that."

Indeed, there are growing indications that 1986 will be no repeat of 1985, when an expected strong expansion of the US economy did not materialise but an unexpected clampdown by China on imported consumer goods did.

Air cargo is again on the increase and space on container ships is said to be growing. Electricity use for manufacturing is up and the big expansion in service industries began when China opened its doors eight years ago appears to be continuing. Organisations like the American Chamber of Commerce and the British Trade Commission report that more foreign businessmen than ever are visiting the territory.

Domestic exports at HK\$5.5bn were 1 per cent higher in the first quarter than a year earlier, suggesting, the Government says, "that the decline experienced during most of 1985 has stopped." And preliminary figures for March and April indicate a possible return to Hong Kong's traditional double digit export growth.

Domestic exports for the two months were about 22 and 18 per cent higher respectively on a year earlier, with re-exports performing substantially better. Suddenly, the Government's budget forecast for 8 per cent growth in exports this year looked more than just a possibility.

Most importantly, order books are lengthening in key sectors: notably clothes and textiles, electronics, and plastics, the last closely linked to toy exports.

Figures for March suggest substantial orders running to six months ahead, and many individual manufacturers say the situation is even better now. Two leaders in their fields, one in knitwear and the other in fashion jewellery, say orders on hand mean their factories will be working at virtual capacity until the end of the year.

The main reason for the improved outlook, in addition to some improvement in the US economy and stock replenishment there, is the depreciation of the Hong Kong dollar against its major competitors for the US market, which takes well over 40 per cent of the territory's exports.

The Hong Kong currency is pegged to the US dollar and therefore has remained stable in relation to its predominant market, while the currencies of competitors such as Japan, Singapore and Taiwan have appreciated markedly during the US dollar's decline. A similar, though less dramatic, relationship with Europe has also encouraged Hong Kong exports.

On the debit side, however, the depreciation of the HK dollar has meant rising costs of raw materials, especially from Japan, where the yen has risen 40 per cent against the Hong Kong dollar.

It is often forgotten that Hong Kong's labour costs are second in Asia only to Japan. It is remembered even less that Hong Kong has no indigenous basic materials and therefore is a major importer as well as an exporter. Imports from Japan alone last year were worth HK\$3.4bn.

"For every \$1 worth we sell to Japan, we were buying back \$10," says Mr. Michael Sze, a deputy director of Hong Kong's Trade Department. "Now that has reached \$14."

The territory's manufacturers

Continued on Page 4

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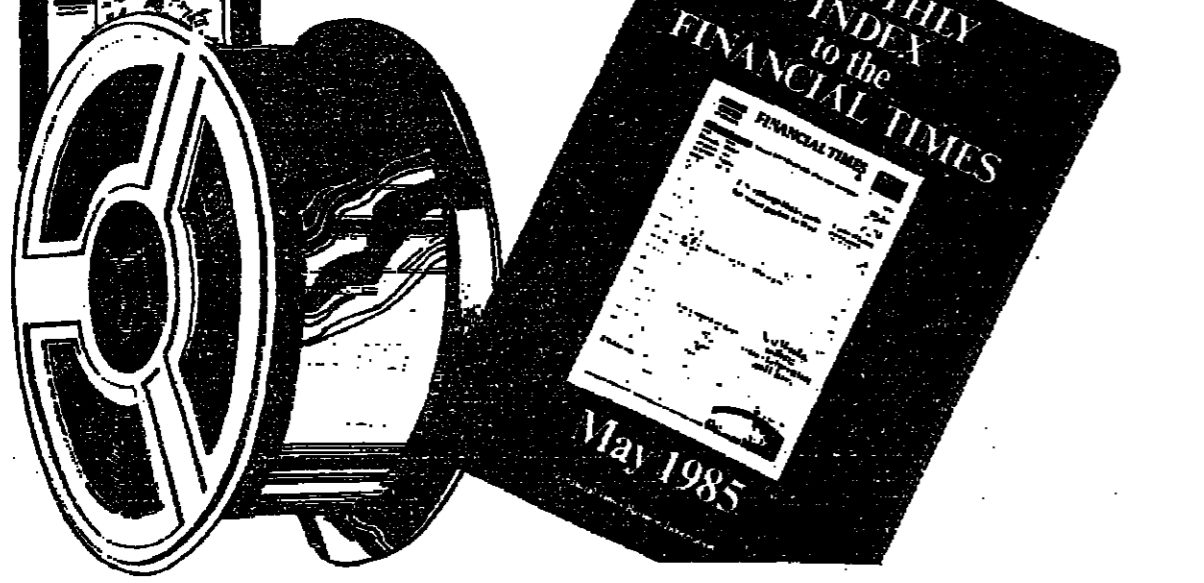
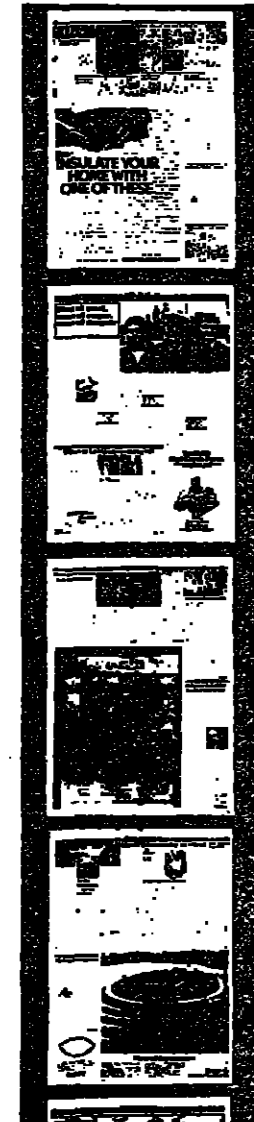
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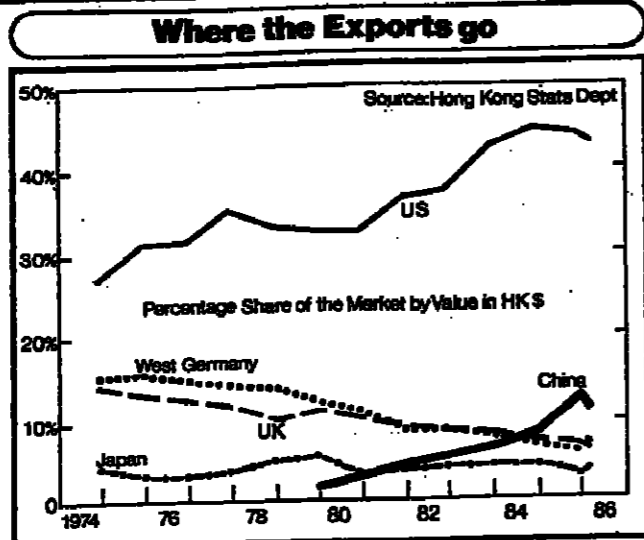
HONG KONG 4

Long-term hopes stay with China

are reluctant to discuss their sources of raw materials, components and high-tech machinery, but it is clear that there is a scramble for alternative sources coupled with a drive to gain greater access for their products in other Asian markets.

Economists argue that Hong Kong must reduce its dependence on low-growth OECD countries and move into the buoyant Pacific markets. But this, as greater economic powerhouses than Hong Kong have discovered, is easier said than done because of protectionism in the region.

Meanwhile, Hong Kong will remain tied to the US and continue to pin its longer-term hopes on China. This is why the growing protectionist mood in the US sends shudders down the spines of almost everyone in Hong Kong whether government leader, bank chairman, small shareholder or worker in one of the territory's 50,000 small factories, virtually all of which are exporters.



Deputy Director of Trade Mr M. C. C. Sze

There are, however, conflicting opinions on China's foreign exchange position. Some bankers believe the country's reserves position to be worse than it seems, distorted by including some borrowings which could be considered liabilities. Others believe the overall position is better than publicly portrayed.

The Government is conducting a survey on the export and import services for 1988. Provisionally, it believes that the invisible trade balances in 1984 and last year were around HK\$14.5bn, more than 20 per cent higher than in 1983 and about three-and-a-half times what it was 10 years ago.

While Hong Kong must for some time continue to rely on its bedrock export and re-export of manufactured goods and basic materials, which last year totalled more than HK\$33.5bn, invisible trade was able to amply offset a visible trade deficit of HK\$3.4bn in 1984 and, again last year, boosted a visible trade surplus of HK\$3.1bn to an unprecedented overall surplus of more than HK\$17bn.

Invisible Trade Services sector exports grow

HONG KONG'S exports of services are playing an increasing role in the territory's fortunes. And Hongkong Bank sees the expansion continuing. In an economic report, it says: "Given the long-term objectives of China's reform the further prospects of growth in Hong Kong will increasingly depend upon the continued expansion of the services sector."

The Government is conducting a survey on the export and import services for 1988. Provisionally, it believes that the invisible trade balances in 1984 and last year were around HK\$14.5bn, more than 20 per cent higher than in 1983 and about three-and-a-half times what it was 10 years ago.

Jobs in manufacturing dropped from about 640,000 in 1981 to 550,000 last year, and employment in construction fell from about 63,000 to less than 50,000. This, however, was more than made up for by the increase in the services sector, from about 600,000 jobs in 1981 to more than 740,000 today.

not to let its manufacturing industry decline. "If manufacturing declines," he said, "it will create considerable ripple effects on all other sectors. It is the main exchange earner for Hong Kong, and upon it everything depends."

He said that China's recent foreign exchange curbs were already a limit on the future growth rate in services and that fears of automation were well-founded. On the other hand, production workers would be less affected since jobs by automated equipment will at least initially be offset by the increased investment demand for all sorts of capital goods, such as computers.

Moreover, economists believe that the expansion in services, prompted by China's outward-looking economic programme, is largely responsible for keeping the territory's unemployment rate down to only a little more than 3 per cent.

Textiles Why Ramie spells trouble

UNTIL A year or so ago few people had ever heard of Boehmer's Nisei, or, outside Asia, even of its common name, "ramie". This Asian shrub, belonging to the nettle family, is not only very much part of what fashionable Americans wear, it has become central to a dispute between the US and several countries which in turn could affect the run-up to a new round of world trade negotiations under the auspices of the General Agreement on Tariffs and Trade (GATT).

Ramie is certainly the most emotive word in the vocabulary of Hong Kong's clothing and textiles industry, whose use of the plant's fibre has ensured continued high-level sales to the US but at the same time brought down the wrath of the US Government for doing so. Ramie has become synonymous in the industry with "US protectionism" which is undoubtedly its biggest threat.

The issue is complex but can be boiled down to this: Hong Kong's overall volume sales to the US involving traditional cotton, wool and man-made fibres are strictly limited by the Multi-Fibre Arrangement (MFA), the agreement which governs world trade in clothing and textiles. To understand the threat of the Jenkins Bill and the myriad other omnibus trade measures before Congress could prove disastrous for the Asian producer. If the US Administration's policy is to support its suppliers with too big a stick now it might wreck the chances of putting together a new MFA in time to create an acceptable world climate and enable a new GATT round to be launched this autumn, as the US wants.

They emphasize the scheduled August vote in Congress on whether to override the President's veto of the notorious Jenkins Bill, which would reduce Hong Kong's quota-controlled clothing and textile imports by around 12 per cent and non-quota imports by up to 70 per cent.

"There is a feeling of helplessness," says one Hong Kong clothing manufacturer. "The more followed one year earlier involving a unilateral revision of US customs rules curbing the import of Hong Kong clothing, again mainly knitwear, that was made from basic materials produced with cheaper labour in China. This forced the Hong Kong industry to spend about HK\$400m last year on imported, computerised machinery to do all the work at home."

"We can only keep trying to show them that we are not competing unfairly with their industry, only meeting a demand which they, for Heaven's sake, cannot meet themselves." "Hong Kong is a free market, yet we must always fall in with whatever the US Government decides. It is always for political reasons, never really commercial. It is simple, brutal protectionism, but it's a sweater's market."

They say the reason few new factories are being built is that their current product is not to raise output but to improve quality and efficiency with the latest machinery, which they are buying.

They also say that the recent trend of setting up factories in other countries is not because of political fears. It was first to expand beyond the quota limits placed on Hong Kong and secondly to take advantage of official incentives provided for export employment in less developed countries.

"This should be a good year for Hong Kong. If the Americans are not too silly," said a leading knitwear manufacturer, "the irony is that the success of ramie is due to the Americans. A couple of US retailers, after market research, took the gamble and the sweaters simply took off."

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Larry Klinger

Mr S. K. Chan, executive director of the Hong Kong Franchise Council, told a careers seminar organized last month by the Hong Kong Franchise Association of Companies that Hong Kong had to be very careful indeed

seven of the 13 board members were family. The Chans migrated to Hong Kong from Canton in 1938, fleeing the Japanese invasion of China. "We somehow got through the war," Mr Chan said. "In 1949 my brother and I founded the company. We had 50 sewing machines and about 80 or 70 people."

Yankzeikiang now employs 6,500 people in Hong Kong alone, where it also has more than 30 retail outlets. It specializes in making shirts, suits and jeans for some of the world's biggest retail organisations and under big-name licences for the South-East Asian region.

Yankzeikiang has also set up factories in Macao (1960), where about 1,000 people work in the largest operation of its kind in the Portuguese colony, in Singapore (1964) and in Malaysia (1970). It recently launched a joint venture in China, comprising a suit factory in Canton and a spinning and weaving mill near Shanghai.

Its latest venture was the pioneering move to set up a factory in the UK, a step others have followed. Taking advantage of grants aimed at increasing jobs in depressed regions worth 23,000 per worker employed, Yankzeikiang has invested £1m in a Liverpool factory whose main aim is to gain quota-free access to the US and duty-free access to the EEC.

Protectionist problems this

One did know that the animal years come round in twelves, and on appearances Mr Chan could not have gone beyond 48. But with eight grandchildren the only possible answer was 60. "That was very good," he beamed.

Yankzeikiang Garment Manufacturing Company is one of Hong Kong's biggest apparel makers and retailers, with an annual turnover of more than HK\$50m. It started as a family concern and has remained very much so.

The Chan dynasty still expanding apparel empire

Profile of Yankzeikiang Garment Manufacturing Co with an annual turnover of HK\$450m. Larry Klinger reports

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Mr S. K. Chan examines the garments made in his Kowloon factory

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Toys

Tougher to stay top of the pack

FOR NO FEWER than 14 years, Hong Kong has ranked as the world's largest toy exporter. Toys stand behind only fabrics, garments and electronic goods as the territory's biggest industry and its most successful export — and that is according to a categorisation which does not classify electronic games as toys.

Yet, despite these remarkable achievements, Hong Kong has recently been learning some of its limitations. At a major toy fair in Tokyo last month, Taiwan and South Korea stole an obvious marketing march on Hong Kong simply by producing catalogues in Japanese. At home, higher labour costs have been driving production to the Chinese mainland. And old-style subcontracting for overseas brand manufacturers is becoming riskier.

This does not mean that Hong Kong's toy industry is stagnating. Last year did see a disappointing contraction in exports after a strong performance in 1984, when overseas sales hit a record HK\$1.15bn. But export growth averaged 25 per cent annually over the 1980-84 period.

Last year was, anyway, an unusual year. The US, by far the world's most important toy market, had picked up and the famous Cabbage Patch dolls had captured American hearts. The market is also sensitive to currency fluctuations, another reason why 1985 was disappointing and 1986 is showing a recovery. According to one forecast, exports could rise in value 15 to 20 per cent this year.

More importantly for the Hong Kong industry, local manufacturers are starting to move ambitiously into design and marketing. Next month, for example, Playmates is launching a remarkable new doll called Cricket in the US market, the first it has designed and marketed. Cricket has moving eyes and mouth and makes conversation with its owner through 12 different tape recordings. Designed as a companion, it has several outfits and can play games as well as its owner.

Since the company started out in 1966, Playmates has been involved chiefly in subcontracting work — it helped produce the Cabbage Patch dolls for Coleco, for example, and its main line has been the famous Barbie Doll for Mattel of the US. In 1984 these two lines virtually cleaned out the US doll market.

Another Hong Kong company, Universal has followed a different path. It is now quoted in New York, having taken over Edeco's Matchbox toys in 1982. The brand name is a major advantage in places like Japan, and its Volttron range of diecast robots was one of the top ten toys in the US last year. One of Hong Kong's largest subcontractors Universal too has moved into the design and marketing of its own toys.

One factor encouraging such "vertical integration" is the evident riskiness of subcontracting work. One of the best-known contractors in Hong Kong is Edeco. International and others have discovered just how difficult it is to improve earnings when production agreements spell out gross profits and orders can be cancelled because particular ranges — in fact the majority — fail.

The more important point, however, is that the toy industry is finding it more difficult to compete and show flexibility — hitherto one of its greatest assets. A problem for the future, for example is the prospective loss of trade privileges with

developed countries under the Generalised System of Preferences. Manufacturers may choose to export from places like Thailand or Sri Lanka in order to retain those advantages.

More immediately, it is apparent that, without China on its doorstep, offering labour at around one-quarter of Hong Kong's rates, the territory's flexibility could not have persisted as long as it has, and the toy industry would not be where it now is. The trade-off is simple: China offers land and labour, Hong Kong's manufacturers supply plant and technology. Unfortunately statistics documenting the scale of the shift do not exist.

Kader first moved some production into China in 1980. It now has six plants there producing half of its output. Playmates is using China to produce hair for its Cricket range. Others are doing the same sort of thing, and this is one reason why China has emerged so prominently if misleadingly, in Hong Kong's toy export statistics.

Universal, which has five factories under its supervision in China, is meanwhile engaged in a fresh development for the Hong Kong industry, with a joint venture in Shanghai which will produce for the local market. It has 85 per cent of the venture, and it started production a year ago — just 16 months after it was agreed.

The one foreign market Hong Kong's toy industry would most like to crack is in Japan. Its efforts have concentrated on the acquisition of the "Safe Toy" or ST mark, but each sign of progress has to be taken exporters closer in practice to their goal.

Back in 1984, after a meeting of Japan's Ministry of International Trade and Indus-



Right: On the assembly line at the Kader Industrial toy factory. Above: Chairman Dennis H. S. Ting with some of the electronic soft toys produced by Kader Industrial Company.



try and Hong Kong's Governor, it was finally agreed that Hong Kong design laboratories could test local products for compliance with ST standards. Acceptance of the laboratories was regarded as a breakthrough with the Japan Toy Association, which had previously resisted the idea, but then two more problems surfaced.

One was the need for a domestic Japanese "trustee" to whom consumers could appeal in the event of dissatisfaction, accident or injury. Eventually it was accepted that this institution could be located in Hong Kong rather than Japan, and this was another concession. However, because this institution would only act as a reference point, the question arose of insurance to be taken out by Hong Kong producers for awards against them. This is still being discussed.

A second, more serious problem was the matter of a licence fee for the ST mark. The Japan

Toy Association's charges on Japanese toy makers amount to one per cent of total production covered by the mark and ten per cent of total production not sold in Japan. For Hong Kong manufacturers producing principally for export, this represents an impossibly high demand.

The whole affair has caused the Hong Kong industry and government officials to wonder whether it is all worth it. The Japanese market remains small compared to the US, while

Europe is less difficult to deal with. On the other hand Japan is a rich country and a potentially valuable market, if an irritatingly difficult one.

Upmarket Hong Kong toy makers see the matter as irrelevant, since the mark itself is voluntary. While acknowledging that discriminating Japanese consumers do look for it, they say that a good quality product, preferably one with a known brand name, can succeed in Japan on its own merits.

That said, Hong Kong's 2,300-odd toy factories, having got well beyond the status of Third World producers receiving complaints about toxic paints or unsafe toys, can still expect to face intense competition everywhere, and especially from similarly aggressive countries like Taiwan and South Korea. Its Number One world export ranking will thus remain under constant attack.

Chris Sherwell

The Wizard of Toyland

Profile of David Yeh, head of Universal Matchbox group, listed on the New York Stock Exchange



David Yeh, chairman of Universal Matchbox Group, with some of his best sellers

A LOCAL magazine called him "The Wizard of Toyland", but he might be better known abroad as the man who salvaged Britain's Matchbox toy manufacturer in 1982. His name is David Yeh, a trim, youthful-looking 56-year-old Shanghai-born Chinese who trained as a banker but found it so dull he moved into business.

In 22 years in toys he has taken his company, Universal, from a simple dolls' dressmaking concern to an integrated design, production and marketing corporation with a public listing on the New York Stock Exchange. Like few others, he represents the future of Hong Kong's world-beating toy industry.

Universal Matchbox Group, as the company is now known, had a turnover last year of US\$340m. Back in 1981 the figure was US\$82m, and Mr Yeh forecasts US\$350m in two years' time. But to be a major force, he says, Universal should be a US\$500-600m company, "so we'll need an acquisition". No target has yet been selected.

Universal's big profits earner last year was Volttron, a robot based on a children's television show. It reached the top ten most popular toys in the US, and contributed 43 per cent of 1985 gross profit and 34 per cent of turnover.

These proportions are expected to decline in 1986, when new products like Robotech and Babyface are marketed. Babyface, based on an infant exercise programme, marks a move down the age scale for Universal. It is designed, manufactured and marketed by the company, unlike Volttron, which strictly speaking was a Matchbox product.

Also under production are motorised forms of the classic Matchbox miniature vehicles, which in turn represent the group's core business. Indeed, it is clear that the company has benefited enormously by the brand name, and that Mr Yeh has come a long way since deciding not to follow his father's footsteps into banking. "I'm basically a businessman," he says of the shift. "My hobby is to make money."

He began in the toy business in 1964 by leasing sewing machines to make dolls' dresses. It was a highly labour-intensive operation in which the employment of ever-greater numbers of workers produced ever-rising returns. "From sewing," says Mr Yeh, "we went to die-cast — then wood, then dolls, then plastics."

For 12 years Universal was manufacturing under contract for the big toy companies

abroad. This is the classic activity of the Hong Kong toy industry, regarded by some as the safest though not by Mr Yeh, who says the business is too easily at the mercy of a particular toy's success or failure.

The big change came in 1977, when Universal merged with a Chicago company, and in 1978 when it acquired a 53 per cent stake in L.J.N. Toys, a manufacturer in New York state. But it was the Matchbox purchase which brought Universal to prominence. Mr Yeh says that "bringing it back to its prime" was "greatly satisfying".

Matchbox's former owners, Lesney, went bankrupt in mid-1982. Universal, recognising the urgency, stationed its board in London and beat the likes of Mattel and Fisher-Price to acquire Matchbox from the receivers for £16.5m.

At that point, only two of Matchbox's 12 factories were still in business, in Hackney, London, and in Rochford, Essex. They employed 3,000 people, but with costs around 100 per cent higher than in Hong Kong they were simply failing to compete.

Mr Yeh shut down Hackney's Matchbox miniature plant and moved its operations to Macau, the Portuguese outpost near Hong Kong. The Rochford operation was cut back, but it remains in business producing the bulky items like model kits and pre-school toys. Even now, Matchbox remains the largest toy manufacturer in Britain.

More importantly, it has turned the corner. After its losses were trimmed in 1983, the Matchbox line came close to breakeven in 1984 and in 1985 it made US\$5.5m. Matchbox's previous best year saw a profit of £10m, according to Mr Yeh.

By last year Universal realised it made sense to sell L.J.N. Toys. Although it contributed

substantially to profits, the philosophy of L.J.N. and Matchbox was different, according to Mr Yeh, and the communications group MCA was a willing buyer in a deal which gave Universal a profit of US\$17.6m.

L.J.N., whose turnover had risen seven-fold to US\$60m by 1983, is said to have gone on to still better things under its new owners. For Universal the sale allowed it to reduce its indebtedness and undoubtedly helped gain the New York listing in April this year, 11 months later.

A total of 3m shares was offered at US\$16 each, 1.25m by the existing shareholders (principally Mr Yeh, but also his fellow directors) and the rest by the company. That meant new investors would acquire just under 31 per cent of the company, while Mr Yeh himself would hold almost 29 per cent.

The offering was four times oversubscribed, and the proceeds to the company were earmarked for the repayment of more debt and further corporate development. Mr Yeh and the other selling shareholders realised US\$18.75m after underwriting discounts and commissions.

Universal is now one of the world's leading toy companies, about 23 per cent of its turnover is still accounted for by contract sales to other toy companies, but the rest is sales of its own products, with 48 per cent of the total in the world's most important market, the US.

On Mr Yeh's reckoning Universal has some way to go before it joins the ranks of Mattel and others, it has by any standards made a major breakthrough, putting not only itself but also Hong Kong firmly on the toy map.

Chris Sherwell

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Watch Industry

Keeping in time with fashion

THE OLD stone-and-brick Kowloon-Canton railway clock-tower still stands, a symbol, many like to say, of Hong Kong's global importance as a maker and exporter of watches and clocks.

It is also a notable anachronism, a lonely example of one of Hong Kong's rare acts of conservation (the two other recent noteworthy examples being banyan trees, one celebrated for shading an estimated HK\$1m-worth of developable property). On the other hand, there is no such anachronism in the territory's watch and clock industry: it stands completely, and successfully, in the present. Despite the shakeout over the past few years as a result of world competition in the market for digital display watches, which saw weaker businesses close and the industry's employment contract by more than 15 per cent, Hong Kong remains the world's largest watch exporter in terms of quantity and the third largest in value terms behind only Switzerland and Japan.

Meanwhile, a sluggish world economy was striking at most of Hong Kong's domestic exports, which overall contracted by an unprecedented 6 per cent last year. The rising yen against the US dollar, to which Hong Kong is pegged, meant that more of the industry's weaker companies, dependent on imported Japanese components, went to the wall. "Those who had profit margins of only 3 or 4 per cent," says one top executive, "suddenly had none at all."

Still, the territory's watch and clock industry overall moved on

to greater strength, albeit at a slower pace, with exports last year valued at more than HK\$9.5bn, up 3.7 per cent on the previous year, and with latest figures, for January and February, showing 6.6 per cent growth against the two months in 1985.

Success lies in two intertwined situations, one not necessarily under Hong Kong's direct control but another which has become the territory's industrial hallmark. The first is fashion. Watches and clocks have almost since their innovation been decorative as well as informative, but many electronic items have become so inexpensive and able to provide a range of additional functions, either serious or for fun, that sales continue to boom.

This is a potential open to all manufacturers, but the area which sets Hong Kong apart is its renowned flexibility to be able to provide new items often

cheaper and, especially, quicker than its competitors. In short, an ability to service gaps in the market first.

The marketing director of one middle-range manufacturer said: "Prices are so affordable, many people can, and do, buy to match a single suit or dress, maybe get tired of the watch, lose it, throw it away and buy another. In matching a wardrobe, a well-off American woman might buy five or 10 a year. Because of periodic trouble in importing parts and movements last year, my company had a shortage. We could have increased volume 100 per cent if production was not limited."

Here, however, is one of the potentially serious problems facing the industry. It is heavily dependent on imported parts such as chips, quartz crystals and certain displays and can be plagued by scheduling and pro-

duction problems as well as having to deal with disadvantageous currency movements.

As Hong Kong's labour costs continue to rise, and competition increases in the cheaper ranges (even from Japan again) and as the unit price and profit margins drop because of over-supply in mainstream liquid crystal display units, there still remains a reluctance in the industry to move up market.

The Government has been trying to encourage moves towards more fully-integrated operations, but this has made little headway. Not only does the official policy of non-interference prohibit any sort of official cash incentives, the industry itself shies away because of the high capital costs involved and the lack of high-quality machine technology available in Hong Kong.

For an industry still often relying on subcontracting

assembly-work to households, further difficulties lie in the changing composition of the available workforce, whose average wages are second only to Japan in Asia. The industry has an increasing inclination to reflect this traditionally lowly paid endeavour. Larger factories have also been affected over recent years by a shortage of skilled operatives and high labour turnover.

Meanwhile, the Hong Kong industry remains, and is likely to remain for some time, largely assembly-oriented. Committed optimists argue that, in a constantly changing world market, Hong Kong's 1,700 small watch and clock factories and their 36,000 hard-working employees provides the necessary disciplines on cost and quickness to meet changing market demands. The pessimists argue that this approach, without a commitment to significant restructuring up-market, may well mean that Hong Kong's successes in terms of growth may well have peaked.

The middle-view, however, is that most manufacturers seem to believe that Hong Kong's adaptability will hold sway. They point to recent successes in overcoming their shortage of low-cost labour by establishing factories in China. They point to Hong Kong's continued abundance of well-developed supporting industries supplying quickly items such as bands, cases and attachments to meet changes in fashion and the increasing desire for new serious functions or, indeed, gimmicks.

China is seen as a large new market, buying an increasing amount of Hong Kong parts and components from its own industry. Last year, Hong Kong's watch and clock exports to China increased 117 per cent on 1984 to a value of HK\$33m, about 60 per cent of which represented parts.

The prevailing mood was summed up by the production manager of a Kowloon factory. "Plastic watches are a 60-cent quartz analogue may be only here for a while, we may have to return to metal watches anytime. But, as long as we spend time, energy and money on innovation and design, we can remain among the world leaders."

Larry Klinger

Exports of watches and clocks

| | 1983 | 1984 | 1985 | 1986 | 1986 |
|------------------------------------|---------|---------------|---------|---------|---------|
| | | (Value HK\$m) | | | |
| Electronic watches | 5,120.6 | 5,550.5 | 5,835.5 | 715.0 | 833.9 |
| Mechanical watches | 1,176.4 | 1,081.7 | 780.6 | 144.5 | 101.2 |
| Electronic clocks | 638.7 | 606.1 | 400.2 | 66.6 | 99.8 |
| Mechanical clocks | 233.4 | 247.1 | 360.8 | 52.0 | 48.4 |
| Metal watch bands | 306.2 | 351.7 | 336.2 | 33.4 | 35.2 |
| Cases, parts and other accessories | 1,070.2 | 1,289.9 | 1,839.4 | 233.0 | 273.3 |
| | 8,565.5 | 9,227.0 | 9,572.7 | 1,284.5 | 1,369.8 |
| | (+14.9) | (+7.7) | (+3.7) | (+10.8) | (+6.6) |

Note: Figure in brackets denotes change in % terms over corresponding previous period.

Source: Hong Kong Statistics Department



The electronic watch industry has expanded rapidly in recent years

Watches for everything

How National Electronics keeps up-to-the-minute with trends in watches. Profile by Larry Klinger

TOMMY TAM was wearing a neat white-knitted shirt, buttoned at the collar, and apologised for not wearing a jacket and tie. Later he said he was sorry he did not know the name of the US warship lying in the harbour—below his 14th-floor Admiralty Centre offices.

These polite remarks by Mr Tam, director of National Electronics (Consolidated), the big watch manufacturer, were not made too solemnly, but did indicate something of the Hong Kong work-ethic.

A compensation for the long hours he puts in—almost a demonstration of the fact—is to dress a bit casually on Saturday mornings. While the lack of knowledge about the warship was ascribed to over-familiarity with the harbour view, the inference was that dedication to work prevented him from taking much note of what happens outside.

National's four Hong Kong factories were currently working flat out and order books setting longer, Mr Tam said. His senior production team were hard-pressed and seriously distracted by a European television news team filming company operations.

The National group is said to be Hong Kong's largest watch

manufacturer and believes it is among the world's top 10 in both volume and turnover at about 10m units and over HK\$400m respectively. It is the only Hong Kong watch manufacturer to go public, which it did last year.

Besides its 115,000 sq ft of Hong Kong manufacturing space, it has factories in China, three liaison offices in New York City and a research office in Santa Clara, California.

The company also claims many world design breakthroughs, both in constant digital time display watches (liquid crystal display or LCD) and the now fashionable electronic watches with traditional "hands" and "face" (the quartz analogue), as follows:

- LCD with alarm (1977).
- LCD with memory and display for personal notes (1980).
- Watch with voice synthesiser to speak the time (1981).
- English/German and English/Spanish translator watches each with a vocabulary of more than 2,000 words (1983).
- Quartz analogue with melody alarm, timer and LCD display in the 3 o'clock position, showing dates in two languages as well as time (1983).
- LCD measuring environmental and body temperatures in both Centigrade and Fahrenheit (1984).
- Innovation, coupled with quickness to come up with it, sell it, and then produce it almost immediately, the key to the Hong Kong industry's continued success, Mr Tam said.

It was different from other watchmaking countries such as

Japan and Switzerland. Japan, with big cash resources for television advertising, could create its own market for a limited line of new models and then mass produce for that market.

"We do produce high-quality watches, even some with precious stones," Mr Tam said, holding up his left wrist to show a gold-plated quartz analogue sparkling with diamonds. "But Hong Kong will never really match the quality of the Swiss."

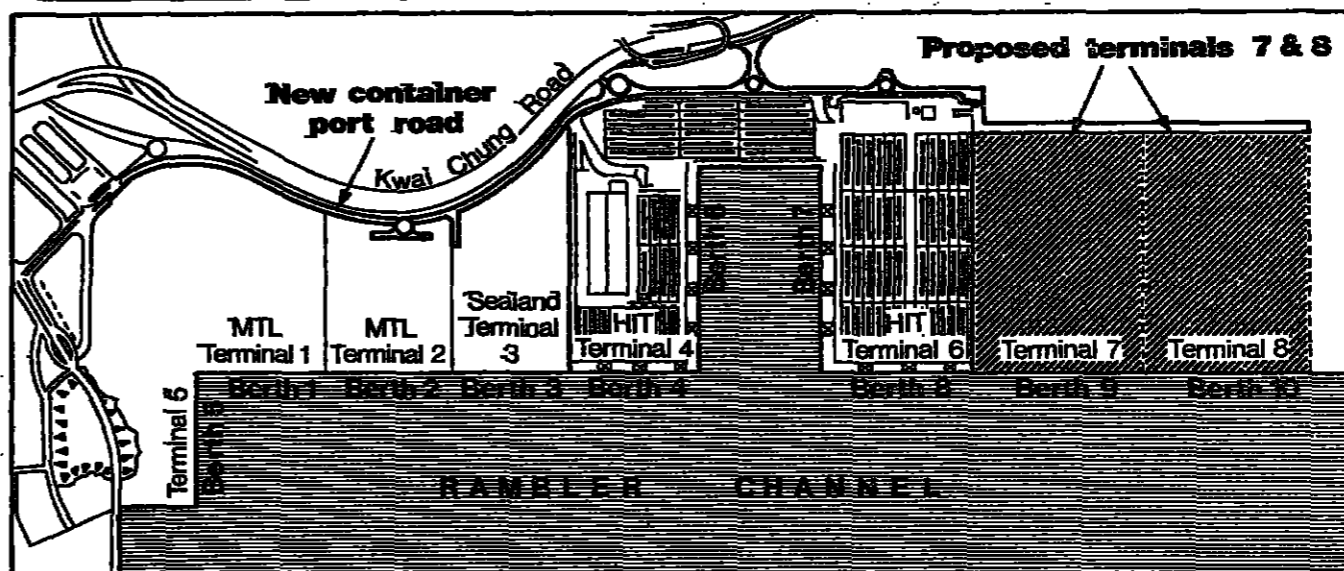
Where Hong Kong excelled was in meeting changing fashions first and at the lowest possible price. National's staff designers came up with new design on paper. Then, if it was accepted, it was hand-made into maybe 1,000 prototype samples to be illustrated in ever-changing catalogues and distributed to possibly 50 or 60 potential buyers.

"We produce only to existing orders," said Mr Tam. "It's difficult to say how fast the business can move. We do need minimum quantities, which will vary on production cost and what we can charge. Say 10,000 from one buyer, coupled with 5,000 pieces for another, or maybe 20,000 for a third. If we get a sufficient order, say from New York, we can be producing within a few days."

"If people in Hong Kong have a sufficient order, and need parts they simply fly to Taiwan or Japan and return with a packing case full of the critical components."

"People don't want last year's watch. That's why we come up with 20 or 30 new styles every month."

Kwai Chung terminal development plan



Ports

China takes more cargoes

HONG KONG takes more than just its name—which means "fragrant harbour"—from its port. As the territory increasingly becomes a services centre, particularly for China, cargo handling services are likely to play an even greater role in the economy after an already long period of extraordinary growth.

The port is not some distant ancillary outpost of the city. It is right there in the middle. Passengers on the seven-minute ferry ride between Hong Kong and Kowloon weave between busy harbour traffic. As far as the eye can see, ocean-going ships are at anchor surrounded by swarms of smaller vessels taking cargo to and fro.

Not that ships usually stay long. Those anchored at buoys in the harbour have an average turn-around time of 2 1/2 days. Most of the cargo handled by lighters in this way is break-bulk, but marine officials say that even the number of containers dealt with at buoys rivals the total at, for example, the UK port of Felixstowe.

Hong Kong's container port is the world's third largest, after Rotterdam and New York, and is being expanded. At the Kwai Chung terminal the average turn-around time is just 13 hours.

Like the entire Hong Kong economy, port volume is vulnerable to swings in demand for goods, especially in the US. But this has not prevented ministered growth in the amount of cargo loaded and discharged. For ocean-going vessels, the total has more than doubled from 21.5m tons in 1976 to 45.8m last year. The increase was particularly rapid in 1983, though it has since slowed somewhat.

The most important trend underlying the statistics is the growing role of China. While the number of ocean-going ships entering the harbour has risen a total of 20 per cent to 13,946 over the past three years, the number of river trade vessels—smaller ships plying the Pearl River estuary—totalled 80,251 in 1985, 98 per cent up on 1982.

Cargo loaded and discharged in Hong Kong on river trade ships nearly doubled in the same period, and in 1985 alone rose 32.4 per cent to 7.9m tons. Last year's rise in ocean-going cargo was 10.2 per cent, including containerised tonnage through Kwai Chung which rose 7.6 per cent to 12.8m tons.

River trade cargo last year broke down into 5.3m tons coming from China—including food-stuffs for Hong Kong and manufactured goods for onward shipment—and 2.6m tons being loaded for China, including industrial goods to feed China's current economic growth.

Captain Tim Frawley, deputy director of the Marine Department, believes that too much is made of Hong Kong's status as a trans-shipment port. Most of the trade, he says, including 73 per cent of container traffic, is domestically generated and directly associated with Hong Kong's own economy.

Other observers believe, however, that the figures mask the true extent to which Hong Kong is a trans-shipment port and the increasing role which it is playing in this respect for China. Containerised goods can, for example, arrive in Hong Kong by road and then appear in the figures as Hong Kong exports when they are loaded on to ships at Kwai Chung.

What is more, there is a widespread belief that Hong Kong should focus even more on this role. Mr Mark Leese, managing director of Modern Terminals, one of the three operators at Kwai Chung, notes that China ranks second after the US as an export market for Hong Kong. "Hong Kong is practically the only gateway to the whole of China. It is an immensely important point for us to take advantage of China's growth."

Growing China business, he says, has already balanced a slowing in US import demand.

Mr Thomas Cowan, managing director of Sea-Land Orient, another Kwai Chung operator, remarked in an introduction to Lloyd's Hong Kong Port Services Index that "Hong Kong's container handling facilities are so well developed that it has become an ideal point for relay of containers to and from China through feeder systems employing trucks, barges and smaller vessels."

The number of Chinese flag vessels using the harbour has risen markedly in recent years, from 1,572 in 1983 to 2,121 in 1985, and Chinese container ships are frequent callers. Modern Terminals, for example, has 24 Chinese vessels berthing at Kwai Chung each month.

China's growing emphasis on containerisation, however, puts the facilities provided by its own ports under strain. Furthermore, its surge in imports has left those ports chronically congested. All this should enable Hong Kong to build on its role as the key port for South China if not for the whole country.

If this is to happen expansion

of Hong Kong's capacity must continue. The Government and the container terminal operators have a five-year trigger point system determining the construction of new container facilities. This was already set in motion after the US as an export market for Hong Kong. "Hong Kong is practically the only gateway to the whole of China. It is an immensely important point for us to take advantage of China's growth."

Terminal Six, construction of which involves the reclamation of some 29 hectares of land from the sea to provide two to three berths, is being built by Hongkong International Terminals. It will involve a reshuffle of the existing berths at Kwai Chung. Modern Terminals will buy one of HIT's existing terminals, with HIT operating the new one.

This means that Sea-Land's berths, currently sandwiched between HIT's, will instead divide those of Modern Terminals from those of HIT. The HK\$20m Terminal Six project will increase the capacity of the container port—which can take the most up-to-date third-generation container ships whereas Chinese ports cannot—to 3m TEUs (20 ft equivalent units) per year. Last year, the throughput was 1.9m TEUs, of which 17 per cent were empty.

As what locals like to call the only deepwater port on the Asian mainland east of Suez (conveniently expanding Japan), Hong Kong, with its container port, general cargo facilities, communications, pilotage and safety services, seems well placed to keep the harbour as a pivotal part of its growth as a services centre.

Alexander Nicoll



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A big expansion programme is taking place in the container decks of the Modern Terminals Group

THE SHIPPING fleet, in terms of deadweight tons, actually increased last year despite the tribulations and sell-offs of leading owners.

The Hong Kong Shipowners' Association says the fleet, at 1,811 vessels totalling 57m tons, is the third largest after Japan and Greece, making up 8 per cent of world tonnage.

The key to the apparent resilience of the numbers is that the Shipowners' Association includes not only owners but also ship managers. Companies such as Walllem and Denholm have benefited significantly

Shipping fleet expands

from the increasing tendency for ships to be owned by banks rather than by their original owners.

This trend means that ship managers have been encouraged to expand the services they offer from simply looking after vessels themselves to providing corporate, commercial and financial skills.

Walllem, the largest such company, had 114 ships under full

management in May and was providing some services for a further 45. Like those of Hong Kong owners, the ships are rarely seen in the harbour. But they are managed from Hong Kong, and Mr Michael Steele, Walllem's managing director, sees the territory as an ideal centre because good technical skills, communications, crewing and chartering out ships, repairs and legal and financial services are all available.

"Until the middle of last year bank business would be in and out," Mr Steele says. "A ship would be taken over and taken to a port, we would arrest it and then sell it. Now, banks cannot afford to take the short-term view. They have to hold on to them."

Since most banks are not experienced in managing, crewing and chartering out ships, managers have to play an

expanded role which, Mr Steele believes, could lead to lasting changes in the way that ships are financed and run.

According to this view, "professionals" such as Walllem and other ship managers would form part of a trinity jointly running the bulk and tanker shipping industry, the other interested parties being the owner, acting chiefly as a finance house, and the cargo interests which want goods to be shipped.

Alexander Nicoll

Shipping Register

Under two flags may be the new regime

THE CESSION of British sovereignty over Hong Kong will have one obvious effect on the shipping industry: vessels will no longer be able to register in Hong Kong and fly the British flag.

Concerted efforts are under way, however, which could bring a shot in the arm for the local shipping industry as well as introducing innovation into shipping registries.

The agreement between Britain and China stipulated not only that the private shipping industry would continue to operate in Hong Kong but also that "the Hong Kong Special Administrative Region shall be authorised by the central People's Government to continue to maintain a shipping register and to issue related certificates under its own legislation in the name of Hong Kong, China."



State arms

Under the active encouragement and advice of the Hong Kong Shipowners' Association, talks have been going on since in the framework of the Joint Liaison Group. The result could be a register on which ships would fly two flags—that of the ultimate sovereign (changing from the UK to China in 1997) and new Hong Kong flag.

The size of the Hong Kong-owned and managed fleet is cur-

rently about 57m tons dwt, but the existing British Hong Kong register totals only about 8m tons. Many Hong Kong-run ships are registered in Panama or Liberia.

In devising the new register, the aim is to attract both local and international owners to register, thus bringing revenue into the territory. The Hong Kong Government has apparently dropped its intention to make the register closed—available only to local companies.

The balance which must be struck, however, is to avoid mak-

ing registration requirements so lax that the new flag was seen as a flag of convenience, potentially causing trade union boycotts around the world.

The Shipowners' Association's proposal is that there must always be what is called a "genuine link"—that is, that the owner of a registered vessel must have a properly incorporated and legally accountable company in Hong Kong and that the ship should be managed from Hong Kong.

The concept of managing a registered vessel from the place of registration would be innovative for the world shipping industry.

China's attitude to the complex proposals which have been made remains unclear. Even within Hong Kong, there are still important organisational and financial issues to be debated if the register appears feasible.

A particularly sensitive point could be the fact that China's own shipping registry is regarded by many as failing to meet international standards. China's equivalent of Lloyd's Register is not a member of the International Association of Classification Societies.

Alexander Nicoll

Shipowners Association

Banks join in the rescue

THE SHIPOWNING business in Hong Kong has become a prolonged salvage operation. Two of the three largest shipowning groups are in the hands of their creditors, while the third—Sir Yue-Kong Pao's World-Wide—avoided the same fate with a timely and drastic reduction of its fleet.

Paradoxically, the news is not all bad for Hong Kong. The increasing numbers of ships newly in the hands of banks have brought growing use of management and other services for which the territory is an important centre. This could be a lasting structural change for the industry, since few people expect old-type shipowners to regain their former dominance.

But for the moment it is a question of painstaking surgery as the shipowners attempt to weather the chronic over-capacity in the world's fleet and hold on to what they can of their businesses in the face of impatient creditors.

Shipowners in deep trouble are scarcely a new world phenomenon. Many European owners have already disappeared from the scene—and many shipyards fallen silent—since the energy price rise, recession and high interest rates of the 1970s.

The problems were compounded by persistent new building. For the Hong Kong owners the inevitable reckoning was delayed because they specialised in putting their new build-out on long-term charter, effectively acting more as finance houses than as active shipowners.

Long-term charters meant that the crunch was delayed, but they have not reduced its intensity.

For the banks which financed the fleets, the reputation of the shipowner was a powerful aid to confidence. Most loans were, in any case, secured on the assets themselves—the ships. But lenders have since discovered that the close intermeshing of privately-held and publicly quoted companies—typical of Hong Kong's family-controlled groups—made it less certain exactly to whom they had been lending and obscured the true debt position of the borrower.

Even more stark, the dramatic decline of world ship prices and charter rates has forced large write-downs.

Founded mainly by Chinese families who came to Hong Kong as a result of the Communist takeover in 1949, the Hong Kong shipowning business has pursued the role of the exile even though the families are now based firmly in Hong Kong. Few ships from the still large Hong Kong-owned fleets ever actually pass through the port, and it is mostly foreign banks, particularly Japanese, which must now bear the results of their difficulties.

Of the C. H. Tung group's US\$2.7bn of debt, for example, Japanese creditors account for about 65 per cent of the privately-held side and about 40 per cent of the total. Hong Kong banks—the Hongkong and Shanghai Banking Corporation is a major lender—account for 15 per cent of the total.

Although the Tung group's debt restructuring and that of the smaller Wah Kwong group are likely to be long and hard-fought, most bankers and shipping experts expect deals to be struck in the end which will allow the groups to survive in some form. China's indirect involvement in reinjecting funds into the Tung group is one factor inspiring confidence.

The biggest incentive for the banks, however, is that without a deal they will be left with no alternative but to seize the ships and then have them managed or sold in a free-for-all

likely to depress prices still further. This could be costly in itself as well as falling to capitalists on the deck, albeit damaged, which the names of the Hong Kong owners still command.

Although arrests of ships are now a frequent occurrence, and smaller banks may continue to seize and sell their assets, preferring to take their losses for good rather than hang on to the overall restructure, the bigger banks, as they have done with much larger sovereign debtors, are generally likely to hold together for the long haul even if there are extremely tough negotiations which the owners will face.

Nonetheless there is an ever-present risk that entire restructurings can be scuppered by a single writ from an obstreperous creditor.

Even provided that the current negotiations are successfully completed, the crisis is not over. The world shipping industry will still be faced by huge overcapacity.

Mr Helmut Sohlen, senior vice chairman of World-Wide Shipping Agency—which is debt-free but faces the expiry of charters—believes that it will be at least two years before there is equilibrium in the shipping market, with freight rates providing an adequate return. He points to four factors as supporting an eventual return to an orderly market:

- The closure of shipyards, reducing world shipbuilding capacity.
- A general commitment to scrap ageing bulk carriers and tankers.
- A diminishing number of speculators on ship prices.
- A more selective financial community, waking up to the fact that "a ship is not an asset in itself; it is only an asset if it is trading." Even that assumption has been challenged by Hong Kong owners' painful experiences when charterers themselves defaulted.

All this would be negated, Mr Sohlen believes, if shipowners were to repeat their tendency to order new ships at the first indication of a market upturn.

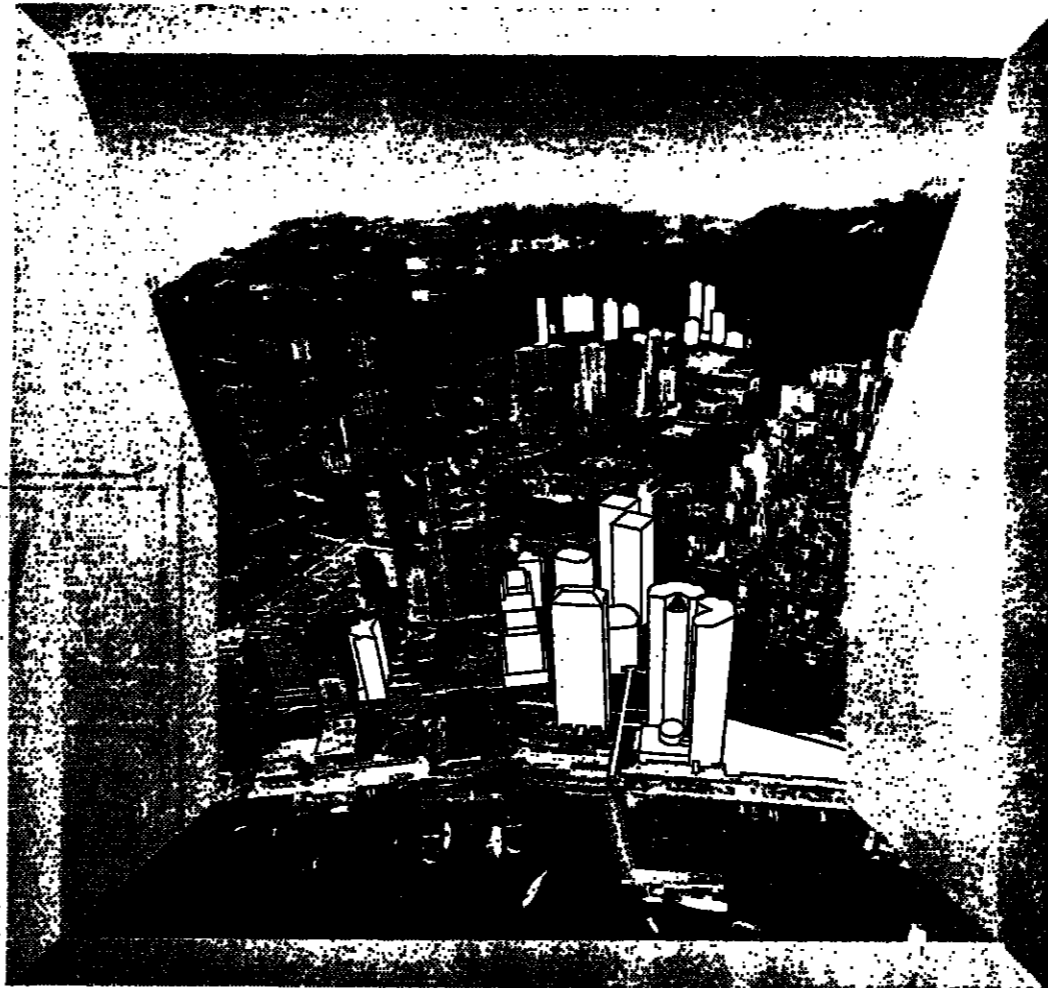
Alexander Nicoll

Hong Kong Shipowners Association

| SHIPS OWNED AND/OR MANAGED BY MEMBERS | | |
|---------------------------------------|---------|---------------------|
| Year | Vessels | Deadweight tons (m) |
| 1980 | 1,406 | 55.4 |
| 1981 | 1,604 | 61.5 |
| 1982 | 1,657 | 63.7 |
| 1983 | 1,410 | 57.7 |
| 1984 | 1,305 | 55.6 |
| 1985 | 1,261 | 57.1 |

| TYPES OF VESSEL OWNED/MANAGED AT END-1985 | | |
|---|-----|------|
| Bulk carrier | 565 | 26.5 |
| Tanker | 167 | 19.1 |
| Container/semi-container | 186 | 5.4 |
| General cargo | 159 | 2.0 |
| Oil/hull/tow | 18 | 1.6 |
| Combination carrier | 7 | 1.2 |
| Others | 179 | 4.0 |

| MAIN FLAGS OF VESSELS AT END-1985 | | |
|-----------------------------------|-----|------|
| Liberia | 412 | 28.1 |
| Panama | 427 | 11.7 |
| British (Hong Kong) | 188 | 8.4 |
| Denmark | 35 | 1.5 |
| Belgian (UNO) | 30 | 1.4 |
| Others (26) | 189 | 6.0 |



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Hongkong Land Property

It pays to address yourself properly

Alexander Nicoll looks at how three of the top shipowners are coping with the present crisis in the industry



Helmut Schmen, senior vice-president of World-Wide Shipping Agency: he took a far-sighted view of the coming shake-out

Realist at the helm

Profile: World-wide Shipping Agency

AS THEY struggle through their debt problems, Hong Kong shipowners and bankers can be forgiven for grinding their teeth at the many mordant remarks made by Mr Helmut Schmen, senior vice-chairman of World-Wide Shipping Agency, and one of two sons-in-law of Sir Yue-Kong Pao running the World-Wide businesses alongside their father-in-law.

For example: "Intellectual honesty, financial discipline and emotional detachment do not generally seem to be very strong points in the character make-up of shipowners, and I have personally been astounded at the degree of self-delusion of which the industry is capable, coupled with an apparent inability to learn from collective misjudgment. Examples are rare, and when they are found the results speak for themselves."

Mr Schmen can, however, justly claim to have been among the more far-sighted observers in spotting the fate of Hong Kong shipowners.

Austrian-born and aged 44, he is a prominent political as well as industry figure. He is a member of the Legislative Council, and represents the interests of shipowners on the Basic Law Consultative Committee, which advises the key Basic Law Drafting Committee.

"I'm a realist. Some of our colleagues were not prepared to face reality," he says. Like other Hong Kong shipowners, World-Wide had many ships out on long-term charters, and was thus protected from the early stages of the shipping industry shake-out.

But, taking the view that there would be no near-term recovery in the market, World-Wide began to sell off most of its fleet some five years ago. From over 200 ships totalling more than 2m tons in 1979, the fleet is now down to 68 totalling 8m tons—still relatively large.

"We made conservative provisions and found they were not conservative enough. But we started the process early and we did not think the market was on the verge of turning round," says Mr Schmen. As a result, World-Wide is now essentially debt-free.

The years of reduction of the group's shipping interests have seen marked expansion of the Pao empire in other areas. It has taken over the Hongkong & Kowloon Wharf and Godown Company, which then last year bought Wheelock Marden. The resulting combine owns the Harbour City/Ocean Terminal shopping, hotel and residential complex in Kowloon. It operates the Star Ferry, the tram system and the cross-harbour tunnel as well as having many other property interests.

Another diversification has been an investment in Dragon Airlines, which so far has only one aircraft flying on South-

East Asian routes and, more significantly, into China. To the chagrin of Hong Kong's established airlines, Cathay Pacific, Dragon is applying to fly to London and Amsterdam. It has received strong political and economic backing from Peking.

As Dragon's managing director, Mr Schmen says the investment reflects potential commercial opportunities in China and the possibility that a Hong Kong based airline could be well-placed after the handover of Hong Kong to China. Y. K. Pao is keeping in close touch with China as it prepares to take over.

But Mr Schmen says the group is cautious about making big new investments and that "we're hesitant to commit ourselves too heavily in China. It would, however, consider diversifying in the financial services field."

The group's most recent move has aroused much speculation about its attitude towards the shipping business. For the second time in five years it proposes to take Eastern Asia Navigation, the group's publicly-quoted shipowning arm, back into private ownership.

Pao interests already control 76 per cent, and the operation will cost HK\$900m. Eastern Asia is forecasting profits of about HK\$300m in the year ending next March, well down on \$521m in the previous year, and cites the need for "more flexibility in commercial dealings in a very difficult situation."

The company owns 20 ships

with an average age of 18 years, of which only six are on long-term charters. By the end of the year, 80 per cent of the fleet is likely to be working the spot market. Cynical analysts have been reluctant to accept the Pao group's protestations that, despite its healthy financial position, it does not want to feel responsible to small shareholders.

"We have been able to maintain our results but we are now at a watershed," says Mr Schmen. "Our ships are coming off charter and we can't maintain our performance. It is preferable to buy in the minority rather than expose yourselves to criticism."

Others might argue that the shipping market is looking healthier than it has done for some time—more than in 1984 when Eastern Asia went public—with oil prices falling and a shake-out of distressed tonnage now occurring because of the Tung and other groups' troubles. Looking at the overall market, Mr Schmen says: "I'm more hopeful now than I've been for the last six to eight years."

Some observers suspect that, under the cover of private ownership, the Pao group now plans to start buying ships again at current low prices. But if this is so, Mr Schmen certainly gives no hint. He is scathing about shipowners who begin ordering at the first sign of an upturn and about buyers whose motive is speculation.

Alexander Nicoll

Orderly restructuring sought

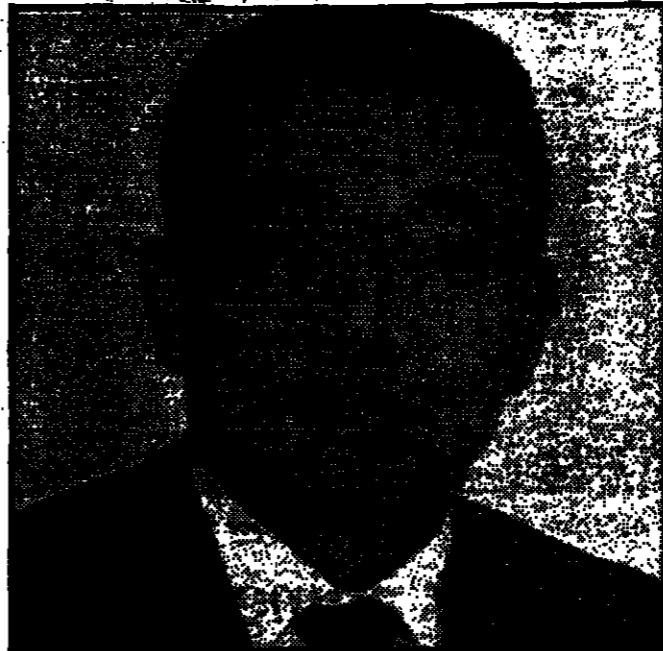
Profile: C. H. Tung Group

THE C. H. TUNG group's US\$2.7bn of debt is the subject of one of the world's largest, most intricate and politically sensitive corporate restructurings.

If the operation proceeds along the lines proposed to creditors at a meeting in Hong Kong in mid-May, the Tung family will retain management control and have the chance, eventually, to regain equity control should the ailing group recover.

This is a lot to swallow for a once-proved company, founded by the late C. Y. Tung, and formerly commanding some 150 vessels. The founder's son, C. H. Tung, has devoted himself entirely to salvaging the company from the ruins in which it found itself last year. Even before the May creditors' meeting, he had circled the world three times canvassing support for the new plan.

The group is faced not only with grim financial realities—a large debt, partly secured by a portfolio of ships now well below their original value. In addition, the debt was divided between privately held companies and the publicly-quoted arm, Orient Overseas (Holdings) Ltd (OOHL). Investigations following the collapse revealed a complex chain of transactions between the two sides of the group, which in turn made it difficult to distinguish the debts owed by each side.



Mr C. H. Tung, chairman: founder's son has devoted himself to salvaging his company

Many creditors had previously been unconcerned about to which side they had been lending, and unaware of the size of the overall debt. Creditors' first instinct in such a collapse would be to fire the existing management. But in this case it is generally believed that there would be much to lose and little to gain from such a move. The business is seen as being dependent on the Tung name and the family's contacts.

If the Tungs were removed from the company, the view is that banks might as well make the best of their security on individual loans rather than participate in a time-consuming and elaborate restructuring with uncertain long-term benefits. This could be the view that banks take in the end, but at present all efforts are focused on working out an orderly restructuring.

Further complicating the picture are the Tung group's long-time links with Taiwan. These have proved particularly sensitive in that China, seeing Mr Tung as a prominent businessman, is injecting new funds to keep the Tung container business afloat. In addition, the Bank of China was involved last year in providing bridging finance to keep the company going while it worked out a temporary operating agreement with creditors.

Since the extent of the group's troubles became clear last September, intensive negotia-

tions have been under way between creditors, particularly the Hongkong and Shanghai Banking Corporation, which stepped in with a US\$150m standby loan, and Shearson Lehman Brothers and Hambro Pacific as advisers to the private and public sides of the group respectively.

Illustrating the complexity of the problem, the private group alone consists of some 500 companies.

What has emerged is a plan simple in outline but inevitably complicated in detail and still subject to adjustment in negotiation. Like all such attempts, it will depend on the approval of a vast majority, if not all, of the group's 150 creditors.

The key principle underlying the plan is to treat all debt, whether it is part of the US\$1.45bn owed by OOHL or the US\$1.25bn owed by the so-called Tung Private Group, in an equal and co-ordinated fashion relating the value of each loan to the current market value of the underlying asset. Debt is treated as secured only up to the market value of the ships or other assets.

Portions of loans accordingly treated as unsecured or unsecured are to be converted into interest-bearing notes or equity. About \$400m of OOHL's debt, and about \$50m of the TPG debt, are to be converted into equity.

The second key element of the plan is the proposed structure of the new group. This will again disregard the public/private distinction and divide the Tung fleet between the container ships, seen by many as providing the group with a future, and the tanker and bulk carrier side. As can be seen from the chart, the plan boils down to five major entities.

Tung Holdings Trust. This is the most innovative aspect of the restructuring. The trust will exist solely to receive dividends from its two subsidiaries and pass them to the creditors as beneficiaries. Mr Tung would be a trustee and would contribute shares not pledged elsewhere to the trust.

Tung Tankers and Bulk Carriers (TTB). There are 66 such ships in operation, but the plan is to reduce the total to between 30 and 35 by 1990. The Trust would own all of TTB Senior (secured) debt of US\$1,000m, and a further \$50m would be converted into interest-bearing notes and \$25m into preference shares. Creditors would be represented on the board of TTB but Mr Tung would be chairman.

OOHL. Equity would be up to 80 per cent held by the Trust. Mr Tung would be chairman with bank representation on the board.

New Container Group. It is into this company that Mr Tung will inject US\$1,000m, giving him a 50 per cent majority with the majority held by OOHL. With China keen to develop its container shipping capacity, the profitable Tung container business would clearly give it an important step ahead, though it will, on paper, be competing with China's own container company.

The Tung group has 29 container ships operating from seven terminals with a projected 1986 capacity of over 600,000 TEU (20 ft equivalent units). The container group has \$200m of senior (secured) debt. Mr Tung would be chairman.

Tung Newbuildings. This is one of the most sensitive aspects of the restructuring and the most likely to give the whole deal the Tung group has 24 ships on order from Japanese yards, of which 15 are ready for delivery. It proposes to take delivery, with considerable financial assistance, of 12 of them—subject to agreement on precise terms, including cancellation fees, with Japanese yards.

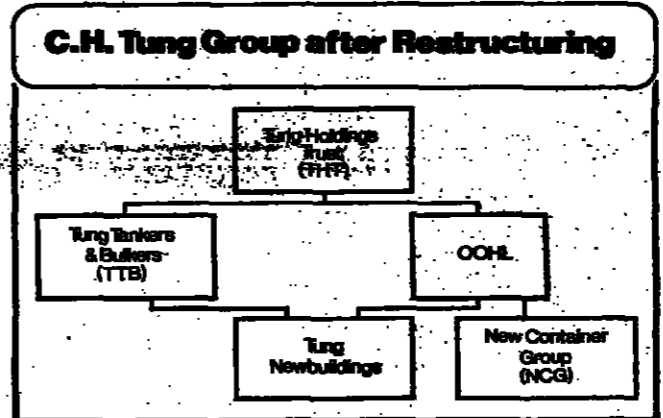
The agreement is vulnerable because in order to collect export insurance claims, the Japanese yards would be required to pursue legal remedies first—giving the whole group into bankruptcy. Mr Tung would inject \$20m into the newbuilding company and hold 50 per cent of its equity as well as preference shares.

Meanwhile five banks have agreed to arrange a loan of about \$250m to raise funds for the new ships. They are Bank of Tokyo, Hongkong Bank, Industrial Bank of Japan, Manufacturers Hanover Trust and Standard Chartered Bank. The loans would be secured on the vessels (seven tankers and five container ships) which the Newbuilding Company would charter to TTB and the container group.

At the May meeting banks agreed to form a steering committee led by the same five banks minus Standard Chartered, which is, however, a member.

Meanwhile, the Tung group is keen to demonstrate that it has already introduced cost-cutting measures and financial stringency, as well as strengthening its financial management with the appointment of Mr Norman Thompson, former chairman of the Mass Transit Railway, and Mr Richard Chase, formerly of GEC, as finance committee chairman and financial controller respectively.

Alexander Nicoll



Optimism takes a nosedive

Profile: Wah Kwong Shipping

IF THE FATE of the Tung group is uncertain, that of the smaller Wah Kwong Shipping is precisely the opposite. Faced with a restructuring of the company's US\$820m debt have been under way since January, but difficulties raised by creditors, notably Citibank, have made the final outcome unclear.

Mr Frank Chao, the company's president and son of the founder and chairman, Mr T. Y. Chao, had for years insisted that

the prospects for the shipping industry were bright. His optimism was matched by continued new ordering of ships. Even last autumn, Mr Chao was saying that "shipping is at the lowest it has ever been, and we intend to take advantage of this and to expand our shipping interests."

Like other Hong Kong shipowners, Wah Kwong's success was based on securing long-term charters before committing itself to new buildings. But this apparently safe and conservative strategy was cruelly exposed by the successive failure of four charterers: Irish Shipping and Scottish Ship Management in 1984, Japan's

Sanho in 1985, and, as the final straw, Australia's Kangaroo Line in January this year.

Now, instead of expanding, Wah Kwong is faced with a drastic reduction of its fleet from 60 vessels to between 42 and 45, according to the terms of the restructuring plan put to creditors at the beginning of May. It would renegotiate delivery terms for new vessels, accepting perhaps six of the nine on order.

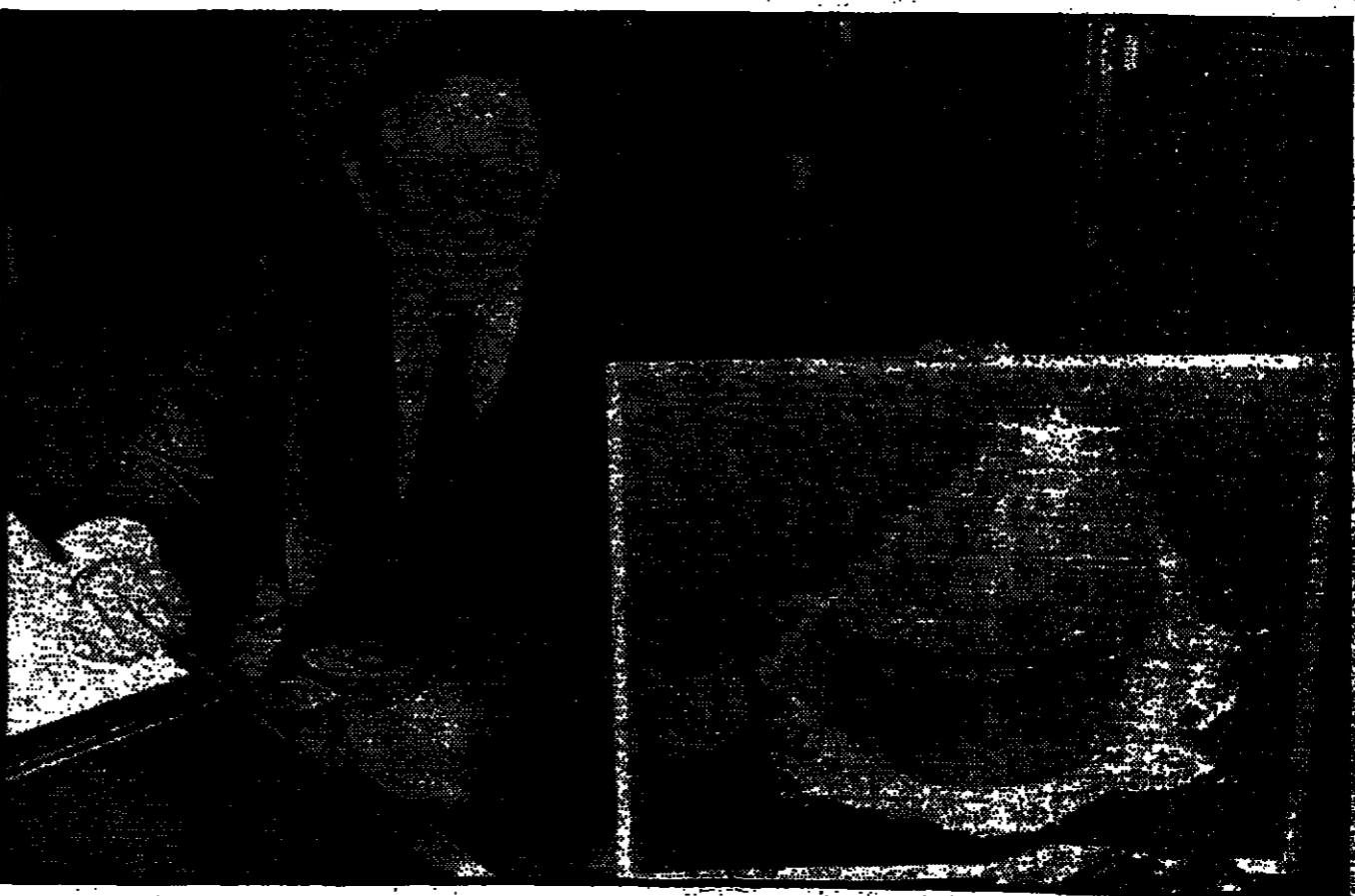
Revaluation of the fleet proved a loss after extraordinary items of HK\$2.5bn, for 1985, with an operating loss of HK\$62m which compared with a profit of HK\$125m in 1984.

According to the plan, put

together by Amer Asta as Wah Kwong's adviser, the Chao family would commit their wealth to saving their company. Meanwhile, about half of the company's debt, owed to 45 creditors, would be converted into equity. Standard Chartered Bank is the biggest creditor.

For the moment, however, the group is surviving—like the Tung group—only thanks to a temporary interest payment plan under which creditors release to Wah Kwong charter hire payments made to them by charterers.

Alexander Nicoll



Frank Chao, president of Wah Kwong Shipping: faced with a drastic reduction of fleet from 60 vessels to 45

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Hong Kong works

Cruise Industry

Strong interest in visits to mainland

TO SAIL into Hong Kong's great harbour—whose only probable rivals in terms of magnificence are San Francisco, Sydney, Rio de Janeiro and Cape Town—is to experience one of the great natural sights of the world. And an estimated 27,000 cruise-liner passengers did exactly that last year, with more expected to do the same this year and next.

Britain's P&O, whose presence in Hong Kong extends back to 1844, is especially keen to expand its cruise-liner trade to the territory and is launching a world-wide publicity campaign over the next few weeks in support of these of its ships: the Southampton-based Canberra, the Los Angeles-based Royal Princess and the Sea Princess, which is to move its base from Southampton to Los Angeles in November.

Swire Travel, which along with P&O Travel comprises Hong Kong's two leading travel agents involved in the cruising business, specialises in on-the-ground services for other world cruise-liner passengers calling at Hong Kong, including those from Cunard's Queen Elizabeth 2.

The company's China-tour sector is by far its fastest growing, up more than 30 per cent per annum over 1980-84, and Mr Howard Young, Swire Travel's managing director, emphasises the Chinese potential for further growth, especially in special-interest tours involving science, technology and art.

Mr Young said that the China trade now represented about 30 per cent of his company's total revenue against only 10 per cent seven years ago, when only 800 of Swire customers toured China against more than 10,000 now doing so on one-day to 14-day cruises.

One of Swire's major involvements is with Pearl Cruises of Scandinavia, whose Pearl of Scandinavia is the only fully Asian-based cruise-liner and specialises in 12-day to 15-day cruises throughout the year, sailing regularly in and out of

Hong Kong to and from major Chinese ports and others in the Asian Pacific.

There are no precise figures for Hong Kong's overall cruise-liner trade, but the Hong Kong Tourist Association, basing estimates on passenger arrivals by sea, including all those from neighbouring China and Macao as local services, believes that more than 27,000 cruise-liner passengers visited the territory last year, a 4.5 per cent increase on the 25,800 estimated to have arrived in the previous year.

While future growth in the Hong Kong trade is not expected to be spectacular, the tourist attractions of side-visits to mainland China, coupled with P&O's plans, should ensure steady growth over the next few years. P&O, whose 1,700-passenger Canberra will continue to visit Hong Kong at least once a year, is adding at least four Hong Kong calls over the coming season, with the possibility of more in a couple of years' time.

The company's newest liner, the 1984-commissioned, 1,300-passenger Royal Princess, will and two sectors and begin two of its 1987 Pacific cruise programmes in Hong Kong in April and May. The 700-passenger Sea Princess will also make two Hong Kong calls during its 1987 Pacific schedule, in October and November.

P&O is studying adding a special-interest tour with a Hong Kong stop out of Los Angeles after the Sea Princess joins the company's other ships based here, the Royal Island and Sun Princesses. "This is a distinct possibility after 1988," said Mr Richard Willis, P&O Travel's director of marketing.

Mr Willis said he believes that China can become an essential part of everybody's sight-seeing and therefore gives Hong Kong even greater potential as a hub for people to either fly in to join a cruise or fly home after finishing one.

Larry Klinger



MR DUDLEY GROVES, seen above, is captain of the Coral Princess, the Hong Kong-based floating seminar for Asian businessmen.

Business and pleasure afloat

The 10,000-gross-ton cruise liner is owned by the Swire Group's China Navigation Company and specialises in two-week cruises for groups of more than 450 young managers. Often organised by the private Japanese

Productivity Centre, the courses set out three objectives:
 • To motivate junior and middle management and supervisory personnel in Japanese enterprises to develop better working morale and attitude, thereby

fostering ability to analyse and solve problems in the enterprise.
 • To provide the participants with a forum for better mutual understanding and friendship to create richer spiritual life; and

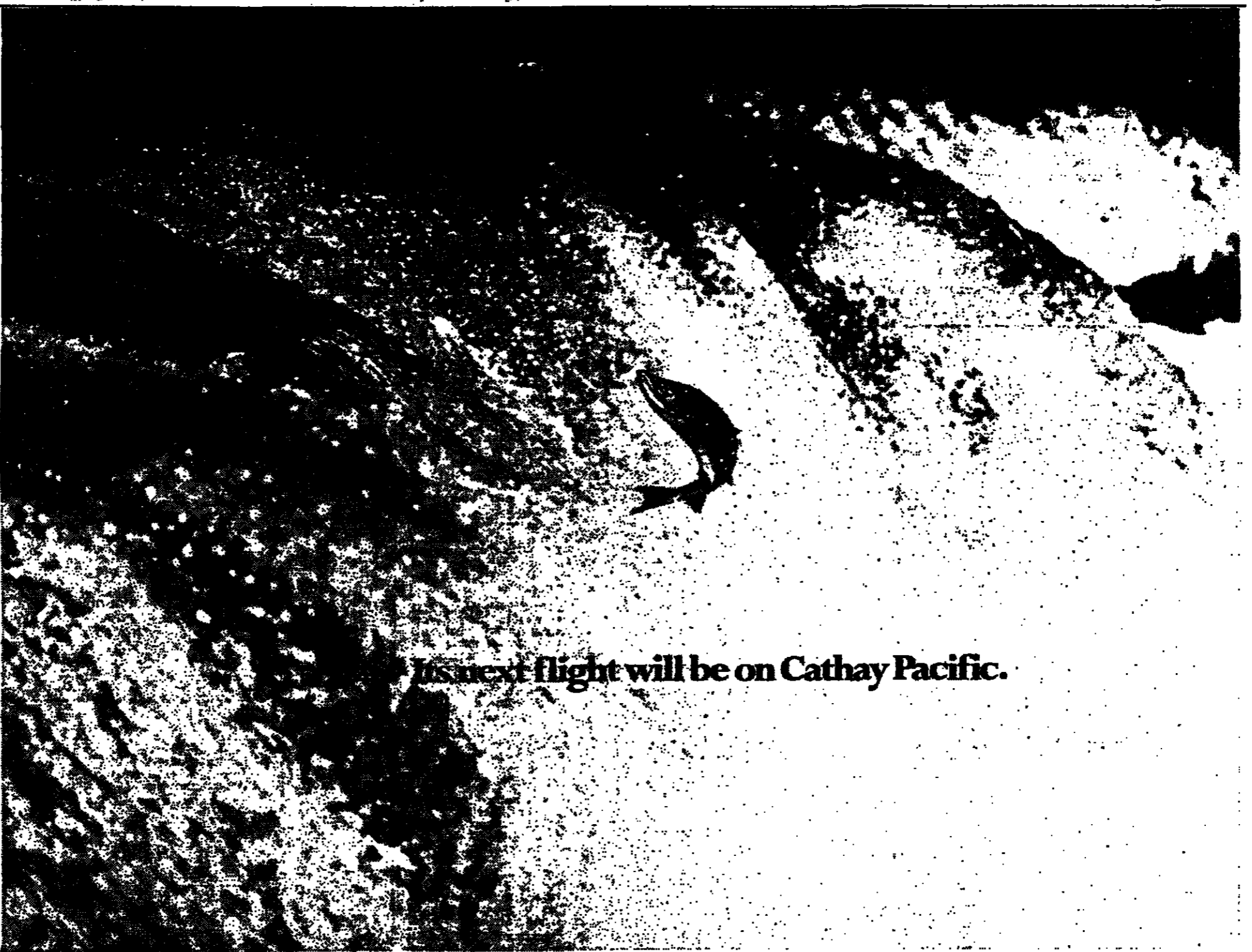
• To provide the participants with opportunities for better understanding in Asian situations to promote international friendship and co-operation.
 The centre has organised more than 50 cruises over 15 years

involving 20,000 industrial and business managers.
 "What might appear to be mixing business with pleasure," said Captain Groves, "is in reality almost 100 per cent work. Friends are left at home, and en-

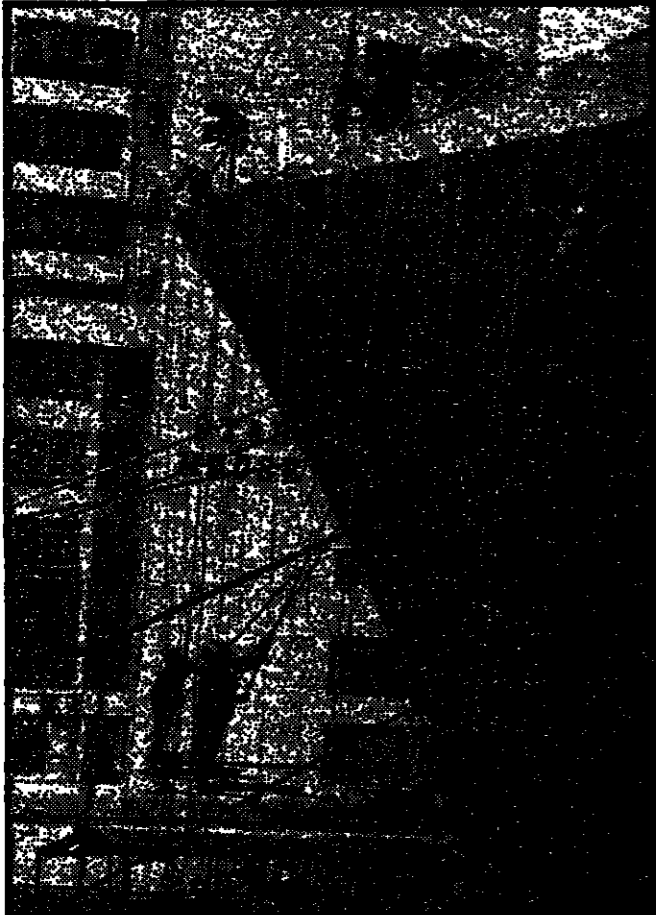
shore visits to places like Hong Kong, China and Singapore are primarily taken up with visits to industries."

Fifty hours of sailing time are devoted to lectures and group discussion, and two hours after dinner each day are set aside for "sports, appreciation of music and art and nautical astronomy."

Larry Klinger



Your next flight will be on Cathay Pacific.



Cunard's Queen Elizabeth 2, shown above during a recent call into Hong Kong harbour for repainting, regularly visits Hong Kong during world cruises. Below: Eastern Corridor Causeway Bay, which is also a cargo handling basin, shows the royal Hong Kong yacht club



At Cathay Pacific, we believe our passengers deserve better than frozen, packaged and processed food.

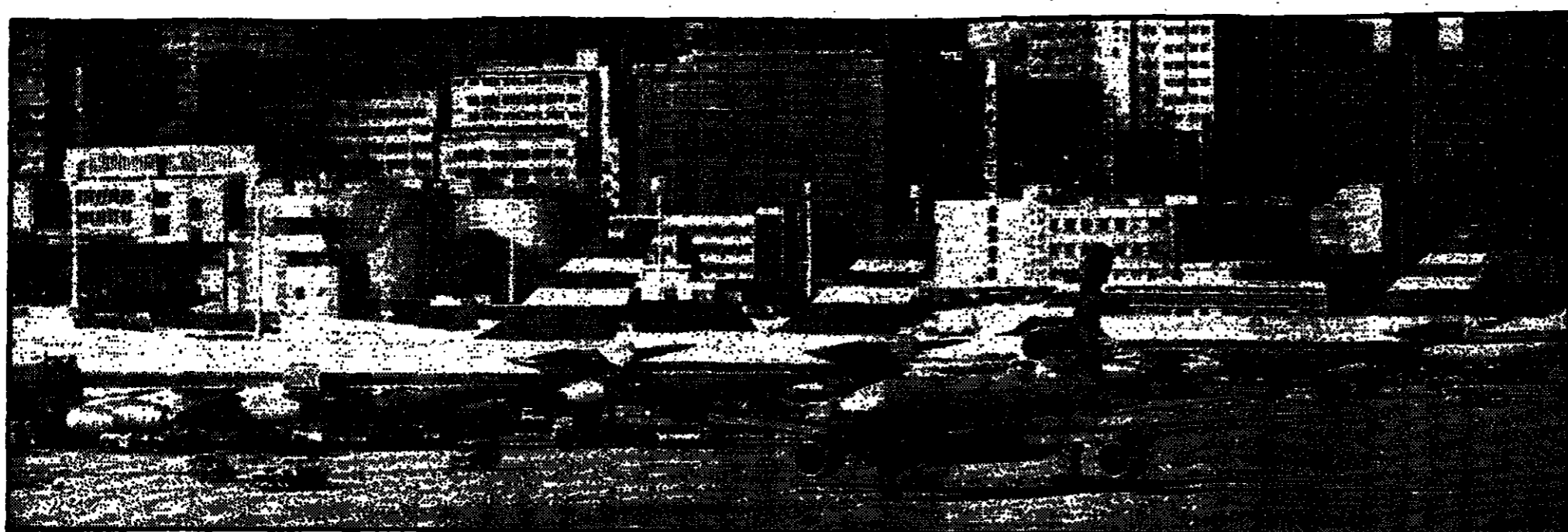
Which is why our chefs insist on using the freshest ingredients available around our system. Like this salmon, which will be freshly prepared and served on one of our international flights.

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HONG KONG 10



Hong Kong's busy international airport at Kai Tak is already beginning to feel the strain. Right: Stephen Miller, general manager HK Dragon Airlines: battling with Cathay over routes.



Aviation

Unseemly duel over air routes

ANYONE SEARCHING for a clear example of where Sino-British co-operation will be sorely tested in coming years need look no further than aviation, where two different but thoroughly political questions will rear their ugly heads.

One concerns a second Hong Kong airport. Limits on the existing centrally-located strip at Kai Tak will be under strain well before 1997, but there are no easy sites for another. In both of the two possibilities engineering will be difficult and the costs exorbitant.

With lead-times long it may be necessary to consider a different alternative—like sharing an airport across the frontier with the Guangdong province of China.

The other issue is posed by the sudden emergence last year of Dragon Airline, which with one leased Boeing 737 and an impressive Pekingese pedigree has taken on the might of Cathay Pacific, the territory's unofficial flag carrier controlled by two of its biggest names—Swire's and the Hongkong Bank.

Of the two issues, the duel between Dragonair and Cathay is the one which has already caught people's imagination. The fight has been bitter, public and, so far, broadly even. Neither has won much, while Dragonair has continued to lose money and Cathay has seen its public image dented.

The two are now at loggerheads over services and routes to Europe, the US and elsewhere. But the dispute which brought everything into the open was the two airlines' battle last year for a licence to fly to Peking.

Dragonair, presenting itself as a regional carrier geared to the domestic market, applied for permission to fly to Peking, Shanghai and eight other centres. Cathay, saying it had long sought Peking and had built up the market since starting Shanghai flights in 1980, opposed Dragonair's applications for the two main cities.

Hong Kong's licensing authority, basing its view on the government policy of one carrier

per route, decided in favour of Cathay and gave Dragonair the eight other centres. It was Dragonair's frustration at Cathay's refusal to concede on the two routes vital to Dragonair's success as a China operator which led it to consider long as well as short routes elsewhere and to take on Cathay directly.

Now the two are battling for routes to Amsterdam and Manchester, and Cathay is opposing Dragonair's application to fly to London. Meanwhile Dragonair has overcome warnings from Cathay to win licences to fly to four destinations in Thailand and has applied separately for some US cities not operated by Cathay, including Los Angeles and Houston.

It is an unseemly battle and one which could damage Hong Kong's longer-term interests without a compromise which divide routes, perhaps in a way done by airlines like BA and ECAL or Air France and UTA. The two airlines have already held talks but to little effect. The insults already traded have pushed the gap of understanding too wide.

To many some sort of accommodation seems essential if the two are to survive the transition to 1997 and, more importantly, if an awkward political clash between the British and Chinese governments is to be avoided. There are few matters more political than air services agreements and designations and licences for air carriers, and the Cathay-Dragonair fight fits the mould well.

Dragonair's main Hong Kong shareholders as of last November are Sir Yue-kong Pao, the Hong Kong shipping magnate, who holds 35.2 per cent, and Mr Ronald Chao, who holds 24.7 per cent. Mr Chao is the son of Mr K. P. Chao, who had launched the business earlier in 1985.

The principal mainland interest is the 25 per cent shareholding of the Hongkong Macau International Investment Company, which is in turn 50 per cent owned by the Bank of China, a key economic agency of the Peking government. The investment company, capitalised at HK\$500m, was

originally set up along with overseas Chinese businessmen to seek commercial opportunities with the Chinese government. Dragonair is the first such venture. Other links with Peking stem from the personal contacts of Sir Y. K. Pao and Mr K. P. Chao with top Chinese leaders like Deng Xiaoping and Xiao Ziyang.

Matters are complicated, however, by CAAC, China's national airline. This is itself a powerful bureaucracy, being China's aid regulatory agency and part of the air force. CAAC is reckoned to have had its own interest in thwarting Dragonair's progress: it already has 57 flights to Hong Kong each week, against only six by British carriers into China.

Dragonair's mistake in the early days was its failure to appreciate how important air routes are to commercial success. Its current shareholding structure is now designed to demonstrate that it is "British", through Sir Y. K. Pao and Mr Ronald Chao, so that London can negotiate terms with Peking

for a belated start-up on its China routes.

Even then China must itself agree to accept Dragonair at the eight centres, some of which are classified as military airfields. As matters stand, meanwhile, Dragonair is managing to keep its 737 in the air up to seven hours a day on regular charter flights—three a week to Nepal, five to Guangzhou, two to Xiamen and the odd service to East Malaysia. More charter flights are due to start soon.

Dragonair admits that it has been losing money and analysts estimate that the loss so far is of the order of HK\$300m. With paid-up capital at HK\$200m it can afford to wait. But it has the overheads for three aircraft and commercially-minded shareholders, so it must be hoping that with the extra flights to Thailand the corner can be turned.

As for Cathay, its hugely successful sale of shares to the public in April—the largest offering ever in Hong Kong—has helped to establish more of a local identity by creating a larger pool of individual and

institutional Hong Kong shareholders. They now hold 22 1/2 per cent of the company, with Swire Pacific owning 54 1/2 per cent and the Hongkong Bank 23 1/2 per cent.

Cathay was furious as Dragonair's early claim to be a truly Hong Kong airline and acted quickly to counter this through the share offer. Certainly it did not need the cash. The irony is that Dragonair now needs to claim it is British, while Cathay will probably have to go still further before 1997 if it is to protect its routes subsequently.

By contrast the airport problem seems less immediate. Public interest in the issue has waned since 1983, when the government dropped plans to flatten a small island off the north shore of Lantau Island and build runways and terminals there.

The project would have been vast, involving urban development on Lantau as well as surface transport to Kowloon and Hong Kong Island. The only alternative site is on muddy Deep Bay, which is already

close enough to the new Chinese city of Shenzhen to make other possibilities across the border worth considering.

That in turn would beg numerous questions about relations between the autonomous government of Hong Kong, the provincial government in Guangdong across the border and the Peking authorities. But the fact is that Shenzhen has already completed a feasibility study for an international airport, albeit 30km from the city, and Hong Kong is evidently as far away from getting a second airport as ever.

That said, no one in Hong Kong thinks that finance would be an insuperable problem, since Kai Tak would not be expected to continue in operation. Redevelopment of the airport and its environment would increase its value substantially, providing a powerful motive for action. Plainly, the second airport could be one of the hottest local issues of the 1990s.

Chris Sherwell

Rich rewards in power by the hour deals

Profile of Hong Kong Aircraft Engineering Co. (Haseco) by David Dodwell

WHEN British Airways decided to get and refurbish its fleet of Boeing 747 aircraft, it turned not to a UK company, but to Hong Kong Aircraft Engineering Company (Haseco), an aircraft maintenance company 7,000 miles across the globe. Its 28 aircraft were stripped and refurbished inside, two exit doors were removed, and each aircraft was repainted in British Airways' new livery. The job was done in 13 days, and earned the Hong Kong group HK\$45m. Haseco claims to be the world's

largest independent aircraft maintenance group. The claim is contentious, because it is in fact closely linked with Cathay Pacific, Hong Kong's de facto flag carrier. But there is no disputing of Haseco's earnings.

Last year, the group earned an attributable profit of HK\$115.5m on business amounting to HK\$947m. Turnover has risen by more than 40 per cent in the past two years, with profits almost doubled.

Alongside British Airways, it has won a HK\$70m contract from United Airways of the US to provide maintenance and overhaul support for the six Lockheed TriStars taken over from Pan Am as part of the deal in which it has taken over all of Pan Am's Pacific routes.

A further HK\$24m contract has been won to modernise mainland China's fleet of short-haul Y7 and Y12 aircraft. This deal is expected eventually to involve 180 aircraft.

Haseco was set up in 1960 to provide engineering and maintenance support for aircraft in the isolated but fast developing Far East. It fell under the wing of Britain's Swire group in 1975, and has since been a major force in Pacific the benefits that have come from exponential growth in the region's airline business.

As a matter of routine, it handles all the traffic movements through Hong Kong's busy Kai Tak airport, providing emergency maintenance needs and providing routine servicing. Most important, however, are "base maintenance" contracts for a wide range of international carriers.

"We moved into heavy maintenance almost by osmosis," says Mr Graham Howat, the group's chief executive. A major breakthrough came in 1974 when Gulf Air asked Haseco to provide comprehensive maintenance contract. For Haseco, the idea of "power by the hour" was born. It agreed to meet every servicing need for the two airlines' aircraft. The two airlines have already held talks but to little effect. The insults already traded have pushed the gap of understanding too wide.

Since then, a number of similar contracts have provided Haseco with a stable base-load of work in what Graham Howat admits is one of the most "peaky" businesses in the world. Major long-term clients include Bangladesh Biman Air Lanka Air Nigrali Air Nauru and Royal Brunei Airlines. Occasional contracts come from carriers as diverse as Singapore Airlines, Transcorp, British Airways and even People Express.

A second catalyst for the group's development was Cathay Pacific's purchase of a fleet of TriStars. It has led to Haseco becoming a world leader in TriStar maintenance.

As Lockheed has stopped manufacturing TriStars, so major international airlines—



Graham Howat, chief executive of Haseco: last year the group earned HK\$115.5m on turnover amounting to HK\$947m.

including Cathay Pacific—have begun to replace them with more modern aircraft, selling the secondhand TriStars to smaller national airlines mainly in the third world.

The result for Haseco is likely to involve more work rather than less up to the end of the century, since many of these smaller airlines lack the in-house maintenance capabilities that the major international carriers have. Haseco claims to have more than 80 per cent of the "loose" market in TriStar servicing.

From the wide bodied TriStar, the shift to Boeing 747s was a simple one, Graham Howat claims. Cathay Pacific's choice of Rolls Royce RB 211 engines for its entire fleet—Jumbos and TriStars alike—has given Haseco considerable expertise in maintenance of aircraft using this engine.

Even as small airlines acquire maintenance and servicing capabilities of their own, so Haseco retains an indispensable role in the region providing the more complex maintenance needs—like vacuum brazing, spark erosion, plasma spray and aluminium Haseco's expertise providing "high-flow" pneumatics—the air conditioning and cabin pressurising systems essential for all aircraft—is also rare in the region.

The most recent quantum leap in Haseco's development is its joint venture with China's National Aero Technology Import Export Corporation. The

venture, called SCAT—South China Aero Technology—is likely to be the vehicle for most of the business sought by Haseco in mainland China.

To talk of prospects in China as giddy is no overstatement. The contract to refurbish the country's aged Y7 and Y12 fleets—most of the work is being done inside China in Xian and Harbin using kits and materials supplied by Haseco—is likely to be no more than a start as China's civil aviation industry plunges into a period of hectic growth.

New regional airlines are busy laying plans to buy their own fleets, while the aviation authorities in Peking have ordered a dizzying variety of aircraft.

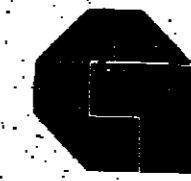
"The Chinese Government has bought itself a product support nightmare," says Graham Howat. "It will nevertheless be a massive market for aircraft sales, and to some extent aircraft servicing. They are going to need expertise in maintenance and overhaul services for a very long time to come." Needless to say, SCAT hopes to be well placed to capitalise on this need.

Graham Howat jests that he has warned his senior Hong Kong Chinese staff that China is so important to the future of Haseco, and Haseco so important to China's airline industry, that future Chinese aviation ministers could be drawn from their midst: it may sound far fetched, but many a true word...

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50 Indian Overseas Bank

In Hong Kong in 1985
Schroders Asia assisted all these major companies in their capital raising programmes



To succeed in the complex arena of debt and equity capital raising, a bank must have excellent staff, superior knowledge of established financing structures, the capacity and skill to introduce new structures and—perhaps most of all—the trust of all parties involved.

Last year Hong Kong's debt capital market sector boomed. The amount raised went from HK\$4,500 million in 1984 to a total of HK\$20,000 million for the whole of 1985.

Schroders Asia was in the forefront of these activities, having been involved in more than 50% of the total amount of facilities arranged. Schroders Asia continued to be a leader in the field of equity capital raising being involved during the year in the issue of shares both by way of new and rights issues.

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HONG KONG 11

Electronics

The year the dominoes fell

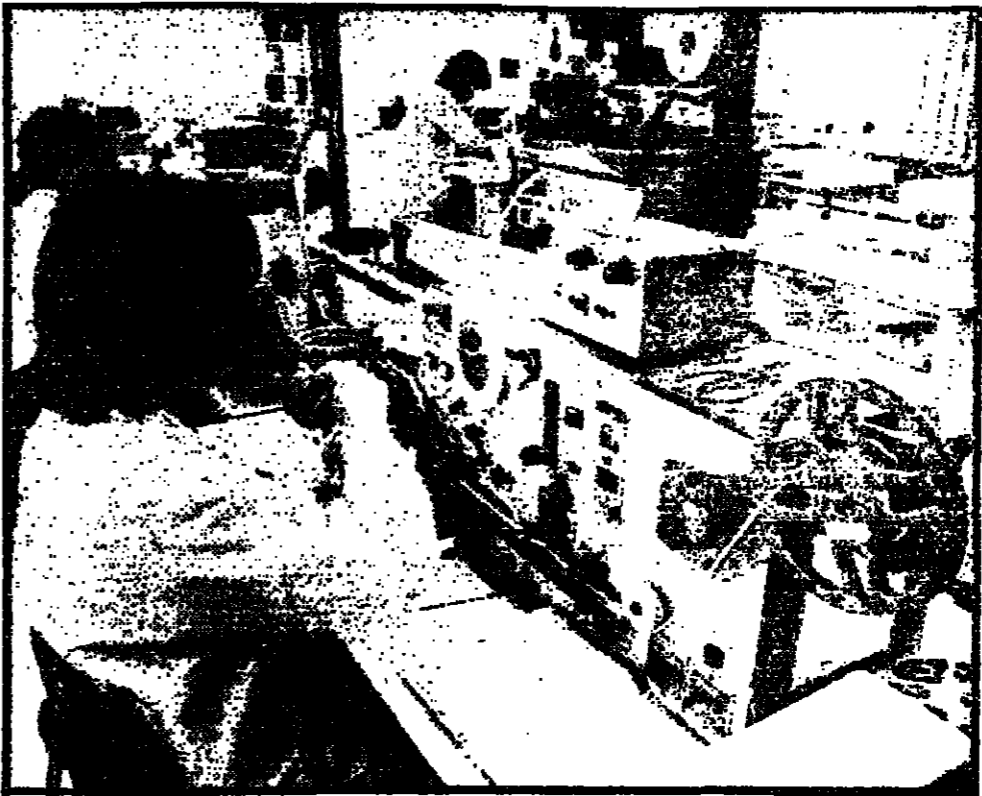
DATA GENERAL, the US computer company, recently announced plans to close its Hong Kong factory with a loss of 250 jobs after 13 years' operation in the territory. This is the latest in a series of blows over the past 18 months that have shaken confidence in among the brightest and most promising in the economy. It involves the loss of one of a tiny group of Hong Kong-based electronics manufacturers which are capable of high-technology production as opposed to consumer or "fad" electronics—radios, toys and cheap watches—which account for 60 per cent of the local electronics output.

At Lambda Technology, Mr Andrew Chung has learned a similar lesson. With 60 per cent of output accounted for by telephones and a further 30 per cent by watches, his company profits have plummeted three years ago from the passing craze for novelty telephones and watches. Interest has now waned, with many customers disappointed by the sludgy quality of those early products. Substantial in-house research is now concentrating on more up-market models which appeal because of their reliability, classic styling, and range of functions. Two years ago China was seen as a potential passage for the local electronics industry. While manufacturers worldwide suffered as demand from the US went into a steep decline, Hong Kong was buoyed up by meteoric growth in demand for a wide range of consumer electronics. Nam Tai, for example, saw China account for nearly 35 per cent of its sales of calculators in 1984—putting it on a par with the US as a market.

Proposals for a venture capital fund have also been made because of complaints that local banks are unwilling to finance investment in manufacturing industry. The absence of specific incentives has led to complaints that overseas investment in electronics has suffered. Data General's withdrawal may be a good case in point. The government's response has been not to provide a range of incentives but to publicise more widely Hong Kong's more general attractions—low tax, minimal government intervention, excellent communications and a highly adaptable workforce. As a result, inward investment has risen over the past three years. Of 35 projects completed since 1983—worth HK\$338m—18 were agreed last year. Typical is a venture headed by Mr Allen Lee involving Ava Electronics in Hong Kong and Hercules of the US. Called Mica-Ava, the group has in the past month begun manufacturing copper-clad laminates for making basic printed circuit boards. An investment of US\$10m in a Hong Kong plant is balanced by similar investments in Guangdong and Wuxi in mainland China.

More important, it has become clear that while manufacturers in other countries were being forced to automate and upgrade, technological capabilities in order to survive, counterparts in Hong Kong had leaned back on a cushion—now punctured—that left them two years behind their competitors. "There was a gold rush into technology," said Mr Day. "Companies have estranged traditional buyers and now find themselves using machinery that can be four years out of date. In short, they have fallen even further behind competitors overseas." "They are in trouble, but it doesn't mean they can't get out," says Mr Vincent Ng, an adviser on the electronics industry to Hong Kong's Vocational Training Council. He urges closer attention to sales and marketing and more investment in training high-calibre engineers, but he argues that as long as manufacturers recognise that they cannot produce "prime technology" their flexibility should ensure an important niche for the local industry. The critical question is whether these Japanese manufacturers will decide to invest in Hong Kong. Most observers assume that companies in South Korea and Taiwan will benefit most, but even a small share of that business could provide the Hong Kong electronics sector with a stimulus that it urgently needs.

When many companies in other countries would simply have withered and died. It is a sign of renewed confidence that Mr Hung has, in the past three months, opted to float 25 per cent of the shares in Applied Electronics. Since a spate of public offerings from electronics companies in 1983—many of them highly opportunistic, and pitched just before the world market went into recession—such flotations have been few indeed. In 1983, 80 per cent of his company's output was floppy discs and other computer components for big customers like IBM, Wang and Olivetti. "It just doesn't provide enough work and there are still too many bankruptcies." This experience indicates both the strengths and weaknesses of the Hong Kong electronics manufacturer. The absence of own-technology products, and concentration on OEM assembly for clients in the US, makes them extremely vulnerable as the market has turned sour for the US giants. At the same time the flexibility for which Hong Kong businessmen are well known has thrown Applied Electronics into electronic toy manufacture



One of the many electronics plants in Hong Kong

David Dodwell

Follower of consumer trends

Profile of Applied Electronics by David Dodwell

RAYMOND HUNG, founder chairman of Applied Electronics, could once have boasted of heading one of the highest technology enterprises in Hong Kong. Today the cornerstones of his business is toys. "We can't afford to depend on the computer assembly business," he says with a look that could pass for embarrassment. "It just doesn't provide enough work and there are still too many bankruptcies." This experience indicates both the strengths and weaknesses of the Hong Kong electronics manufacturer. The absence of own-technology products, and concentration on OEM assembly for clients in the US, makes them extremely vulnerable as the market has turned sour for the US giants. At the same time the flexibility for which Hong Kong businessmen are well known has thrown Applied Electronics into electronic toy manufacture

Just 350 workers now remain in his three-floor factory in Aberdeen, on the south side of Hong Kong island. Printed circuit board sub-assembly has been transferred to Pingwu and Guangxiang in the nearby Guangdong province of China. This month Huangliang will also begin manufacturing the dolls that will be "talking" to thousands of children, next Christmas. A third factory making plastic toys and figures will be at work in China by October. "Low-cost manufacture in China has been important to us," Mr Hung says. "Without it we would be struggling to stay competitive with Korea or Taiwan. But if we were to rely on Chinese management we would be finished. They supply workers straight from high school and we provide everything else—raw materials, assembly lines, testing equipment, and up to 30 Hong Kong staff for each factory." It takes Mr Hung three months to train his mainland Chinese workers, compared with a month in Hong Kong. Their productivity is about 70 per cent of that of a Hong Kong worker after three months, and about 80 per cent after six months.

"If a product line continues for a year then the Chinese plant becomes more productive, simply because the turnover of the workforce is minimal," he says. Another advantage of production in China is that low labour costs mean he can keep workers on the payroll during the quiet months between busy seasons. Higher costs in Hong Kong would make this impossible at his Aberdeen factory. "If you had asked me in 1983 which way we were headed I would have said we were moving up into higher technology and abandoning the consumer electronics end of the market," Mr Hung recalls. "With 80 per cent of our output in things like floppy discs and personal computers, and with heavyweight customers like IBM and Wang, we thought we had every right to be confident." By 1985, however, the worst year in the history of high technology industry, both IBM and Wang had stopped their orders and were producing only in the US. "We are still manufacturing for Commodore, but they are financially very weak..."

Stock Market

Four into one can go

"WHEN PEOPLE congratulate me on the fact that my husband comes back and apologises, I don't need it," Mr Ronald Li Pook Shin, chairman of the Hong Kong Stock Exchange, is fond of such quotably picturesque analogies. This one describes his reaction to the widespread satisfaction of the early days of operation of the new Stock Exchange after years of struggle and disension in its establishment. Until this year Hong Kong had four stock exchanges: the Hong Kong, Far East, Kam Ngan and Exchange Square. Now it has one, located at the foot of the spanking new Exchange Square complex and still to be officially inaugurated with great ceremony this autumn. Bringing the four together was not an easy task either for the authorities or for the parties themselves. At the end of the major dispute was about the HK\$70m computer system which is at the exchange's heart. The debate is continuing, but at least everyone is agreed that, far as it goes, the system works. Hence the unwelcome congratulations to Mr Li. The system, created by Jardine Logic, is a computer-oriented method being introduced on other stock exchanges around the world. Though it is sophisticated, it does not follow the trend towards off-floor trading, nor to automated execution. Rather, it replicates previous market methods, essentially putting the former chalk-board on screen. Of the 800 member firms of the old exchanges, 678 have a place on the new floor. The rows of trading desks are ranged around a central floor, but unlike every other exchange the floor is empty. There is provision for traders to break on to the floor and trade there only if the computer system is unable for some reason to handle incoming bid and offered prices. One such occasion was the first day of trading of Cathay Pacific shares in May, when report business was done, virtually all in that company's shares. Bid and offered prices are inserted into the computer system by brokers at their terminals on the floor. Other brokers see these prices, identified by the inserting firm's number, on the inserting screen. They then telephone the broker concerned if they want to do business, with the call going from booth to booth on the floor and being tape-recorded in every case. In order to do business, therefore, brokers must be physically on the floor and transact over the phone with another broker on the floor. Provided one accepts these

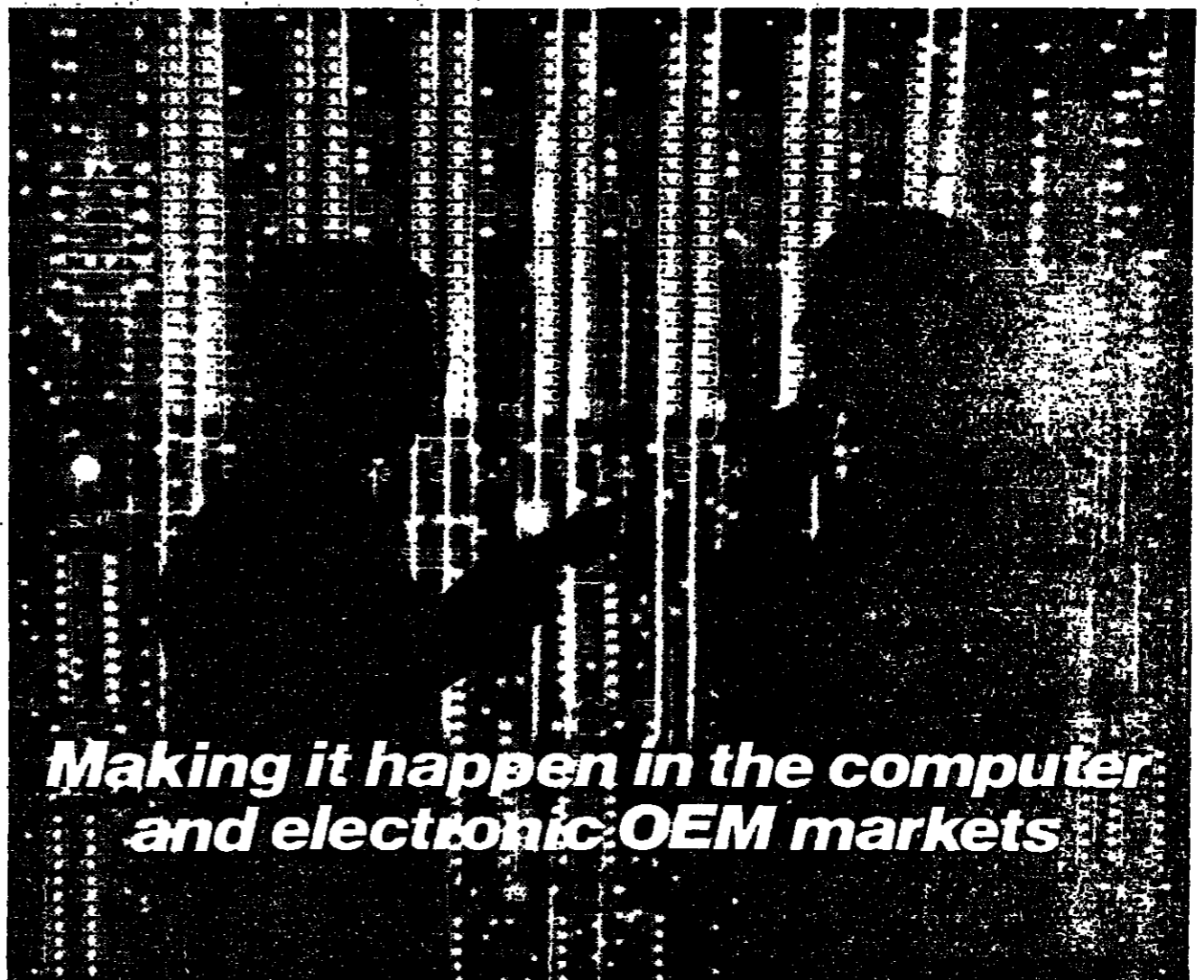


A future for commodities

AFTER the scandals which befell the commodities exchange established in 1976, its reformations as the Hong Kong Futures Exchange was not a mean feat. Mr Kin Chan, its enthusiastic chairman, even had an uphill task in the late stages when, with all other hurdles successfully negotiated, he sought commitments from new potential members. Since trading in Hong Kong Index futures got under way in early May, however, he has good reason to feel encouraged. Volume has been getting up to about 2,500 contracts a day, each worth about HK\$300,000. Traders on the floor, from 80 member firms, show business matching Mr Chan's. The trading method is open outcry, with the assistance of a

floor manager. Interplay between the stock and futures markets is fostered by a display of futures prices on the floor of the stock exchange, and by the constantly updated feed of the Hang Seng Index appearing on the futures exchange screens. Mr Chan's top priority is to develop local liquidity in the stock index contract before attempting contracts with more international appeal. So far a healthy mix of interest appears evident, with the presence of brokers such as Sun Hang Kai suggesting small investor orders and the presence of brokers such as James Copol indicating institutional interest. In the longer run, potential contracts include currencies, interest rates and commodities. Mr Chan sees options, where the

buyer pays the whole premium up-front, as potentially of great interest to Hong Kong investors. Among commodities, emphasis will be placed on those produced in China, which has already displayed an interest in futures markets. The exchange is considering expanding the delivery points for its soybean contract and adding cotton and corn futures. With the Hong Kong dollar pegged to the US dollar, there is no potential for local currency futures, but Hong Kong's position as a foreign exchange trading centre could produce interest in Deutschemark and yen futures against the US dollar. There could also be scope for Hong Kong dollar and Euro-dollar interest rate contracts. another point of dispute before the exchange's foundation, should be completely revamped. Also possibly on the agenda is the creation of a "second market" list of stocks for up-and-coming companies. For the moment, however, the effect of the new exchange—to which the whole market is still in the process of getting accustomed—has been to increase volume, though this may be because all bargains are of necessity now being reported. It has also meant that floor brokers have less need of muscle to shoulder their way to the price board and more need of a delicate touch on the keyboard. Alexander Nicoll



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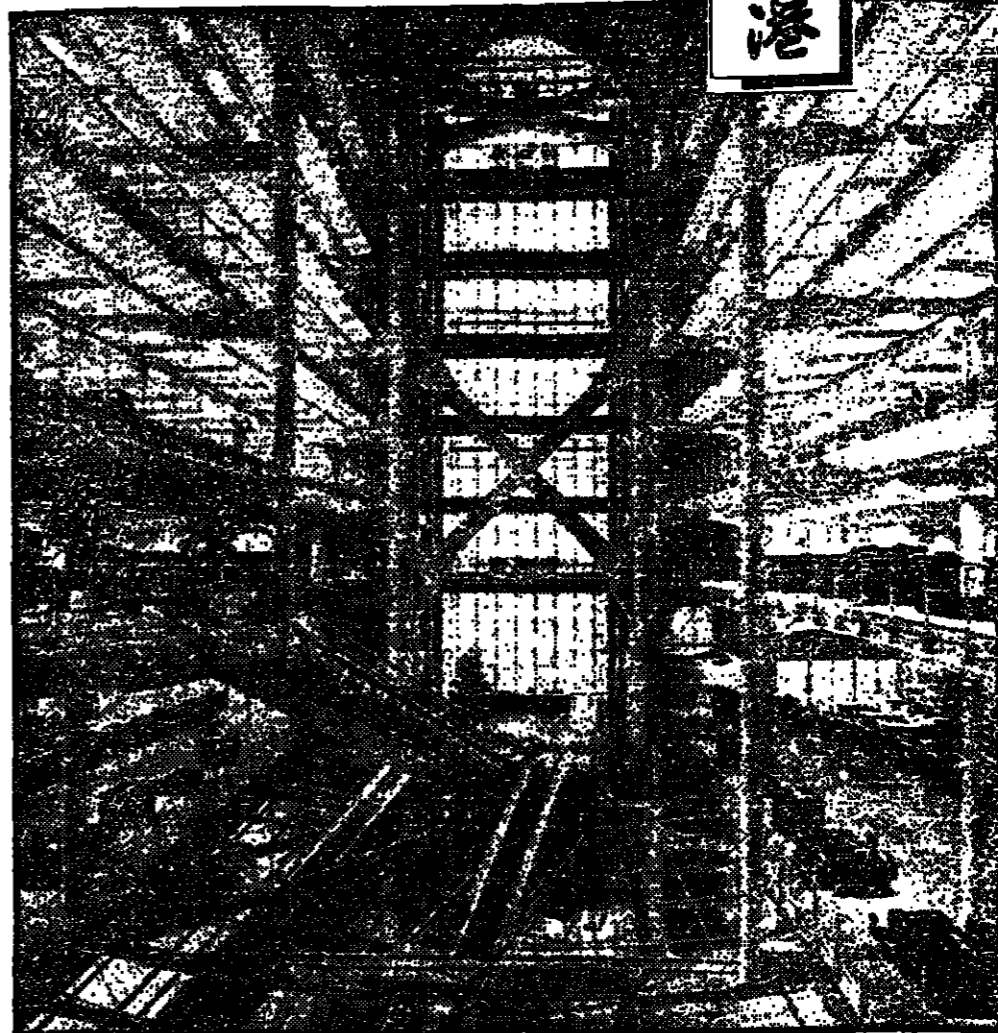
New regulations aim to end sloppy procedures

POWERFUL FORCES are sweeping across Hong Kong's banks, challenging even the most nimble of bankers. The series of failures of local banks over the past two years have, if anything, left the authorities more convinced, rather than less, of the health of the banking system.

when major banks are suffering from soured loans to the ship-owning community. Banks' traditional five-percentage-point margin between lending and borrowing rates, protected by a deposit rate cartel, is being chipped away from all sides.



William Purves who takes over at the Hong Kong Bank later this year faces important strategic decisions. Right inside the new headquarters of the Hong Kong and Shanghai Banking Corporation



Advertisement for HONGKONG HILTON featuring a bottle of champagne and the text 'THE HONGKONG HILTON. A CUT ABOVE THE REST.'

Advertisement for WING LUNG BANK LTD. featuring a globe logo and the text 'Established in 1933' and 'A complete range of banking services provided'.

Although there are hopes for a sharp rise in this business, a cautious prognosis is probably more realistic. China drives a very hard bargain on the leading business which does come the way of Hong Kong banks.

Retail business has been our basic activity until now, Mr Wu says. We have to increase our branch network, but compared with the Hongkong Bank we are still lagging behind.

The group has, however, been spending heavily on electronic banking and appears well-placed in this field. The squeeze on domestic margins is made all the tighter by current pressure on the Interest Rate Agreement under which the Association of Banks sets rates for all deposits below HK\$500,000.

Overseas Trust Bank failed spectacularly in 1985 and, with its subsidiary Hongkong Industrial and Commercial Bank taken over by the Government. Criminal proceedings are under way.

Banks in trouble in the past year:

Overseas Trust Bank failed spectacularly in 1985 and, with its subsidiary Hongkong Industrial and Commercial Bank taken over by the Government. Criminal proceedings are under way.

Capital Markets

Securitisation of debt reveals innovative skills

THE WORLDWIDE trend to securitisation of debt has not passed Hong Kong by. International banks, facing a drastic shrinkage in the Asian syndicated loan market for which the territory has been a centre, have been applying their innovative skills to new instruments.

The key challenge for the merchant banks involved is now to develop a full range of end-investors and a sufficiently deep secondary market. This is the direction of most current efforts, Mr Oliver Greaves, managing director Chase Manhattan Asia, observes that "securitisation and disintermediation don't necessarily take place at the same speed."



The foreign dealing room at the Hong Kong and Shanghai Bank encouraged to enter the market if there were a rating system which removed the need for individual credit assessment.

Advertisement for 'the TWO CITIES Hong Kong & London partners in financial services' featuring a skyline image and contact information for the Hong Kong Government Office.

Alexander Nicoll

Film Industry

Hollywood with a Far Eastern flavour

IF AS Kipling said, "Allah created the English mad—the maddest of all mankind," then Confucius must have had similar intentions for the population of Hong Kong—at least as far as films are concerned.

If you are looking for a city which could be described as movie-mad, look no further than Hong Kong, the Hollywood of the Far East. This is where William Holden discovered the world of Sixie Wong, Jennifer Jones found the love in "A many splendored thing" (Clark Gable played a soldier of fortune roaming the China Seas, Roger Moore came looking for the Man with the Golden Gun and "Faster, Ladies" tried to escape from the Bowditch, the Pink Panther, and Orson Welles felt so at home he stayed on the Ferry to Hong Kong.

Last year some 60m cinema tickets were sold, which means that on average, with a population of about 5.5m, everyone went to the cinema about once a month. Many theatrically, surveys by the Television and Entertainment Licensing Authority show that cinema audiences consist mainly of young people between 17 and 29 (roughly 25 per cent of the population), so that regular cinema-goers went about once a week.

Even in a moderate week, box-office receipts will easily outstrip any other big city. Furthermore, the film at the top of the box-office chart is most likely to be a Hong Kong-made film. Although the number of foreign films released is twice that of local films, in recent years it has been the local productions that take up the lion's share.

The record for Hong Kong's highest-grossing film is also held by a local production—Samo Hung's contemporary Kung-Fu comedy, My Last Star, which last year grossed HK\$30,748,643. Its nearest foreign rival was Rambo: First Blood Part Two, with HK\$25,669,306.

Unlike most other places, it is the exhibitors, the cinema owners, who control the game. The number of theatres has increased slightly in the past few years to the present 105. Until recently, these theatres fell into three main circuits controlled independently by the Shaw Brothers, Golden Harvest and Cinema City, with the remainder in small groups primarily for releasing foreign films associated with the big distributors (Fox, Columbia, MGM, War-

ner Brothers and so on) and independent exhibitors.

Although film-making began in Hong Kong as early as 1913, full-scale feature film-making did not develop until the 1950s, when there were some 50 or so small companies cranking out Cantonese language features for local and overseas markets and a handful of companies producing Mandarin-language films destined for mainland China.

War and political upheavals in China have invariably driven film-makers out of their northern habitat, especially the film-making city of Shanghai, and they brought with them their northern culture and Mandarin speech.

Since film-makers flooded the market with low quality films to grab quick profits, it is still difficult to understand why the Cantonese film industry ground to a total halt in the early 1970s. Watching a Mandarin-language film must be, for Cantonese-speaking audiences, like an alien language. Gradually, however, Cantonese cinema has revived and today all films are made in Cantonese, with the exception of a few exceptions, all films are shot silent and post-dubbed in the studio—in Cantonese for Hong Kong audiences and in Mandarin for release markets like Taiwan.

The Hong Kong film industry is dominated by three giants. Shaw Brothers is probably the best-known production house. The family's involvement in film-making dates back to the mid-1920s, when young Shaw Yifu (later to become Sir Run Run Shaw) was handling the cinematography business for the family company, Tan Yee, with his two brothers Runme and Runma.

For many years the Shaw studios (and it is situated on the south hillside of Sai Kung Peninsula) have made 30 to 40 films a year, all of which were released locally as well as through Shaw's 180-theatre network in Hong Kong, East Asia, the US and Canada.

Despite the "factory" image, Shaw Brothers has, in fact, been an innovator in the film industry and the initial training ground for many of the local industry's technicians, administrators and artists.

Worthy additions to the studio's film vaults in recent years include the domestic film, King of Hong Kong, one of the first films to confront the problem of



Sir Run Run Shaw, film mogul: a change in direction

the immigrant influx from China, Mabel Cheung's The Illegal Immigrant, a street-level look at the problem of young gangs in New York's Chinatown, and Ann Hui's Love in a Fallen City, a screen adaptation of Eileen Chang's novel of romance.

It came as something of a surprise recently when Sir Run Run cut production to a mere trickle of six films a year and leased his theatre circuit for an undisclosed figure to D and B Films, a dynamic and aggressive new production company founded by watch and jewellery magnate Dickson Poon. The company is aiming at a quota of 20 films a year and a circuit of more than 20 theatres.

At the same time, Shaw turned most of his studio facilities over to the local television station HK-TVB, in which he is a major shareholder. Almost overnight, the Shaw film empire ceased to exist.

Whatever the reason, there is little doubt that Shaw made these decisions with his usual business acumen. When interviewed about the reason for these changes, he replied with typical Shaw humour: "If I continue to make films I will make HK\$99m profit a year. If I stop making films I'll make HK\$12m. What do you think I should do?"

Despite the change in direction at Shaw Studios, Sir Run Run Shaw, who will be 79 this year, is still the "Godfather" of the local film industry, or "uncle" as colleagues colloquially refer to him with a mixture of affection and respect. No big decisions which might affect the industry are made without first consulting him.

It is not for nothing that Shaw Brothers shares were one of the highest performers on the Hong Kong Stock Exchange last year. If Shaw Brothers is the King of

the Hong Kong film industry, then Gold Harvest must surely be its queen. This is confirmed by the names of two of their leading theatres—King's and Queen's—which eye each other precariously from opposite sides of Queen's Road in the centre of Hong Kong.

Formed in 1970 by Raymond Chow, who once had been Sir Run Run's right-hand man, with a nominal capital of HK\$2m, Golden Harvest rose rapidly to prominence during the Kung-Fu era, due largely to the huge success of one of its big stars, the legendary Bruce Li. Like Shaw Brothers, Golden Harvest has been a "home" to some of Hong Kong's leading stars and directors.

Some of them have been successful enough to form their own production companies under the Golden Harvest umbrella, notably Samo Hung's Bo Ho Films, Jackie Chan's Gol-

den Way and Michael Hui Productions.

The other major force in local production is Cinema City, formed in 1960 by the film-making trio of Kirk Maki, Dean Shek and Raymond Wong. Their combined talent has been relegated to churning out the many proletarian comedies which have established them as the trendsetters of the 1980s. Ever conscious of the need to keep ahead of the pack, Cinema City will shoot its latest project, the Legend of Wisely, on location in Egypt.

His previous film, Banana Cop (a comedy shot on location in London), is one of the few films to have been selected as an in-flight movie by Hong Kong's own airline, Cathay Pacific, and was a hit at last year's Toronto Film Festival.

While cinema patronage remains high by international standards, there was a drop of 5

per cent in the number of tickets sold last year even though prices are still reasonably low at around HK\$20 a seat.

Sources in the film industry suggest that this trend may be due to the finite amount of spending money circulating among young people now being channelled into other areas of "entertainment". Particularly noticeable in this respect is the vogue for music pop concerts and the further easing of restrictions on tourist visits to China.

While few young people may have enough cash for the air fares and hotel bills involved in foreign travel most can readily afford a weekend trip over the border.

Although Hong Kong is said to have the world's highest television watching figures, with 93 per cent of the people having sets, television is not considered a threat to cinema-going.

Although living conditions are noticeably improving, most people still live in cramped flats and are therefore eager to go out for leisure activities like cinema-going and restaurant meals.

As a further incentive cinema-going is air-conditioned, whereas most homes are not—an important factor in a sub-tropical climate where there is little temperature difference between hot summer days and nights.

In spite of the popularity of cinema-going the relatively small population imposes a natural saturation limit on the revenue that can be generated. Most companies therefore plan to cover production costs from revenue generated in Hong Kong and look for profits from overseas sale, mainly Taiwan, Singapore, Thailand, Japan and the Chinatowns of North American and European cities.

Artistic success has so far been limited to a small and highly select group of directors—Allen Fong (Father and Son and Ah Ying), Ann Hui (The Story of Woo Viet and Boat People), Yim Ho (Homecoming) and Tsui Hark (The Butterfly Murders). All of them received their initial training in film-making abroad.

At home these directors are not noted for guaranteeing success at the box office and hence encounter difficulty in raising finance for their films. This is not a great encouragement for others to follow in their footsteps.

Locally, the Hong Kong film industry is known as a "Pansour" (literally "side-door") industry—a phrase used for any business which is a gamble. Now the gamble is on film-making in English, supposedly as an attempt to break into the international market but also as a useful way to gain experience for a move abroad should the need ever arise.

Recent efforts in this area include No Retreat, No Surrender, shot on location in Thailand by Seasonal Films and Tong, a Chinatown story shot on location in New York by Pan Pacific. Neither of them is likely to be nominated for an Oscar, but it is a start. If they work, the Hong Kong film industry could well find itself changing direction yet again in the near future.

Terry Boyce

Property

Cautious optimism prevails

VICTORIA BARRACKS Site Two, the last big site in Hong Kong's Central business district, was sold in May for HK\$1,000,000, the highest price ever paid at auction for a development in the British territory. Share prices nevertheless tumbled the following day.

The problem, it seems, was not that the auction price had failed to match market expectations, but that investors had been hoping for a signal that would give strong fresh impetus to the stock and property markets. The neutral signal meant disappointment, and they opted to take profits.

The auction seems to have been a precise barometer of the state of Hong Kong's property market, which has recovered from the trauma of collapse starting in 1982. For the moment, cautious optimism can be taken, at least on a short-term view. But different sectors of the market—offices, domestic flats, and factories—are, in fact, moving in response to different forces.

According to the 1986 Property Review, produced by the Government's Valuation Department, the office sector showed strong growth throughout 1985. Vacancy rates dropped to 11.1 per cent, the lowest since 1982.

Developers say that office rentals in Central, the core business district of Hong Kong, grew by 20 per cent last year. Average asking rents have recently reached HK\$290 per sq ft a month. Exchange Square, Hong Kong Land's flagship development, now demands HK\$27 per sq ft. This approaches the peak price of HK\$29 in 1981. The building is now 80 per cent let, according to Mr Andrew Deaman, managing director of Hong Kong Land Properties. Tsimshatsui, the favourite office location for exporters seeking a buyers' hotels, factories, the airport and the container port, had a dramatic office rental growth of 70 per cent last year—the highest in Hong Kong. Now the asking rental for prime office space in Harbour City, for example, is around HK\$16 per sq ft. Harbour City is now 96 per cent let.

Rentals in Wanchai and Causeway Bay, both rather out of the way for businesses seeking close links with Central, increased by 30 per cent over the year. Landlords now ask for around HK\$14 per sq ft.

The main reason for the rental upsurge is that no new office buildings were constructed during the property slump. The only supply came from the Exchange Square and the Hongkong and Shanghai Bank's headquarters, which were both completed in 1981 at the peak of the boom.

At the same time, demand has risen strongly as foreign businesses have set up new firms in Hong Kong over the year. Other companies already working in Hong Kong but kept out of prime areas by the high prices pre-dating 1982, took advantage of lower rentals to move into Central, or consolidate under one roof offices that have, until now, been scattered over the town.

The outlook for office rental is expected to be buoyant for two years. The Chinese supply will decrease to 775,000 sq ft this year and 1,97m sq ft in 1987. This compares with 3,315m sq ft coming on stream last year. Analysts expect that office rentals will soften in 1988 and 1989, when large amounts of office space from the Bank of China building, Standard Chartered Bank's new headquarters, and phase two of Admiralty, phase three of Exchange Square and the first phase of Victoria Barracks come on stream. Most of these are in fringe Central.

The residential market is an important sector of the property market in a crowded city with a population of 5.5m. About 45,000 newly-married couples entered the market last year in search of homes. Adding to an already strong trend towards nuclear families, this ensured that the demand for new housing continued to outstrip supply.

As a result, this sector of the market performed well. Almost 30,000 new flats went on to the market, either for sale or rent, and 29,500 of them were taken up. The vacancy rate dropped to 3.7 per cent. All three are new records since 1982. The year-on-year increases in prices and rentals were 13 per cent and 6 per cent respectively, according to the 1986 Property Review.

However, because supply remained abundant throughout the year, both prices and rentals started to level off from the third quarter onwards. With a record supply of 37,100 and 33,100 units expected to go on to the market in 1988 and 1987, analysts are talking of a buyers' market.

It would be surprising if prices rise by more than 5 per

cent," said Mr Alan Hill, of agents Jones Lang Wootton.

The demand for luxury apartments at the top end of the residential market has strengthened. Vacancies for flats larger than 1,500 sq ft dropped from 6.2 per cent in 1984 to 4.9 per cent in 1985. Rents rose by 37 per cent. Now, to rent a flat at mid-levels would cost up to HK\$30,000 a month.

However, the demand for industrial property—often thought to be a leading indicator of the state of Hong Kong's critically important manufacturing sector—remains the most stagnant sector of the market. Take-up last year was 4,187,000 sq ft—the lowest since 1982, and down 55 per cent from 1984.

Prices remained constant throughout last year, after a slight increase in the first quarter. Rents also increased marginally. The most grieved areas are those in the New Territories. The "Tuck Shek" area, which is still seen by most workers as inaccessible. An aggregate supply of 16,706,000 sq ft coming on stream in 1986 and 1987 will more than triple that in 1984, so the outlook for prices in this sector is not buoyant unless take-up improves strongly.

Analysts say the main reason for the dullness of the industrial sector is poor export performance last year. Total domestic export plunged by 5 per cent in 1985, compared with an average 2.6 per cent real growth rate in the past five years.

The demand for industrial property is closely linked with the length of industrialists' order books. But there have also been suggestions that the future political uncertainty of Hong Kong is a factor that comes into play. Some industrialists are opting to crane their production into existing floor space.

A cautious view should be taken of the performance of the property market if it is taken as a barometer of political confidence in the territory, as it has in the past. It is true that rental values are generally improving, but interest in property for sale—which clearly represents a bigger commitment from occupiers—remains sluggish in nearly all sectors of the market. Interest in buying offices is not strong. Few transactions have been recorded over the past year. Most business firms appear to prefer to be tenants rather than owners.

Moreover, the majority of new tenants taking up new offices

tend to be foreign firms, or the local arms of foreign firms, rather than local businesses. Most are American or Japanese financial companies, with an eye on the China market. There is little evidence that there are many local firms, which are more vulnerable to the political uncertainty of 1987, taking up space for expansion.

Demand to buy luxury apartments that house the expatriates is also subdued. Transactions have been limited, and prices have begun to level off in 1986, after a 39 per cent increase last year. The Regent-on-the-Park, a two-tower apartment block close to Central on Hong Kong Island, which has been standing vacant for a year, was sold in April at a price of HK\$1,100 per sq ft. According to Mr Alan Hill at Jones Lang Wootton, the break-even cost should be HK\$2,500 per sq ft.

The most active demand for residential units is among middle-class flats that cost less than HK\$500,000," said Mr Chris Palmer, managing director of Richard Hill.

Take-up for flats smaller than 400 sq ft increased from around 22,300 units in 1984 to 22,800 units in 1985. These can be afforded by most families, as mortgage costs have fallen.

Prime Lending Rate in Hong Kong has fallen from 9 per cent a year ago to 7.5 per cent today. But, with the exception of large projects like Talkoo Shing, built by Swiss Frerichs, and Whampoa Garden, built by Hutchison Whampoa—which offer convenient location and good facilities—the rest of the market is not so buoyant.

Vacancies among flats of between 700 and 1,000 sq ft—which are at the upper end of the local Chinese's residential market, appealing to middle-class families—increased from 3.3 per cent in 1984 to 4.4 per cent in 1985. Take-up last year was around 1,000 units, compared with 2,500 units in 1984. The property collapse in 1982 was an unpleasant experience that everyone would like to forget. Now that the market has pulled itself out of the trough, few seem keen to chase prices too high too fast for fear of recreating the bubble that exploded so disastrously in 1982. Prices seem unlikely to fall, but it is still uncertain how quickly they will rise. Much will depend on the political confidence of people in the territory.

Sophia Yan

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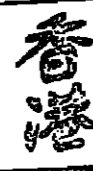
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Indian Community

Why the merchant class feel aggrieved

IT WAS perhaps inevitable that Britain's agreement with China on the future of Hong Kong would not please everybody. But the territory's Indian community is more than merely disappointed with the UK. It feels utterly let down.

The issue is citizenship. Of Hong Kong's estimated 11,500-strong ethnic minorities who have "British Dependent Territory Citizenship," 6,600 are ethnic Indians and the rest are of Portuguese or Eurasian origin. The ethnic Indians see themselves as British and want the right to live in Britain after 1997.

Last month their well-organised, vocal and effective campaign for this right, which received support from Hong Kong's Legislative Council and from Peking, was finally defeated in the UK Parliament. The Indians are now facing a more acute problem than the Hong Kong Chinese, and must decide whether to stay or leave.

Their decision is important to Hong Kong because the 30,000-strong Indian community, which also includes citizens of India and Pakistan, is widely believed to control about 10 per cent of the country's exports by value. In a place with a 5.4m population, 98 per cent of it Chinese, that is out of all proportion to the Indian community's size.

Widely regarded as hard-working, diligent and prosperous, the Indians are not recent arrivals. When the British took over Hong Kong in 1841 they did so with 2,700 Indian troops. Indian merchants, some of whom had already followed the opium trade to China, quickly came to capitalise on the settlement of Hong Kong.

Thus two of the earliest trading companies were Indian, the first bank to be established was a branch of the Oriental Bank of Calcutta, and it was two Indians who founded a stock exchange. When the Hongkong and Shanghai Bank was established three of its 13 founders were Indians; and it was an Indian who started the Star Ferry service between Hong Kong Island and Kowloon.

Initially most of the Indian traders were Parsees. Then came Gujaratis and Marwaris. In this century, however, the

Indian merchant class has come to be dominated by Sindhis, from the southern province of what is now Pakistan. Using family, clan and kinship connections, they dominate trade between China and the Middle East and Africa which goes through Hong Kong.

Beyond all this, Britain recruited Indians for its administrative needs in Hong Kong—in defence, in the police force, in the postal services and in education. Many of its own British officials were also drawn from the British civil service in India, Burma and the Straits Settlements.

With the relentless approach of 1997, however, has come a reckoning—or rather three years of agonising for London and for Hong Kong's Indians. Under the Sino-British agreement returning Hong Kong's sovereignty to China the status of British Dependent Territory Citizens for people from Hong Kong will end. But whereas the ethnic Chinese will become Chinese nationals, the ethnic minorities are to become "British Nationals (Overseas)."

Unlike the inhabitants of a country becoming independent, these ethnic minorities have been given no chance of becoming citizens of the new country. They will have what are called BNO passports but no automatic right to live in Hong Kong, and none elsewhere in the British Empire in order to seek it.

As a form of compromise to deal with this apparent *de facto* statelessness, Britain and China reached an understanding in April whereby China says it will, when necessary, state to third countries that holders of BNO passports will be able to return to the Special Autonomous Region of Hong Kong.

Under this arrangement the BNO passport will contain a UK endorsement, agreed with Peking, to the effect that the holder has a Hong Kong identity card number which in turn states that the holder has the right of abode in Hong Kong.

At the same time Britain has also stated that if any British national were to come under pressure to leave Hong Kong "we would expect the government of the day to consider sym-

pathetically the case for admission to the UK."

This declaration, made by Mr Douglas Hurd, the UK Home Secretary, falls short of what the Indian community wants and what Hong Kong's Legislative Council recommended on the subject before it came to the House of Commons as a draft Order-in-Council at the end of last year.

Britain acceded to two other Legco recommendations: visa-free entry for Hong Kong people visiting Britain on business or at leisure, and citizenship for Hong Kong survivors of Britain's armed forces who fought in the 1939-45 war.

But Britain rejected citizenship for members of the Indian community, apparently because of the precedent it would set at home on an obviously sensitive issue. At one point Britain thought such a move would also show a lack of confidence on its part in the Sino-British agreement. But Peking and the Hong Kong Chinese community disapproved of this by indicating that the Indian community sought to be given UK citizenship.

Some long-time Hong Kong residents say cynically that Britain has no obligation to the Indian community. They argue that the Indians have done as well out of Hong Kong as the British have and could easily find citizenship elsewhere—in Britain or India—if they were only prepared to forego their profits in Hong Kong and leave.

The Indians say their connection with Hong Kong has always been on the basis that it is British rather than Chinese. They came because of the British and the supported British rule. If the purpose of the Sino-UK agreement is to preserve stability and prosperity, they say, it looks likely in practice to drive them away and that would be harmful rather than helpful to Hong Kong's economic well-being.

Where the fight goes from here is unclear. The British Labour Party has indicated that if it is voted into office it would review sympathetically the Indians' claims, but the Indians felt that they cannot count on



Left: a police search during a patrol at Wanchai on Hong Kong Island and a harbour police launch on duty in Hong Kong Harbour

The Police

Transition pains in the strong arm

this. If nothing else, the Indian community therefore needs to establish the precise circumstances under which Mr Hurd's promise might be redeemed.

This would not be an easy task and might not yield much. After all, the present British administration in Hong Kong is already returning to China people fighting to escape across its borders into the territory. What would count as "persecution" against Indians in the run-up to 1997, and afterwards?

The other more likely possibility is that the Indians actually apply for Chinese citizenship. There is good reason to believe that Peking would accept them. It is not saying as much right now because that might hurt the Indians' chances of winning British citizenship, which they would plainly prefer.

It would also get London off an awkward hook, and that is something which can come much later.

Chris Sherwell

OF ALL the plentiful problems associated with Hong Kong's reversion to Chinese sovereignty in 1997, those involving the 25,000-strong police force are causing some especially painful heart-searching.

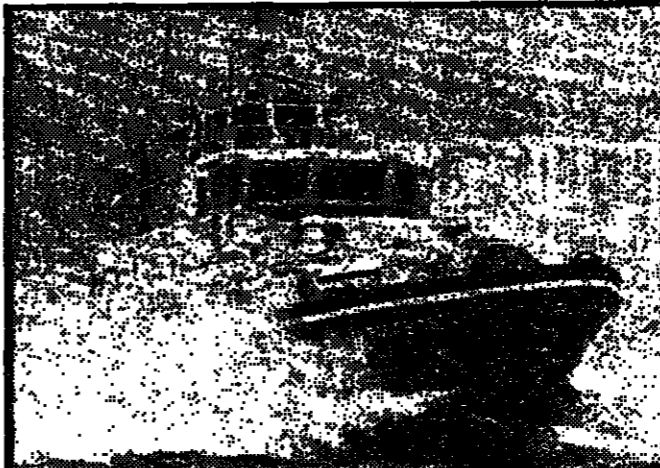
This force is just one part of a larger civil service employing some 175,000 people. But it is the "strong arm" of a colonial administration, and the unease within it is clearly more acute. This is worrying in as much as it impairs the force's main tasks of protecting life and property, preventing and detecting crime and preserving the peace. By world standards, Hong Kong is a safe place: it has no terrorism and few muggings, demonstrations or industrial disputes. But it does have to deal with "gangs" (secret societies), gang fights and serious problems of narcotics and illegal immigration.

Concerning the transition to 1997, most attention focuses on plans for "localisation", under which Chinese police officers will take over key senior posts currently held by expatriates. But some local Chinese who have held sensitive jobs also worry whether they can even stay in the force after the hand-over to Peking's sovereignty.

The bulk of the police — 23,000 junior officers — are reckoned to have few concerns. It is the remainder — 1,200 local inspectors, 650 expatriate inspectors and 450 senior officers — who will be directly affected, and who have become increasingly vocal.

The senior officers, for example — those with the rank of superintendent and above — are 70 per cent expatriate, a proportion which stands in sharp contrast to the force as a whole, which is 96 per cent Chinese. To insure that a properly-run and efficient police force is handed over with some continuity, this imbalance has to be redressed before 1997.

The whole delicate process is due to commence in 1988, once a plan now before the Hong Kong government is affirmed. The various police associations have seen the details and given their comments, and some have expressed reservations. As things stand, there will be



A high-speed patrol boat on duty in the harbour in fight against narcotics and illegal immigrants

a Chinese Commissioner of Police in place by 1988, and at least one Chinese Deputy Commissioner of Police (out of three), in order to ensure an orderly succession. Localisation will occur down to superintendent level, but in what proportion by 1997 is not being revealed. It seems likely that a 50:50 split between expatriates and locals will be sought, and that a place for expatriate expertise will remain for some time after 1997.

Thus while promotion is expected to continue on the basis of merit, a programme will also be followed to identify local members of the force with outstanding potential. They will be given extra attention and training so that they are better able to get ahead. To hasten the process, artificial vacancies may be created, and certain expatriate contracts will not be renewed. There will also be some supersession in promotions.

All this, inevitably has an effect lower down. Local inspectors above the age of about 38 are dissatisfied because they feel they stand little chance of benefiting from rapid promotions caused by the localisation policy higher up the ladder. Younger ones, on the other hand, have such an opportunity

that the force can be expected to draw some high-calibre recruits in the immediate future. For those who feel they cannot serve the new Hong Kong administration — policemen who helped suppress the last major riots in 1967 are typically cited — a ruling is being sought that they should not have to leave the force without compensation. This is not likely to be granted, although individuals who are genuinely vulnerable would probably have their claims met.

Some local inspectors have gone so far as to seek British citizenship under a provision of the 1981 UK Nationality legislation, which applies to Crown servants in dependent territories. The British Home Office has still made no decision since the applications were put in, in 1983.

The inspectors now regard the matter as a test of faith which Britain is close to failing. That they should be unhappy over this, and over serving a future administration, is hardly surprising. As they point out, the police are the only civil servants in Hong Kong obliged to swear an oath of allegiance to the Queen.

In contrast to the local inspec-

tors, the 650 expatriate inspectors have a financial, as much as a career, decision weighing in their minds. Until last year, they had a choice of joining the force on "permanent and pensionable" terms or on a three-year contract which offered a gratuity at its conclusion worth 25 per cent of earnings.

Now, following the Sino-British agreement, all recruitment is on contract, and those who were already in the force at the time of the change have to choose whether to stay on contract of transfer to permanent and pensionable terms.

Currently about 500 of the 650 are on contract, and the deadline for choosing is September. Their choice does not affect their promotion prospects, but those who stay on contracts face the possibility that these will not be renewed on expiry. Before deciding whether to change to pensionable terms, the inspectors also need to know details of compensation, should their jobs be localised.

Details of this are due from Whitehall shortly, at which point the inspectors' only concern will be whether the post-1997 Hong Kong administration meets its obligations. Britain refuses to offer any guarantee on this, precisely because it might encourage the new government not to shoulder its responsibilities.

According to the expatriate inspectors, some of their number have already left Hong Kong, forfeiting all their pension rights, because they feel it is better to look for another job now rather than later. The Government, meanwhile, is considering a plan to allow departing officers to freeze their pension rights until they are 60, but this is not settled.

Whatever happens, the crucial aim is to preserve morale within the force. Although the police associations tend to doubt it, Mr Raymond Anning, the Commissioner of Police, feels this is not currently a problem. He also has no doubts that the local talent exists to ensure an effective transition without hardship or unfairness. The next few years will tell.

Chris Sherwell

A FINANCIAL TIMES SURVEY

HONG KONG AS A FINANCIAL CENTRE

Publication date: 1 October 1986
Copy date: 10 September 1986

The Financial Times proposes to publish a survey on Hong Kong as a Financial Centre on 1 October 1986. The survey will cover the inauguration of a new unified stock exchange, focus on Hong Kong's likely future role as a financial centre and describes how the Territory is striving to develop as a sophisticated services centre, with China in mind as a main customer. Will investor confidence survive the fast-approaching change in Hong Kong's political status? What effect will be felt from the rapid growth of Tokyo's markets, and from the poor economic outlook for several key South-East Asian economies?

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Executive guide to the territory

IF YOU are travelling from Europe, Cathay Pacific's weekly non-stop flights from Gatwick are the most painless way to cover the miles. From the US, many people fly to Vancouver, British Columbia, and then Cathay's non-stop flight across the Pacific.

Not only are the non-stop flights quicker but they are kinder to the body rhythms. You leave Gatwick on Saturday evening, have dinner, watch a film and go to sleep. There are no rude awakenings as you descend on Dubai or Bahrain or whenever at some ghastly hour of their night.

Hotels and the services offered

MOST senior executives still choose the Mandarin Hotel and there is no question that the service is excellent. It has a number of small rooms for meetings and entertaining and could not be nearer to the heart of the financial district.

But its pool is good for little more than dipping a toe—which is unfortunate at the end of a day working in temperatures close to 35C and with soaking humidity.

For people concerned about keeping fit while travelling (and who is not?) the Hilton has a lot in its favour. Its health centre has good gym equipment, its pool is of generous size, and if you are keen on jogging a hotel car will take you at 8.30 any morning to the west end of Bowen Road for one of the territory's most spectacular five-mile running trails.

The only hazards on this rare level track are octogenarians doing their early morning Tai-chi or callisthenics.

If you have no particular reason for staying in the heart central Hong Kong several hotels on Kowloonside equal or better—the quality of the Mandarin. The recent, with its marvellous view of Hong Kong Island, must soon be acknowledged as one of the world's best hotels.

Nearly as good are the Shangri-La in Tsim Sha Tsui and the stately Peninsula, gilt ceilings, green Rolls-Royces and all, though views of Hong Kong Harbour from the Peninsula are marred somewhat by a giant egg-shaped cement structure housing the Space Museum.

Anyone passing through Hong Kong overnight, either en route

for China or elsewhere in the Far East, who is getting up for a crack-of-dawn flight should think seriously about staying at the Regal Airport Meridian. It is nearly in the Mandarin class and has views of Victoria Harbour.

The airport Meridian also has a China Business Centre, which can be useful for anyone planning a working trip to the mainland.

Most good hotels provide a car service to the airport. Not only does this provide a convenient and comfortable link between the end of a long flight and the hotel but it eliminates the need to change currency at the appalling rates offered at the airport.

From September to early December Hong Kong hotels are booked solid. Anyone rash enough to think he "can always find a room somewhere" will probably find himself camped in a hotel lobby or worse. Bookings have therefore to be made well in advance whenever possible.

If you are really in a jam think seriously about hopping over to Macao to stay at the Oriental or the Pousada de Sao Tiago. Macao is only 50 minutes away by jetfoil and the hotels there are excellent.

World-wide cuisine for eating out

FOR EATING out Hong Kong offers an embarrassment of riches. There is almost no type of cuisine that is not available to a high standard.

Picking a few for particular attention is invidious and to some extent arbitrary, but no one should fail to try Cantonese cooking. There are some excellent restaurants where you can dine in Western-style luxury, like the newly-opened Guangzhou Garden in Exchange Square or the Eagle's Nest at the top of the Hilton Hotel.

But the best are usually noisy and crowded, with formica tables and tile floors. Fook Lam Moon in Wanchoi probably stands in a class on its own, but places like the Sunning Unicorn in Causeway Bay, Sun Tung Lok in Happy Valley, Luk Yu in central Hong Kong, and Fat Sui Lau in Tsim Sha Tsui all have loyal patrons.

For a Westerner, ordering a Cantonese meal poses problems and it is often a good idea to defer to an experienced local

colleague. Fresh steamed fish should never be missed, though fresh fish in any form can be stunningly expensive. Roast pigeon, prawns and other shellfish and seafoods are usually excellent. With vegetables, ask the waiter which are freshest at the time. At lunchtime, all offer Dim Sum of mind-boggling variety.

For Shanghai-style food, Yat Pan Hong in Kowloon is said to be where the elite of the Shanghai community send their chauffeurs to collect take-out to sustain them through all-night gambling sessions. Non-Chinese diners are rare, but the proprietors are more than usually helpful in choosing dishes.

In the autumn, Shanghai hairy crab should be tried, but don't order it if you are in a hurry because a hairy crab is a difficult animal to take apart quickly. Soyed spice beef, braised eels and yellow fish in soup also take some beating.

See Chau Lau in Causeway Bay is one of the best places for the more spicy Sichuan food. Its Kumkwat orange beef, sizzling prawns, braised eggplant and perfumed chicken are all excellent.

Among the best French restaurants perhaps the most outstanding are La France in the Regent, Meridian, Gaddis at the Peninsula, and La Plume, with its splendid harbour view at the Regent. They are all expensive but their cuisine is impressive.

As a diversion a junk-ride to the fishfood restaurants in Lei Yue Mun is well worthwhile. An evening cruise to Sho Kwa Wan on Lamma Island, or at the weekend to Po Toi, can also be memorable.

Keeping 'face' in doing business

MOST businessmen in Hong Kong—Chinese or not—tend wear suits at work throughout the year. It is a curious habit in the hot and humid summer months but it persists.

Despite the heat it is often quickest to walk between meetings in the central area. The knack is in getting about without emerging from the labyrinth of air-conditioned walkways. On longer trips keeping "face" may mean hiring a limousine, which all the hotels can provide at a price.

But taking the Star Ferry for meetings in Kowloon, or the

mass transit railway to the east of Hong Kong Island, or the New Territories is quicker and more interesting.

There are plenty of taxis, but do not assume your driver will understand English. If you are going anywhere other than to a well-known hotel, or a prominent landmark, get someone to write down your destination in Chinese characters before you leave your hotel. If a driver has to take you through the cross harbour tunnel remember you must pay him the HK\$10 tunnel toll both ways.

Even so, taxis are cheaper than in most other cities. If you are hopelessly lost it is worth remembering that local telephone calls are free and no shop proprietor would object if you asked to use his telephone.

Hong Kong is not like China, India or Indonesia, so arriving late for meetings is deplored. This causes one to "lose face," and while the idea of "face" exists in the West it is nothing like as refined as it is in Hong Kong.

With Chinese businessmen you "lose face" if you telephone to arrange meetings. It suggests that you have no one to do it for you and gives your counterpart no chance to say "no" without causing offence.

The Chinese are usually embarrassed when saying "no" directly. Phrases like "there may be a little difficulty" or "can we talk about this later?" are often as clear and blunt a "no" as one will get.

In Hong Kong companies it will normally be clear enough who is in charge, but in many of the mainland Chinese organisations based in Hong Kong it is rarely clear. Talks can start with you having no idea whether the person you are speaking to is the boss or not.

Frequently a group of three or four are facing you across the table the boss will sit to one side and say little. In negotiation it is the minions who do the detailed work. The boss would "lose face" if he conducted them himself and he will normally appear only when agreement is about to be reached.

So many Hong Kong people speak such fluent English that a Western businessman often forgets that his counterpart is in fact speaking his second or perhaps third language. Avoid linguistic confusion by talking more slowly, simply and clearly than usual and avoid jargon.

Never forget to offer drinks during a meeting. While the Chinese sometimes drink West-

ern tea and coffee they will normally prefer qing cha (pronounced "Ching Cha"), which literally means "clear tea" and is the usual term for Chinese tea. When you are offered a drink it is safest to ask for qing cha unless coffee is specifically mentioned.

Relaxing with junkets on junks

WHEN you have the time to spare your first objective ought to be to get out on board a junk, for there can be no better way to relax at the weekend than to watch Hong Kong's spectacular panoramas drift by from the water.

Many company junks carry windsurfing and water skiing equipment for the energetic. Junk trips are also an excellent way to entertain or be entertained. If neither your company nor your clients in Hong Kong have a junk a few hints during meetings may lead to an invitation.

Most banks and stockbrokers, as well as local businessmen have junks.

It is possible to hire a junk and a good bet is the Hilton Hotel's clipper, Wanfa. This would cost between HK\$2,800 and HK\$3,500 for a four-hour cruise. Receptions can be held on board for up to 60 people.

Another "must" is a day at the races, even for non-punters. The Happy Valley and Shatin race courses are among the most attractive in the world. The best place to watch the races is from the stewards' enclosure, but you will need high-level connections and a lot of string-pulling to arrange that.

The Hong Kong Tourist Association arranges exclusive but expensive packages for visitors to watch the racing from the members' enclosure. Numbers are strictly limited, so advance booking is essential. One drawback is that you have to be a visitor to qualify, so local friends cannot go along with you unless they are members in their own right.

Among the more unusual excursions, Heliservices will take you on a half-hour helicopter flight over Hong Kong Island and the New Territories. The charge is HK\$2,000 and four people can go. At weekends the company offers shorter spins around Hong Kong Island, taking off from Ocean Park on the south of the island.

Many of the elite enjoy a game



Part of the entertainment: Happy Valley Racecourse

of golf, but visitors may find that arrangements to plan a round at the Deep Water Bay or Fanling courses are difficult and expensive. A novel solution to the problem—and an excellent opportunity to combine business entertaining with a visit to China—is to spend a weekend at the Zhongshan Hot Springs Hotel.

Zhongshan is China's first golf course and recently hosted its first professional-amateur tournament. It was designed by Arnold Palmer, with turf brought from Bermuda. Green fees are a mere HK\$100 and there are rarely more than 60 people to be seen on the course, which is laid out with wooded mountains on one side and rice paddy fields on the other.

Five-bedroom lodges, designed in the style of Chinese courtyard houses, adjoin the

course and can be rented for US\$200 a night. Otherwise, rooms at the comfortable Zhongshan Hot Springs Hotel cost up to US\$40 a night.

Travelling on to China

MANY travellers use Hong Kong as their entrance to China. If you do not already have a visa, tourist visas can be arranged within hours by good travel agents in Hong Kong and are perfectly acceptable to the Chinese immigration officials. Getting a seat on an aircraft to Peking can be difficult, however, especially if you are reluctant to fly with CAAC, China's national airline. CAAC is

notorious not just because the service is awful but because its aircraft are old and its record leaving or arriving on time is appalling.

If you want to avoid CAAC it is worth knowing that Cathay Pacific flies direct services to Shanghai and Peking, while the fledgling Dragonair flies to Canton, Xiamen, and Hangzhou (with other routes planned).

When flights are full a train or ferry trip to Canton is a simple matter. So is a taxi-ride to Canton from Shenzhen on Hong Kong's border at Lohu, where onward air connections are more easily arranged. Leaving Hong Kong by land also has the advantage of being easier on the wallet. The airport exit tax is now HK\$120.

David Dodwell

Tourism

Slight fall in occupancy rate

WHILE MOST Hong Kong concerns connected with tourism and hotels believe that the future is rosy, there are several areas of worry.

• The increase in Middle Eastern and European terrorism does seem to be keeping tourists away from Asia. A depressed Australian dollar, for instance, seems to be keeping more potential travellers Down Under.

• As China increases direct flights and cruises from abroad, more people might be inclined to bypass Hong Kong or to spend less time and money in the territory.

• Hong Kong's hotel building already in progress or planned is expected to produce a 40 per cent increase in hotel rooms over four years, a prospect which has stopped some planned projects because of fear of a glut.

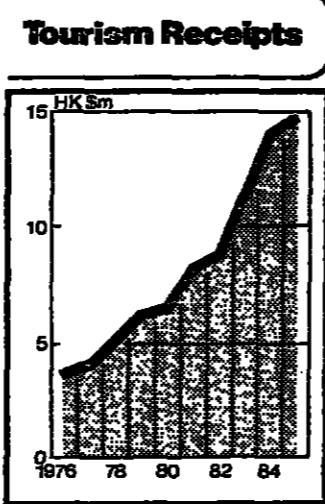
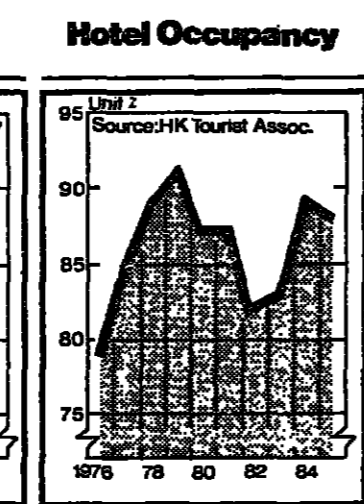
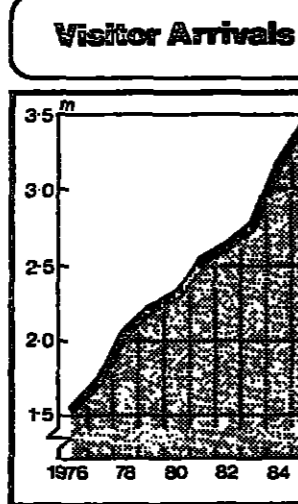
Hong Kong's tourist industry, like others, is always having to cope with swings and roundabouts," says Mr John Pain, executive director of the Tourist Association, but it is true that the tourism industry is being hit by several things all at once. We are not looking for a tremendous summer and will have to work very hard to keep where we are."

Where Hong Kong is at, however, is far from being all that bad. Figures for 1985 show significant increases in both arrivals and receipts. Visitors totalled nearly 3.5m, up 6.3 per cent on 1984, and receipts, which still comprise Hong Kong's third largest foreign exchange earner, were HK\$14.8bn, up 6.5 per cent. Moreover, latest figures for this year show continued growth over 1985. Arrivals for the first four months were nearly 288,000, up 2.3 per cent on the period last year, and receipts for the first quarter were about HK\$3.7bn, up 11.8 per cent on the quarter in 1985.

However, the length of stay per visit is declining, from 3.62 nights in 1984 to 3.55 last year, and it is this that is most worrying.

It is for this reason that the tourist authorities are placing their greatest efforts on promoting Hong Kong as a diverse, year-round attraction. "Hong Kong Celebration for all seasons" is the title of the Tourist Association's current world campaign.

While not abandoning Hong Kong's staple of quality and low prices in its shops and restaurants, the main thrust is on sightseeing and the colony's calendar of special events.



myriad other islands, day-trips to China itself, and on visits to Hong Kong's famous horse racing, the Paletarium and to Ocean Park, which has one of the world's largest oceanaria and lowland and highland sections connected by cable car and the world's longest covered escalator.

Special events being promoted include Chinese festivals, golf and rugby tournaments, and theatre, music and film festivals. Increasing promotion will begin soon on Hong Kong as convention host, with the approach of the 1988 opening of the Hong Kong Convention and Exhibition Centre, a complex of conference and exhibition halls, auditoria, meeting rooms and two hotels being billed as "one of the most comprehensive and best-equipped developments of its kind in the world."

Mr Pain, government officials and hoteliers all agree that the territory's attractions should be increased by the expansion of airline competition to the Pacific region and the current hotel building programme's emphasis on medium-priced rooms as opposed to the territory's traditional five-star fare.

They also point out that until recently Hong Kong suffered from a shortage of rooms, especially in providing a wide choice, with most hotels having well over 90 per cent average occupancy rates.

Cathay Pacific, Hong Kong's own airline, has just added additional London flights and opened new services for Paris, Rome, West Germany and Vancouver. From next month, the airline will extend its services to San Francisco, Cathay's new Peking and established Shanghai routes are said to be

operating at more than 80 per cent capacity.

The tourist industry believes that Cathay's expansion, coupled with increased Hong Kong-London flights by British Caledonian next month, United's taking over Pan-Am's Pacific routes, and Northwest Orient's continued aggressive sales policy, should ensure fares remain competitive.

The falling occupancy rate, down to 88 per cent last year from 89 per cent in 1984 and to 80 per cent in this year's first quarter from 89 per cent a year ago, and the expansion of a current 18,000 hotel rooms by 2,500 this year and a further 4,500 before the end of the decade seems to worry seriously neither business organisations nor the hoteliers themselves.

Mr Pain says: "Hong Kong's hotel builders have got it right for more than 20 years. Shortages of rooms have rarely lasted more than six months, with any significant oversupply roughly similar."

The expected "marginal oversupply," he believes, could produce occupancy rates of between 70 and 80 per cent over the next 12 to 18 months, "still good by world standards."

Mr Manuel Wood, executive director of the 50-member Hong Kong Hotels Association, admits that this year is "certainly softer" than last but like Mr Pain, discounts the frequent comparisons made between Hong Kong and Singapore, where many occupancy rates are thought to be between only 20 and 50 per cent and where 70 per cent is thought to be exceptional.

Both men point out that, whereas Singapore Government policy, armed with investment incentives, meant a heavy hotel

building programme in a very short period, Hong Kong's expansion is being spread over a relatively lengthy time.

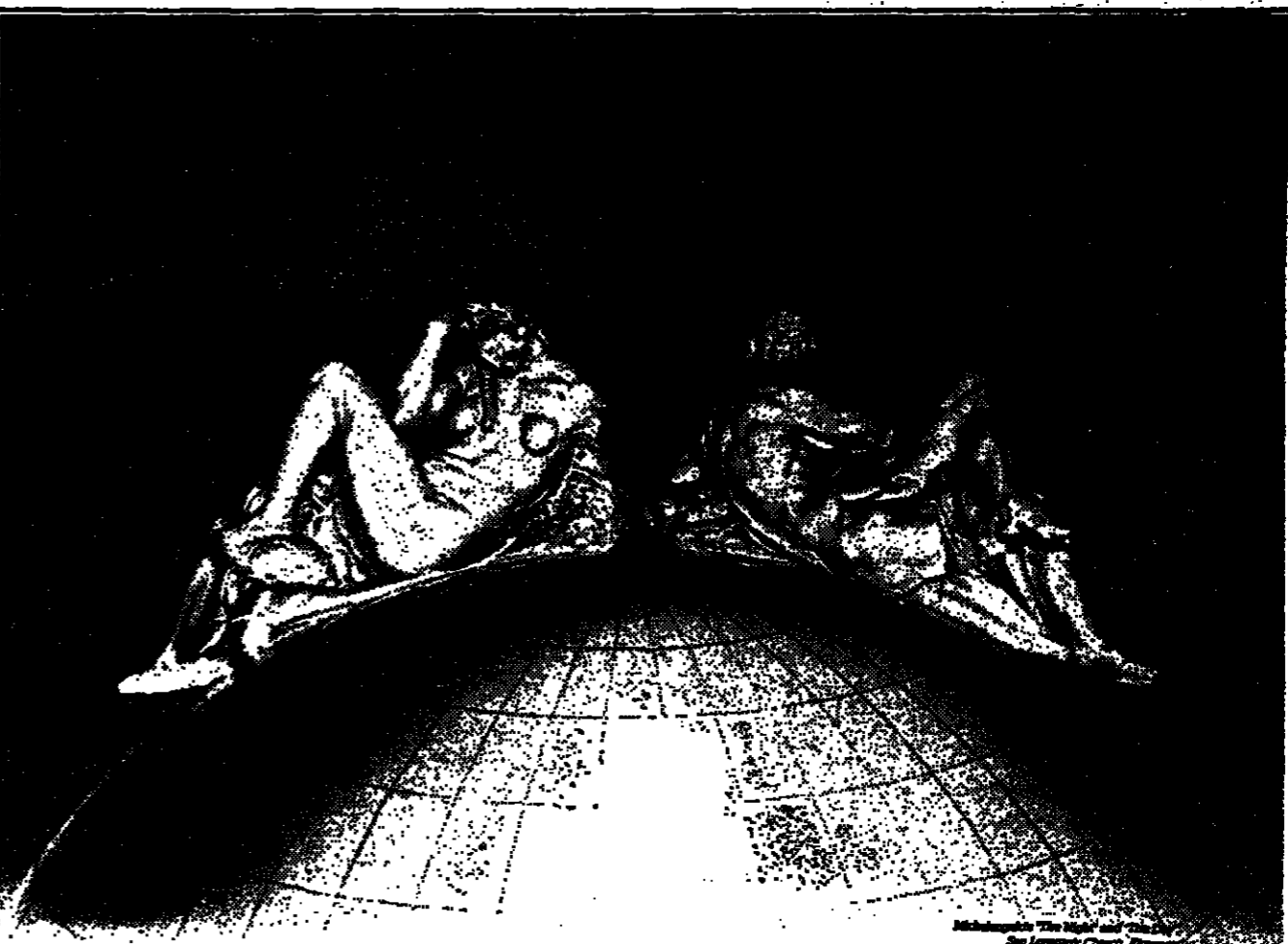
The 17 new hotels due to open over the next three years are, then, a significant vote of confidence in Hong Kong. Moreover, several existing hotels, such as the Hilton, Peninsula and Lee Gardens, have just completed extensive refurbishment, or, like the Mandarin, are planning to.

Mr Eric Waterhouse, managing director of the Mandarin Oriental group, which will spend HK\$100m on completely remodelling all of the Mandarin's 540 rooms over two years, says that the drop in occupancy rates is in part caused by more companies buying or renting flats for visiting employees or guests and to more people staying with friends rather than in hotels because of the earlier shortage of hotel rooms and high prices.

Unlike Singapore, he says, where there appeared to be a five or seven year oversupply without the possibility of a visitor growth rate overcoming it in the short-term, Hong Kong would not be truly oversupplied and, moreover, was in the process of broadening its price range down market to compete more effectively with places like Singapore, Kuala Lumpur and Medan.

"Occupancy will probably come down," he says, "the mid-70s to 80 per cent occupancy rate now looks probable. This is good by world standards. Asian standards, and even if it is in the mid-70s, the hotels will still be highly profitable."

Larry Klinger



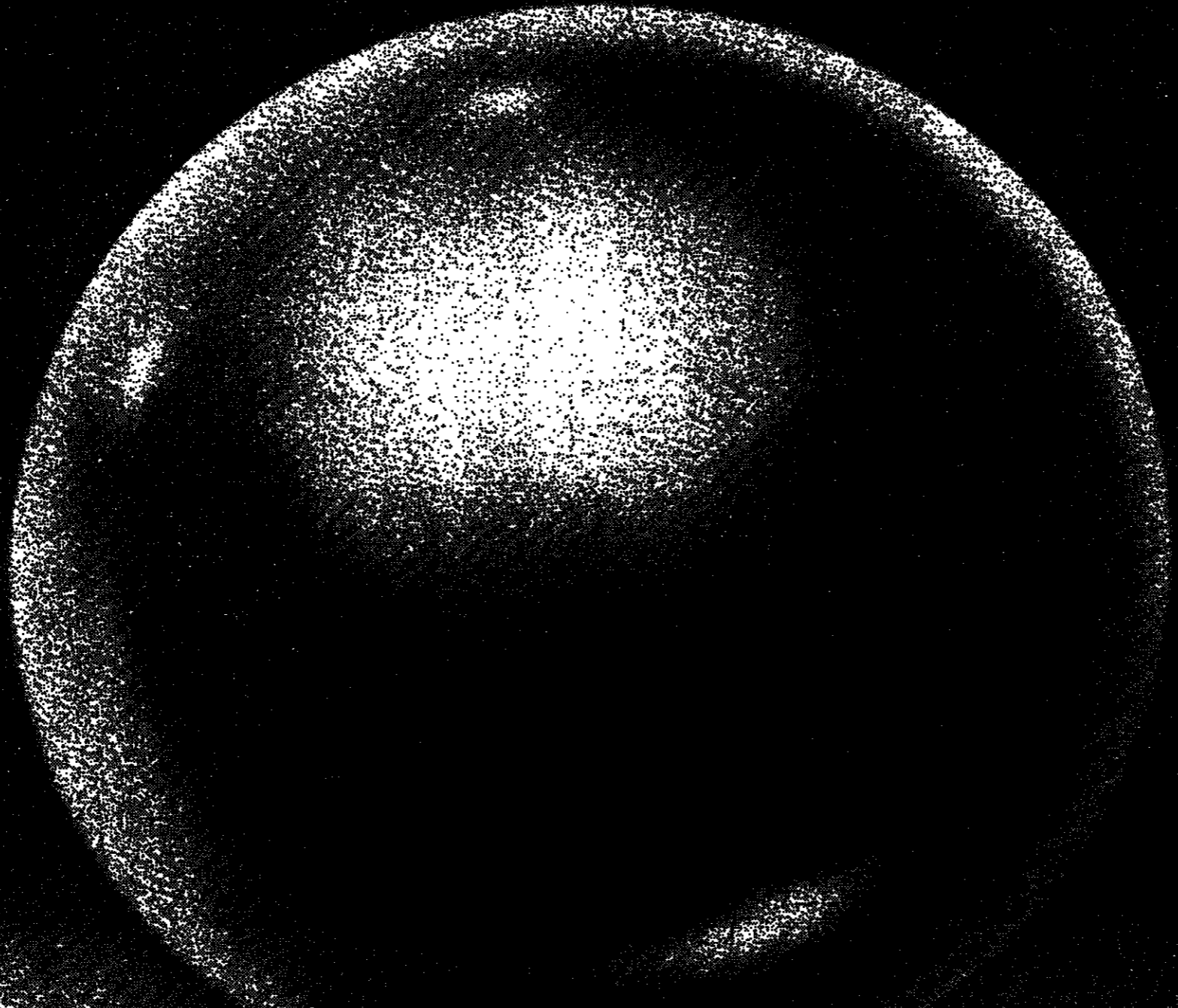
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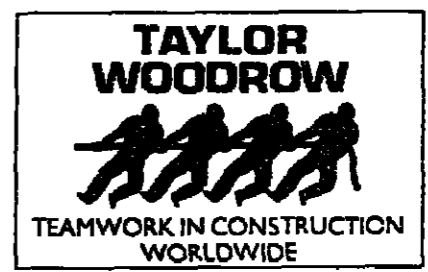
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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Friday June 27 1986



Morgan Grenfell and Thames TV issues heavily oversubscribed

BY ALICE RAWSTHORN IN LONDON

BRITAIN'S new issues market received a long-awaited stimulus yesterday when the offer for sale of Thames Television, the commercial TV station serving London and the south-east of England, attracted £272.8m and was almost 28 times oversubscribed. The tender for sale of Morgan Grenfell, the banking and securities group, was also heavily oversubscribed.

Thames received 102,628 applications for 459,39m shares at 190p each. In the flotation, which valued Thames at £31.2m (\$186m) about 17m shares were released, representing 35.5 per cent of Thames's equity.

The issue attracted extraordinarily high interest from "stags" or multiple applicants. Thames's merchant bank, County, said it had received over "literally hundreds" of multiple applications from the thousands of firms sent in.

In the weeks before the flotation, Thames mounted an ambitious advertising campaign to encourage its viewers to apply for shares in the company. County said some 27,000 applications were received for the minimum allocation of 200 shares, although almost half the £272.8m came from applications for more than 100,000 shares.

"We received a complete mixture of applications from investment institutions such as the insurance

houses and pension funds to what I would call the viewing public," said Mr Robert Dutton, a director of County.

The offer of shares to Thames's employees was also oversubscribed. Members of staff were given preferential rights to 17m shares but the offer attracted 1,133 applications for 5,142m shares. County has devised a process of allocation which should ensure that almost half the public applicants, and all the employees, receive at least some of the shares applied for.

Thames will almost certainly trade at a premium when dealings begin on Thursday. Dealers in the "grey" or unofficial market quoted prices of 214p or 215p for Thames's shares yesterday.

David Lassalle adds: Morgan Grenfell's offer of 52m shares was closed after only one minute yesterday as investors poured in applications for the merchant bank's stock.

Morgan said the issue was heavily oversubscribed. It was still counting last night, and expects to announce the basis of allocation this morning.

Morgan is offering its shares by tender at a minimum 45p each, at which price it would raise about £138m. However, brokers expect successful bids to be in excess of 500p.

Singleton group buys Dallas Times Herald

BY PAUL TAYLOR IN NEW YORK

TIMES MIRROR, the Los Angeles-based newspaper group, yesterday agreed to sell the Dallas Times Herald to a company led by Mr William Dean Singleton, a Texas-born newspaper publisher, for \$110m in cash and paper.

Mr Robert Erburu, chairman, president and chief executive of Times Mirror, said the group had decided to sell the title because "its sale at this time is consistent with our corporate strategy and is in the best long-term future of the Times Herald." Times Mirror, which recently agreed to buy the Baltimore Sun newspapers from A.S. Abell for \$600m, also owns the Los Angeles Times, New York's Newsday newspaper, papers in Hartford, Connecticut and Denver, Colorado, together with extensive television interests. Last year the group produced net profits of \$217.8m on sales of almost \$3bn.

The Los Angeles-based group

acquired the Times Herald and KDFW-TV station serving the Dallas Fort Worth area in the 1970. The radio station is being retained.

Mr Singleton, aged 34, has built up a publishing empire which includes 21 daily newspapers in six states. The acquisition of the Dallas Times Herald and planned purchase of two smaller dailies will lift his fast-expanding newspaper business into the top 10 US national daily newspaper groups.

The Dallas newspaper will be owned by a partnership company including Mr Singleton and two long-term business associates, Mr Richard Scudder, and Mr John Buzetta, aged 35, publisher of the Star-Beacon Ohio newspaper.

The three men run two newspaper companies, Garden State Newspapers and Gloucester Times, with Mr Singleton as president and chief executive, Mr Scudder chairman, and Mr Buzetta chief operating officer.

US bid ruling leaves soft drinks battle fizzing

William Hall charts the growing market dominated by Coca-Cola and PepsiCo

"THESE mergers were so outrageous and so harmful to consumers that even the Reagan Administration realised it had to oppose them," said one leading US politician last week. Many Americans would agree, but beyond that there is little consensus about what may happen next in the fast growing US soft drinks business.

Ever since PepsiCo announced its \$390m bid for Seven-Up, and Coca-Cola replied with its \$470m bid for Dr Pepper at the start of the year, the soft drinks business has been in turmoil.

It is most unlikely that the Federal Trade Commission's decision to oppose the deals is going to restore peace in the battle for control of the \$400m-a-year industry.

US soft drink sales have been growing at a healthy 5 per cent a year and over half of the sales are made by two mega-brand companies, Coca-Cola and PepsiCo. Coca-Cola, which has a stock market capitalisation of \$15.5bn holds 39 per cent of the US soft drinks market, while PepsiCo, which is capitalised at \$9.1bn, has a 29 per cent share.

Until now, the soft drinks business has not been the sort of place

for the little guy. Despite engaging in the marketing equivalent of open warfare for years, Coca-Cola and PepsiCo have both been doing very well.

PepsiCo has been increasing its market share in the US, partly at the expense of Coca-Cola's flagship

brand, but Coca-Cola has a much bigger overseas business than PepsiCo and has been able to offset sluggish sales of its traditional Coca-Cola brand with a wave of new products such as Sprite, diet Coca-Cola and cherry Coca-Cola.

The key to success in soft drinks

is market share. Space on the supermarket shelves is limited and this means that the dominant brands get pride of place. The same goes for the huge fast food outlets, such as the McDonald's chain.

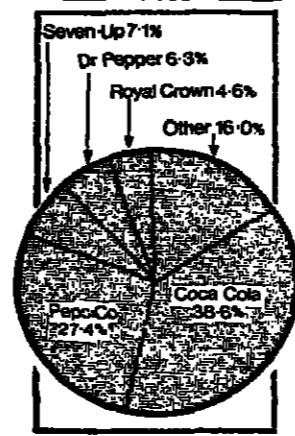
Meanwhile, Coca-Cola and PepsiCo have been consolidating their

own determination to reverse these negative trends at AMI as forcefully and rapidly as possible.

Mr Weisman said AMI's senior management team had been "coalesced and revitalised" in recent weeks. The company had taken the initial steps to implement "the most significant cost-reduction programme in the company's history."

He said: "In the final analysis, I believe the pressures that the health care industry has faced over recent years will result in leaner, more efficient companies to the benefit of shareholders and consumers." AMI's shares slipped 3/4 to \$17 in early trading yesterday.

US Soft Drinks Market



hold on the companies which bottle their products and this in turn makes it increasingly difficult for smaller soft drink companies to break into the marketplace in a big way.

Seven-Up is a prime example. It has been owned for some time by Philip Morris, the tobacco and consumer goods conglomerate which is no slouch when it comes to marketing skills. Philip Morris is bigger than Coca-Cola and has the sort of financial muscle which should have enabled Seven-Up to challenge the grip of Coca-Cola and PepsiCo.

Despite its well known brand name, Seven-Up has not been a successful member of the Philip Morris stable. It is experiencing increasing difficulty holding on to its 7 per cent market share in the face of competition from such products as Coca-Cola's Sprite. Philip Morris is going ahead with plans to find a new buyer for Seven-Up to replace Coca-Cola.

PepsiCo says it is still interested in buying Seven-Up's international operations, which would presumably not upset the US Government, and would enable it to strengthen its international business.

Meanwhile, Coca-Cola said it intended to fight the Federal Trade Commission decision to oppose its takeover of Dr Pepper, which has surprised some Wall Street analysts who thought that the main reason Coca-Cola launched its bid was to scuttle PepsiCo's efforts to win Seven-Up. Yesterday Dr Pepper indicated that it would join Coca-Cola in opposing the FTC decision.

Dr Pepper was taken private through a management buy-out in 1984 organised by Forstmann Little, a New York firm which specialises in leveraged deals.

Among possible overseas buyers, Cadbury Schweppes is often mentioned.

Mr Jesse Meyers, editor of the widely quoted Beverage Digest, says there is going to be a "whirlwind of interest" with many of companies in the US and abroad "lusting after the possibility of taking over Seven-Up or Dr Pepper."

Among possible candidates in North America are Anheuser-Busch, the biggest US beer producer, Procter & Gamble, the detergent and soap goods giant, and Seagram, the international beverage group.

Telefonica revenue and earnings rise

BY DAVID WHITE IN MADRID

COMPANIA Telefonica Nacional de Espana, Spain's 47 per cent state-controlled telecommunications company, which last year gained stock market listings in London, Paris, Frankfurt and Tokyo, yesterday announced a 20 per cent increase in its 1985 net profit to Pta 39,15bn (\$275m).

Total revenue for the year was 12.4 per cent up at Pta 426.2bn. The company, which is currently considering a New York listing as the last stage of its move on to international stock exchanges, is proposing to repeat the same total dividend of 11 per cent, on capital which was increased by 12.5 per cent during the year to Pta 360.5bn.

Share capital has since been further increased to Pta 400.5bn. Mr Luis Solana, chairman, said Telefonica had succeeded in virtually stabilising its financial costs,

which rose by 3 per cent to Pta 80,07m after soaring in recent years by close to 20 per cent a year.

He said the company's foreign debt, which stood at Pta 213bn in 1983, would be down to Pta 100bn by the end of this year. The company last year made early repayments of Pta 29.4bn, reducing the burden of foreign debt as a proportion of total liabilities from 14 per cent to 11 per cent. At the same time, it replaced some of its foreign credits with new debt at lower interest rates and with longer maturities.

Investment, which rose at a relatively modest rate of 7 per cent to Pta 187.9bn, partly because of delays in delivery of new telephone exchanges, was two-thirds self-financed, reflecting a progressive increase in Telefonica's own financing capacity over the last four years.

Suchard buys control of bank

BY JOHN WICKS IN ZURICH

JACOBS-SUCHARD, the Swiss coffee and chocolate group, has acquired a controlling interest in Berro-America Bank.

The Zurich company had already held a minority stake in the German bank, which at the end of last

year had balance-sheet assets of DM 453m (\$203m) and annual earnings of DM 2m. The new transaction requires final approval from the German central authorities.

Berro-America is a specialist in financing Latin American trade

were negotiated. Mr Cox resigned from the bank on June 13.

Mr Stewart said that in spite of the second-quarter loss, which he expected to range between \$260m and \$285m, the group still retained primary capital of \$1.4bn, or 7.4 per cent of total assets.

After strong profits growth in the late 1970s and early 1980s, InterFirst reached net earnings of \$207m in 1982. It went \$172m into the red in 1983.

RAS said its 1985 total premium income was up by 15.4 per cent to L3,061bn. The Milan-based insurer is raising L400bn through a rights issue in order to strengthen its life insurance division.

Insurance business from Italy last year came to L1,152bn or less than a third of total group premiums. Of the Italian total, some L897bn came from accident insurance and the balance from life.

Allianz acquired effective control of RAS in late 1984, at first taking a one third stake. It now owns 43.3 per cent of RAS. The Allianz stake will rise to 51 per cent in the next year or so. About 40 per cent of RAS shares are held on the Milan bourse.

La Fondiaria, the Florence-based insurance company which is controlled by Montedison, said yesterday that its 1985 net profit rose by 44.1 per cent to L72bn. Total premium income at the end of last year stood at L555.5bn against L483.8bn in 1984. Montedison controls 25.11 per cent of La Fondiaria, one of Italy's richest insurers.

InterFirst warns of \$285m setback

BY OUR NEW YORK STAFF

INTERFIRST, the big Texas bank which has been hit by the collapse in oil and gas prices, has announced that it expects to lose as much as \$285m in this second quarter because of the need to make provisions of up to \$305m on troubled loans. It also said that it would be unable to pay cash dividends for the foreseeable future.

The news is the latest sign of the serious financial trouble facing several major banks in the US oil

sector and is bound to increase nervousness in the financial markets about the impact of falling oil prices on the more troubled institutions.

InterFirst, with assets of \$19.8bn, first ran into problems in 1983 and has since been struggling to recover. It was barely profitable in the first quarter and recently slashed its dividend.

Mr Robert Stewart, InterFirst chief executive, said that the latest provisions reflected "the continuation

of the low level of oil and gas prices, the weakness and overbuilt condition in certain real estate markets served by the company and the depressed state of the economy in Texas and the south west."

He said that "a material amount" of the increased loan loss provision related to \$80m of credit facilities made by InterFirst Bank Dallas to Mr Edwin L. Cox, a former director of the bank who sat on the credit committee at the time the loans

sector and is bound to increase nervousness in the financial markets about the impact of falling oil prices on the more troubled institutions.

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Mr Robert Stewart, InterFirst chief executive, said that the latest provisions reflected "the continuation

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June, 1986

Italian insurer lifts profits 35 per cent

By Our Milan Correspondent

RIUNIONE Adriatica di Sicurtà (RAS), Italy's second largest insurance group, which is controlled by Allianz Versicherung of West Germany, yesterday unveiled a L37.5bn (\$18m) net profit for last year, an increase of 34.3 per cent on 1984 results.

RAS said its 1985 total premium income was up by 15.4 per cent to L3,061bn. The Milan-based insurer is raising L400bn through a rights issue in order to strengthen its life insurance division.

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April, 1986

INTL. COMPANIES & FINANCE

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Application has been made for the 9,200 Notes of Japanese Yen 1,000,000 each to be admitted to the Official List by the Council of The Stock Exchange. Interest on the Notes will accrue from 11th July, 1986 and will be payable annually in arrears on 11th July in each year, commencing 11th July, 1987. Particulars of the Notes and the Issuer are available in the Extel Statistical Service. Copies of the listing particulars relating to the Notes may be obtained during usual business hours on any weekday (Saturday excepted) up to and including Tuesday, 1st July, 1986 from the Company Announcements Office of The Stock Exchange and up to and including Friday, 11th July, 1986 from:

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27th June, 1986

Banca del Lavoro plans 49% share sale

By Alan Friedman in Milan
BANCA Nazionale del Lavoro (BNL), Italy's largest bank, has announced plans which will see up to 49 per cent of the state-owned institution's equity sold to investors in Italy and abroad. The timing and details of the share sale have yet to be decided.

Mr Nerio Nesi, BNL chairman, unveiled plans in Rome which would allow the bank to change its statute in order to go ahead with the privatisation offer. BNL is today 85.78 per cent owned by the Italian Treasury and the rest of the shares are state-held.

Mr Giovanni Goria, Italy's Treasury Minister, gave his formal backing to the BNL partial privatisation plan. The Bank of Italy has also approved the move, which would keep state control at a minimum 51 per cent.

BNL has already sold more than 1,400bn (\$263m) of non-voting shares on the Milan bourse. However, this share sale, last December, did not dilute the Treasury's ownership of 85.78 per cent of voting equity.

BNL has 403 branches in Italy. Mr Nesi is one of Italy's most active and outspoken bankers. He is also a colourful figure on the Italian banking scene and has close ties to the Socialist Party of Prime Minister Mr Bettino Craxi.

Kredietbank

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In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 27th June, 1986 to 29th September, 1986 the Notes will carry an Interest Rate of 7¼% per annum. Interest payable on the relevant interest payment date 29th September, 1986 will amount to US\$180.49 per US\$100,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

NL Industries may sell part of chemicals unit to deter bids

BY WILLIAM HALL IN NEW YORK

NL INDUSTRIES, the embattled US oilfield services company, has rejected an unwelcome \$15 a share offer from Mr Harold Simmons, a Dallas financier, and announced plans to spin off to the public a \$130m stake in NL Chemicals, its most profitable operation.

The company said it had terminated an earlier self-tender offer for 7.5m shares which it launched to "enhance stockholder values" fol-

lowing an earlier hostile approach from Coniston Partners, a New York investor group. It did not rule out similar action in the future. The termination of the self-tender offer was one of a series of moves announced by the company in an increasingly desperate battle to retain its independence. NL's board, in rejecting the Simmons offer, said that it believed "the inherent value of the company's compo-

nent businesses is significantly greater" than the \$15 a share being offered.

The company has filed a registration statement with the Securities and Exchange Commission for an initial public offering of 8.8m shares, or 18 per cent, in NL Chemicals, of which 2.6m shares are to be offered to overseas investors. The price range for the stock is between \$14 and \$17 a share.

Zale rejects third Peoples offer

BY BERNARD SIMON IN TORONTO

ZALE, the Dallas-based jewellery chain, has rebuffed a third bid for control by Peoples Jewellers of Toronto.

Zale's rejection of the latest \$502m offer brought an angry response from Mr Irving Gerstein, Peoples president, who said he was "appalled" that Zale's board had decided in less than an hour to deprive public shareholders of the opportunity to sell their stock at a

significant premium to market prices.

The latest offer by Peoples was \$42 in cash and \$4 in senior preferred stock for each Zale common share. Zale's shares have traded recently at about \$37 in New York.

Zale's board said that "the interests of all the shareholders will be best served under the present cir-

cumstances by the corporation remaining independent."

The main barrier to the takeover bid by Peoples is the controlling block of shares held by members of the founding Zale and Lipsky families. Mr Donald Zale, chairman, said that shareholders owning about 34 per cent of the company's shares had entered into a "strengthened agreement" to bar a merger with or sale to Peoples.

New Issue June 26, 1986

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| | | | |
|-------------------|-------|----------------------|-------|
| Shares on banks | 6,276 | Liabilities by banks | 5,721 |
| DSE Bonds | 407 | Assets | 1,601 |
| Unredeemed shares | 1,722 | Capital | 251 |
| Unredeemed bonds | 6,772 | Capital | 251 |

It was a good year.

We strengthened our position again in 1985 in medium and long-term lending to companies, banks, the real estate market, the public sector and foreign clients: Our new lending commitments expanded by 29% to over DM 5 billion, while total assets rose by 8.8% to DM 35 billion.

We doubled the volume of lending to foreign borrowers, with aggregate disbursements expanding to almost DM 2 billion. Export financings increased by over 50%. Expanding into another good year remains our goal. With a strengthened capital base, a larger branch network and a larger staff to serve you even better.

DSL Bank

DSL Bank, Head Office: 53 Bonn 2, Kennedyallee 62-70, FRG, Telephone: (228) 889-0, Branches: Berlin, Frankfurt, Hamburg, Munich, Stuttgart.

INTERNATIONAL COMPANIES and FINANCE

Tisco to expand steelmaking capacity

By R. C. Murthy in Bombay

TATA IRON and Steel Company (Tisco), India's largest private sector company, plans to expand its steelmaking capacity to 3m tonnes from the present 2m tonnes a year. The Indian government, which has in the past opposed the private sector expanding in steel, "is not averse in principle" to Tisco's plans, Mr Russi Mody, Tisco's chairman, said yesterday.

The Rs 15bn (\$1.2bn) steel expansion project is intended to meet anticipated demand between 1995 and the end of the century. The company has just launched a Rs 11bn modernisation plan, which includes the installation of a bar and rod mill, a new sinter plant and a 1.3m tonne cement plant based on slime from the steel plant. The company plans to raise Rs 1bn in foreign currency loans overseas to finance the import of capital equipment. The bulk of the rupee finance will come from internal sources. Tisco's profits rose strongly in the year to March. Profits before tax advanced by 41 per cent to Rs 1,588bn on a 16 per cent increase in sales to Rs 12,835bn. Its hot metal output rose 8 per cent to 1,077bn. The dividend is being raised by four percentage points to 25 per cent. In addition, the company is proposing a two-for-five scrip issue and one-for-five rights issue. Tisco shares rose by more than Rs 60 in Bombay yesterday to Rs 1,620. Over the past three days the gain has been more than Rs 200.

The government has permitted Tisco to import 150,000 tonnes of hot bricketed iron from Malaysia to restore the balance between its hot metal and steel production capacities. The import will enable Tisco to work the steel plant at full capacity.

Brother Industries interim earnings down by 52%

By YOKO SHIBATA IN TOKYO

BROTHER INDUSTRIES, the Japanese manufacturer of sewing machines and typewriters, suffered a profits fall of more than half in the six months to May, due in part to exchange losses from the yen's steep appreciation.

Pre-tax profits fell 53.6 per cent to ¥3,690bn (\$22.2m) and net profits were down 52 per cent to ¥1,960bn, on turnover of ¥79.1bn, a fall of 11 per cent from a year ago. However, the company is to maintain its interim dividend at ¥5 per share.

In an attempt to limit the impact of the yen's rise, Brother has decided to start production of information equipment in the US, Mr Katsuji Kawashima, its president, announced yesterday. It is still searching for a site.

Details are yet to be fixed, but the US plant is expected to provide a product range more oriented to local demands and not a mere extension of the company's domestic product line-up, Mr Kawashima said. The company plans to purchase foreign-made parts and to establish a parts plant abroad in the future, he added.

Brother Industries already manufactures in Britain, Brazil, Taiwan and South Korea. During the half year, the company was adversely hit by inventory adjustments on office machinery in the US and the imposition of 21 per cent anti-dumping duties on typewriter exports to Europe.

Brother has been moving into the growing market for Japanese language word processors, but here it has been involved in price cutting competition. Sales of information equipment, Brother's biggest business, showed a substantial drop of 18.6 per cent.

Sales of sewing machines, the company's old profit mainstay, retreated by 9 per cent, attributed to mature domestic and overseas markets.

The company's export ratio rose to 62.1 per cent for the half year from 59.7 per cent a year earlier, reflecting weak demand in Japan. For the full year, pre-tax profits are expected to fall by 52.8 per cent to ¥7bn, on turnover of ¥167bn, down 8.6 per cent from a year ago. The estimates are based on a yen rate of ¥160 to the dollar.

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Oil project finance for Denison Mines

By Bernard Simon in Toronto

DENISON MINES, the Canadian energy, cement and potash producer, has refinanced a large portion of its debt and negotiated new loans to finance oil projects in Egypt and Italy. Term facilities of C\$180m (US\$134m) and an operating credit line of C\$75m have been negotiated with two Canadian banks to replace and extend existing loans. Denison's long-term debt stood at C\$452m at the end of 1985, of which C\$127m fell due at the end of July.

International Finance Corporation has provided a US\$60m limited recourse project loan for development of the Meleha oilfield in Egypt's western desert. IFC will take a 10 per cent equity interest in the project, due to be completed later this year.

Mediobanca of Italy has provided L45bn to help finance Denison's 10 per cent interest in the first phase of the Vega field off the coast of Sicily. Production is due to start in late 1987, rising to 60,000 barrels a day in 1988.

The plunge in oil prices forced Denison to pass its quarterly dividend last month for the first time in 27 years. The company suffered a net loss of C\$157m last year.

First-half advance for Shiseido

By OUR TOKYO STAFF

SHISEIDO, Japan's leading cosmetics manufacturer, lifted pre-tax profits for the half-year to May by 5.9 per cent to ¥16,580bn (\$100m).

Net profits rose by 4 per cent to ¥6,580bn, on turnover of ¥164,230bn, an increase of 2.7 per cent from the previous year.

The company attributed the earnings gain to higher sales and a ¥2.48bn improvement in non-operating income, which more than offset a rise in advertising and other costs.

The sales improvement stemmed from steady sales of men's cosmetics, sanitary products and a new toothpaste. The company is continuing to develop new cosmetics using plant extracts.

For the full year, the company expects its pre-tax profits to rise by 3 per cent over the previous year to ¥32.4bn on sales of ¥340bn, up by 3.3 per cent.


BNP subsidiary sues James Capel

BNP South East Asia, a subsidiary of Banque Nationale de Paris, has filed a \$812.7m (US\$5.74m) suit against stockbroker James Capel (Far East) and Mr Manharlal Gathani, a director of Ambassador Hotel, according to Singapore High Court officials.

Mr Gathani is alleged to have failed to repay a loan of \$81.4m plus interest which was made last June for the purchase of 1.9m Ambassador Hotel shares at \$80 each. Rester reports from Singapore.

Mr Gathani is said to have given BNP a forward contract with James Capel to buy back the shares at \$86.75 each this month as security for the loan. But James Capel is alleged to have failed to take delivery of the shares and BNP wants the \$812.7m back plus interest from the June 12 settlement day until the money is repaid.

CREDITO ROMAGNOLO
1985 RESULTS
90TH YEAR OF BANKING ACTIVITY




MANAGED FUNDS 12,494 Billion [+209%]
LOANS 4,021 Billion [+94%]
CASH FLOW 205 Billion [+315%]

Extract from Audited Accounts 31st December, 1985

| | 1985 | 1984 |
|----------------------------|--------|--------|
| Share Capital and Reserves | 985 | 886 |
| Deposits & C. | 10,749 | 9,743 |
| Total Assets | 11,872 | 10,702 |
| Net profit | 136 | 73 |
| Dividend paid | 36 | 30 |

At the end of 1985 the Bank's shareholders numbered 27,433 and the Bank's deposits 2,305. Branches: 167. BOARD OF DIRECTORS: Chairman - Giovanni Antonio - 1st. Vice-President - Raffaele Giamberini. HEAD OFFICE: General Manager - Maria Lantini - Deputy General Manager - Antonio Mazzanti. HEAD OF INTERNATIONAL DEPARTMENT: Paolo Minerva. Representative Offices: NEW YORK - 450 Park Avenue - HONG KONG - 2922 Cantonment Centre. Affiliated Bank: BANCA AGRICOLA COMMERCIALE della Repubblica di San Marino - Republic of San Marino. ITAB GROUP Ltd. - 20 Cannon Street - London.

CREDITO ROMAGNOLO
S.P.A. - Presidenza e Direzione Generale in Bologna, L. 5, via Zanussi, 20



TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES IN 1985
Annual Shareholders' Meeting of June 20, 1986

The Ordinary General Shareholders' Meeting of TOTAL CFP, held on June 20, 1986 with Mr François-Xavier ORTOLL, Chairman presiding, approved the accounts for 1985. All the resolutions were adopted.

In his address, the Chairman, without wishing to prejudge the consolidated results for the year as a whole, noted that as far as the first half was concerned, cash flow and economic performance would show a substantial increase. These improved results will only be sufficient however to partially offset stockholding losses. He also noted that if prices were to remain at present levels the greater part of the stockholding losses for 1986 would have been recorded during the first half.

With regard to the second half, results will clearly depend on variations in crude prices, which are as ever an unknown factor. Moreover, it may be hoped that the downstream sector will confirm the recent return to positive margins.

The Chairman went on to stress that the Group possessed the resources and experience not only to confront the oil "counter-shock" but also, if possible, to use it as a means for further development. It is with a view to increasing this capacity still further that the Company recently decided to effect a capital increase, the results of which have to date been very encouraging.

1985 in brief

Financial performance

1985 has seen further recovery despite stockholding losses as a result of the decline in the dollar.

The consolidated financial statements at year-end show a cash flow of 7.9 billion francs and net income amounting to 1.4 billion francs.

Investments totalled 8 billion francs, of which 5 billion went to exploration, production and development and 1.7 billion to refining and marketing.

Activities


- The year saw:
 - an increase in total liftings (49 million tons of oil; 5.7 billion m³ of gas);
 - development of the Group's international trading position;
 - encouraging results in exploration, notably in France;
 - the merging of the refining and marketing sectors in France;
 - the change of name of COMPAGNIE FRANÇAISE DES PÉTROLES to TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES.

The General meeting extended the term of office of Mr René GRAMIER de LILLIAC, Honorary President, as a director of the Company and appointed Mr Jérôme MONOD a director.

| Some figures for 1985 on the Group | |
|---|-------|
| - Resources: | |
| Oil (millions of tons) | 48.0 |
| Gas (billions of m ³) | 5.7 |
| - Financial data (consolidated in billions of francs) | |
| Sales | 173.0 |
| - in France | 56.0 |
| - outside France | 117.0 |
| Cash flow | 7.9 |
| Earnings | 1.4 |
| Net Investments | 8.0 |
| on the parent company | |
| Sales (in billions of francs) | 75.0 |
| Net Income (in billions of francs) | 1.5 |
| Dividend per share: 20F (+ tax credit of 10F). | |
| Date of dividend payment: June 27 | |

The brochure "TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES IN 1985" can be obtained in English and French from Service Diffusion - 5, rue Michel-Ange - 75781 Paris Cedex 16 - France.

U.S. \$400,000,000



The Kingdom of Belgium
Floating Rate Notes Due July, 2005

In accordance with the provisions of the Notes, notice is hereby given that interest payable on 29th July, 1986 will amount to U.S.\$9,646,27 per U.S.\$250,000 Note.

Interest rates applicable are as follows:

- 23rd Jan. 1986 to 24th Feb. 1986 - 8 1/8%
- 24th Feb. 1986 to 24th Mar. 1986 - 8%
- 24th Mar. 1986 to 24th Apr. 1986 - 7 1/8%
- 24th Apr. 1986 to 27th May 1986 - 6 3/4%
- 27th May 1986 to 27th June 1986 - 7 1/8%
- 27th June 1986 to 28th July 1986 - 7 1/8%

Agent Bank:
Morgan Guaranty Trust Company of New York
London

U.S. \$75,000,000

Comerica Incorporated
Floating Rate Subordinated Capital Notes Due 1997

Interest Rate 7 1/8% per annum

Interest Period 27th June 1986
29th September 1986

Interest Amount per U.S.\$50,000 Note due 29th September 1986 U.S.\$22.05


Credit Suisse First Boston Limited
Agent Bank

Banco Nacional do Desenvolvimento Economico
U.S.\$50,000,000
Floating Rate Notes 1989

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the three months from 27th June 1986 to 29th September 1986 the Notes will carry an interest rate of 7 1/8% per annum. On 29th September 1986 interest of U.S.\$187.77 will be due per U.S.\$1,000 Note and U.S.\$187.67 due per U.S.\$10,000 Note for Coupon No. 29.


EBC Amro Bank Limited
(Agent Bank)

27th June 1986.




General Electric Company

has acquired



RCA Corporation

We acted as financial adviser to General Electric Company.





Goldman Sachs International Corp.

June 12, 1986

African Development Bank
US\$100,000,000
Subordinated Floating Rate Notes 1986

In accordance with the terms and conditions of the Notes, notice is hereby given, that for the interest period June 27, 1986 to December 27, 1986 the Notes will carry an interest rate of 7 1/8 percent per annum for 185 days. The amount payable per US\$10,000 nominal amount will be US\$362.93.

27 June 1986
THE CHASE MANHATTAN BANK, N.A.
LONDON, AGENT BANK.

U.S. \$50,000,000
Hapoalim International N.Y.
Guaranteed Floating Rate Notes 1988

For the six months 30 June 1986 to 30 December 1986 the Notes will carry an interest rate of 7 1/8% per annum. Coupon Value U.S.\$368.54 Listed on The Stock Exchange, London


Notice of Redemption
US \$150,000,000 Guaranteed Floating Rate Notes Due 2004 of

Sanwa International Finance Limited
Guaranteed as to payment of Principal and Interest by
The Sanwa Bank, Limited

NOTICE IS HEREBY GIVEN that pursuant to Condition 5(b) of the Notes Sanwa International Finance Limited has elected to redeem on July 29, 1986 (the "Redemption Date") all of its outstanding Guaranteed Floating Rate Notes Due 2004 (the "Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue.

The Notes should be presented and surrendered to the paying agents as shown on the Notes on the Redemption Date with all interest coupons maturing subsequent to said date. Coupons due July 29, 1986 should be detached and presented for payment in the usual manner.

June 27, 1986
By Citibank, N.A. (CSSI Dept.) London, Fiscal Agent



INTERNATIONAL COMPANIES and FINANCE

Germany applies hard and fast capital rules to note issuance facilities Bankers shrug off NIF weighting

BY DAVID LASCELLES, BANKING CORRESPONDENT, RECENTLY IN BERLIN

WEST GERMAN banks recently received a letter from their supervisory authority informing them that as from next Monday they will have to assign a 50 per cent capital weighting to their note issuance commitments. Germany thus becomes the latest of several industrial countries to apply hard and fast capital rules to this growing form of off-balance sheet business.

RISK ASSET WEIGHTINGS REQUIRED BY CERTAIN COUNTRIES FOR NIF UNDERWRITING COMMITMENTS

Table with 2 columns: Country, Weighting. Includes Germany (50%), Italy (No specific weightings), Japan (30%), Luxembourg (No capital requirements), Netherlands (50%), UK (50%), US (30%).

The letter means that German banks will have to underpin note issuance facilities (NIFs) with half the amount of capital required for a regular loan. This is the same level as British banks, but higher than a number of other countries.

pret our existing ratios. International harmonisation was also a lesser consideration," he said. One reason why German bankers have been rather passive in their acceptance of this weighting is that they are not as heavily exposed to the NIF market as many of their foreign competitors.

Bundesaufsichtsamt has now turned its attention to other new financial instruments such as swaps and options. German banks are now required to report business volumes in these instruments on a monthly basis.

The growing interest of the supervisory office in new instruments is a sign both of German banks' increasing involvement in innovation, and of Frankfurt's emergence as a more internationally oriented financial centre since liberalisation began last year.

Good start for GMAC Europaper programme

By Peter Montagnon, Euromarkets Correspondent

GENERAL MOTORS Acceptance Corporation has issued around \$100m of commercial paper in the Euromarkets since its new programme was activated on Tuesday.

The new programme, which GMAC expects to build up to around \$2bn or more, is being closely watched in the market as bankers believe its size will make a benchmark issue for top corporate names.

Tightly priced FRNs test recent strong demand

BY CLARE PEARSON

THE RECENT strong demand for floating rate notes (FRNs) was tested yesterday when two issuers, Belgium and Alliance and Leicester, the UK building society, came to the market with tightly-priced issues.

Both deals had been bid for competitively by issuing houses. Speculation had been strong that Shearson Lehman had a mandate from Belgium, though Shearson said Belgium finally decided only yesterday morning.

The deal is listed in Luxembourg. Dealers said it was bid in the market as low as 98.88 yesterday afternoon.

In the fixed-rate sector, prices tended slightly lower. Svenska International launched a \$100m bond for its parent, the Swedish bank Svenska Handelsbanken. The five-year bond pays coupons of 8 per cent and is priced at 101.

plastics and glass company. The issue amount was SFr 85m. Final terms will be fixed on July 10, but the coupon was indicated at 5 1/2 per cent, maturity at five years, and price at par.

Swiss bankers have been chewing over the problem of what commissions to charge on short-dated bonds since they became feasible. Bank Gutzwiller set them at 1 1/2 per cent for a five-year placement. C. B. Pak five-year placement paid 1 1/2 per cent fees.

Hambros Bank in link with New York firm

HAMBROS BANK is to expand its corporate finance activities in the US by entering into an association with Shear, Paschall & Macchioni, a small New York investment banking firm. The link will be through Hambro America, its US subsidiary.

NZ trustee savings bank merger

BY DAI HAYWARD IN WELLINGTON

ELEVEN of New Zealand's 12 trustee savings banks are to merge so they can compete more aggressively in the country's newly deregulated banking environment.

they could apply for the new banking licenses which the government will issue later this year.

banks is associated with a particular geographical area. The Taranaki TSB, located in the wealthy dairy farming and oil producing province, believes it has enough resources to maintain its independence, and it will stay outside the new group.

Full details of the merger will not be announced until next week. The plans were revealed when the Taranaki Trustee Savings Bank said it would not join the new group.

As national organisations, the trustee savings banks will lose their government guarantee status. They believe, however, that the advantages of being able to compete on a more equal basis with the existing trading banks, and the new banks expected to set up in New Zealand this year, will outweigh the disadvantages.

Many bankers believe that the merger into a centralised national body is the only chance some of the smaller trustee savings banks have to survive in the more competitive deregulated banking scene.

Austrian bank merger

AUSTRIA'S Genossenschaftliche Zentralbank (GZB), which acts as a central financing agency for the country's co-operative banks, is to launch a \$200m commercial paper and certificates of deposit programme in the Euromarkets.

Swiss venture for Shearson

SHEARSON Lehman Brothers is to build up an underwriting role in the Swiss capital markets through a joint venture with American Express Bank. Both are subsidiaries of American Express Inc.

General deal withdrawn

A \$250m Eurobond deal for American General, the US diversified insurance company, was withdrawn yesterday after more than a week of trading in the grey market, as pricing negotiations broke down between the company and lead managers Credit Suisse First Boston.

Advertisement for First Boston, Inc. featuring a large 'NEW ISSUE' box with 'U.S. \$100,000,000' and '7 3/4% Subordinated Notes Due 1996'. Lists various financial institutions as partners.

FT INTERNATIONAL BOND SERVICE

Table listing 200 latest international bonds with columns for Issuer, Maturity, Coupon, and Price. Includes entries for various countries like Australia, Canada, and the UK.

Table listing 200 latest international bonds (continued) with columns for Issuer, Maturity, Coupon, and Price. Includes entries for various countries like France, Germany, and Italy.

INTL. COMPANIES & FINANCE

Canute James on a programme to limit public sector spending Jamaica seeks to fatten its assets

THE JAMAICAN Government has embarked on a programme to bring 21 leading state-owned companies under strict financial management. The aim is to reduce their dependence on public funds by making them profitable, or, at the very least, reducing their losses.



Prime Minister Edward Seaga, offering state entities to private sector.

In the longer term, the Government wants to strengthen and fatten the public companies and make them more attractive prospects for eventual divestment to local and foreign investors.

Mr Edward Seaga, the Prime Minister and Finance Minister, has pursued a policy of reducing the government's involvement in the economy by offering state-owned enterprises for sale or lease to the private sector. Already several US and local companies have leased state-owned hotels: Tate and Lyle, the leading British sugar company, has taken over the management of the state sugar sector under a ten-year contract, while the state-owned National Commercial Bank, the island's largest, which was created from the local operations of Barclays Bank, is to be divested later this year.

The 21 public companies which are now the subject of financial scrutiny, include the Jamaica Broadcasting Corporation, which operates the island's only television channel and one of its two radio stations, the Petroleum Corporation of Jamaica, which operates an oil refinery, the local telephone company, and Air Jamaica.

"For years a number of public sector entities have been a drain on the central government budget, requiring support to subsidise operations, cover losses, repay debt or finance development projects," said Mr Seaga when announcing plans for tighter management of the companies.

The combined expenditure for all 21 companies will this year reach J\$6.6bn (US\$1.2bn) which

is more than the Government's budgeted expenditure on them for the year.

Mr Seaga said that although the finances of the 21 selected companies have improved over the past five years, there is still cause for government concern at their performance.

In 1980, for example, after financing their costs, paying taxes, dividends and servicing debts, the companies contributed only J\$58.6m towards their capital expenditure — a contribution of 16 per cent.

This year the companies are expected to provide J\$535m, or 45 per cent, of their capital development projects.

Five of the companies last year recorded operating deficits totalling J\$74.6m. This year only two of the five are expected to be in loss and to show a combined deficit of J\$35.5m.

Out of the companies' expenditures this year, J\$8,096m is being financed through revenue, depreciation, and other resources, with the shortfall being met from loans and government transfers.

It is on the basis of the promise of tighter management that the Government has projected improvements this year for several of the companies involved. The Jamaica Broadcasting Corporation, for example, which last year recorded a deficit of J\$5.7m, is this year expected to achieve a J\$4.6m surplus.

The Petroleum Corporation expects to see its J\$18.8m deficit of last year reduced to J\$4.9m this year, while the telephone company is projecting a J\$40.9m surplus after a J\$26m deficit last year.

The efforts to improve the finances of the state sector and to seek to privatise the com-

panies represent a community of views of Mr Seaga's pro-business administration, and those of financial institutions.

"This is all part of earlier negotiations with the World Bank, which was given a commitment that most of these public entities would eventually be divested," explained Dr Paul Chen-Young, one of Jamaica's leading stockbrokers.

The interest of local and foreign investors in accepting government offers for state entities has been reflected not only in the leasing management contracting and outright purchasing of hotels, sugar mills and state farms, but also in air-line catering operations and a food processing plant.

Yet the Government has had to reverse its policy in two areas sensitive to the economy. Since taking office, the Government has bought a local oil refinery from Exxon of the US after the company threatened to close it — a move which would have brought immediate chaos to local commerce and industry.

The closure of bauxite refinery last year by Aluminum Company of America (Alcoa) led the Government to set up a state company to lease and re-open the facility to avoid a loss of urgently needed foreign exchange from the most important sector of the weak economy. Alcoa is negotiating to return to Jamaica and run the plant, but Mr Seaga is asking for the Government to have a 51 per cent stake in the facility as one condition of the US company's return.

The NCB's net worth was put at J\$67.2m at the end of 1985, and stock market analysts say the institution could be worth J\$200m when listed on the stock exchange.

The Government is planning to hold on to one-third of its equity in the NCB, and the analysts say the possible offer of J\$140m in shares would be the largest ever made to the Jamaican public.

Stora to build SKr 1.3bn newsprint plant

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM


STORA, Sweden's largest forest products group, is to build a newsprint machine at a cost of some SKr 1.3bn (\$180m). The new mill will have a capacity of 215,000 tonnes a year. Construction is expected to begin later this year and should be completed during 1988.

The machine will increase Stora's total newsprint capacity to around 615,000 tonnes a year including 100,000 tonnes of magazine paper and 135,000 tonnes a year of improved newsprint. It will also allow Stora to close three older newsprint machines with a total capacity of some 50,000 tonnes.

Construction of the plant is still subject to approval from the Swedish authorities. It will be Stora's first major investment in a newsprint machine since 1968.

The capacity of Sweden's newsprint producers — Sweden is the world's second largest exporter of newsprint after Canada — is growing quickly and should exceed 2m tonnes a year by late 1988 compared with a production of 1.6m tonnes in 1985.

This announcement appears as a matter of record only.



Royal Insurance plc

£50,000,000

Sterling Commercial Paper Programme

Dealers


Barclays Bank PLC
S. G. Warburg & Co. Ltd.

Issuing and Paying Agent

Barclays Bank PLC

June, 1986

U.S. \$75,000,000




Girozentrale und Bank
der österreichischen Sparkassen
Aktiengesellschaft

Floating Rate Subordinated Notes Due 1991

| | |
|---|--|
| Interest Rate | 7 ¹ / ₁₆ % per annum |
| Interest Period | 27th June 1986 29th September 1986 |
| Interest Amount per U.S. \$1,000 Note due 29th September 1986 | U.S. \$18.77 |

Credit Suisse First Boston Limited
Agent Bank

U.S. \$250,000,000

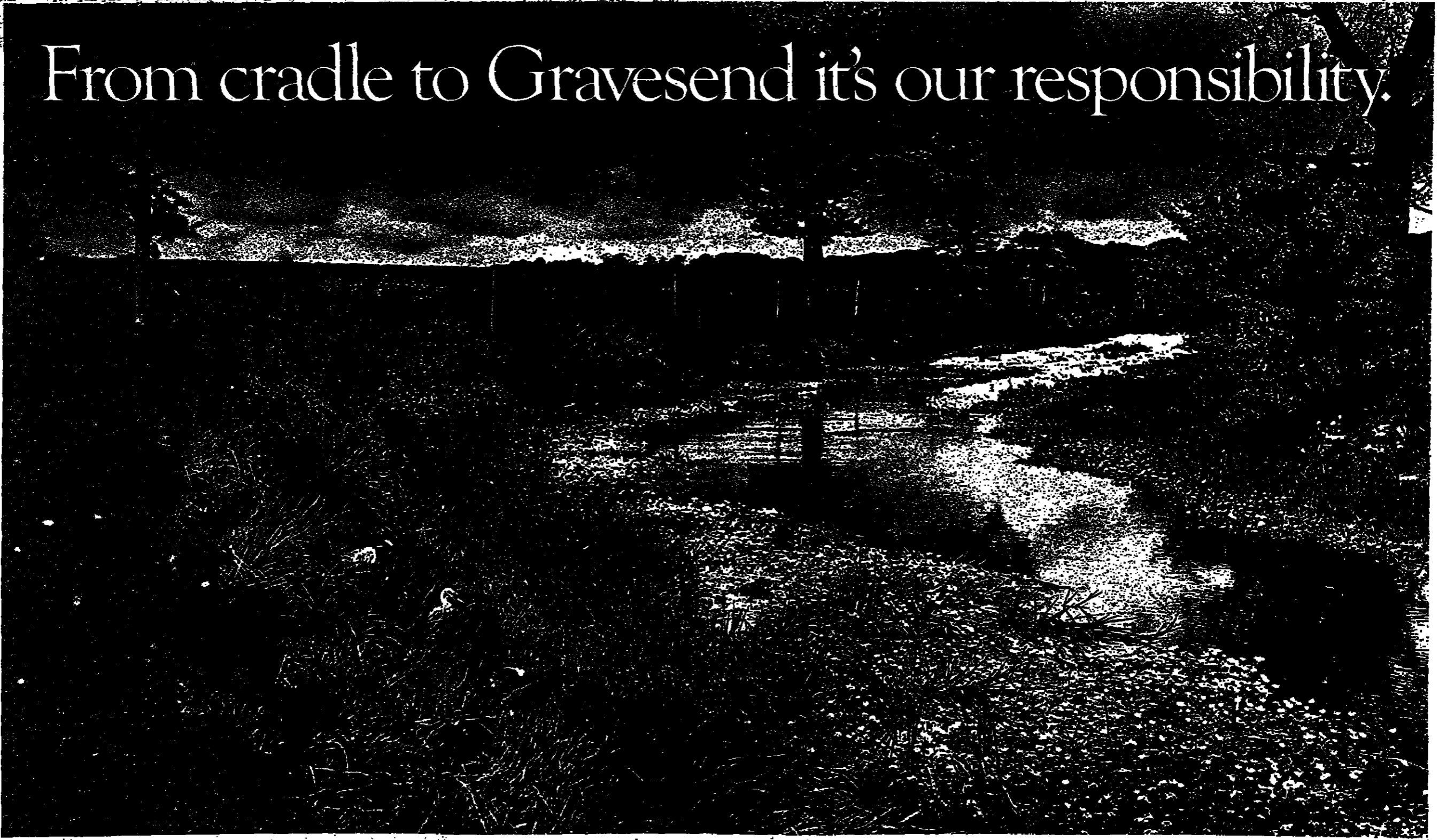


Crédit Lyonnais

Subordinated
Floating Rate Notes Due 1999

| | |
|---|--|
| Interest Rate | 7 ¹ / ₁₆ % per annum |
| Interest Period | 27th June 1986 29th December 1986 |
| Interest Amount per U.S. \$10,000 Note due 29th December 1986 | U.S. \$362.93 |

Credit Suisse First Boston Limited
Reference Agent



From cradle to Gravesend it's our responsibility.

Mighty river it may be once it gathers strength, but the source of the River Thames is modest indeed. No more than a spring in a Cotswold field three miles south west of Cirencester.

Foremost of these, is providing water for 11.5 million people. This involves the treating and pumping of up to 1,000 million gallons every day. The water comes from the Thames itself plus hundreds of wells and boreholes in the area, then is stored in 33 main reservoirs. Sewage treatment and disposal are provided on a similarly large scale.

There are 44 locks and weirs to look after and 136 miles of river between Cricklade and Teddington to keep navigable. Then there are the other services, flood protection and pollution control, conservation and recreation amenities. There are the new, recently inherited responsibilities too, including

operating the Thames Barrier and its visitors centre plus the management of London's main passenger piers. Now and in the future everyone will benefit from our running water. Thames Water, Nugent House, Vauxhall Road, Reading RG1 8DB.



RUNNING WATER FOR YOU

UK COMPANY NEWS

Lionel Barber reports on the Ferruzzi conference Beating around the sugar bush

CHAIN-SMOKING his way through yesterday's press conference at the Howard Hotel, London, Mr. Barber appeared the epitome of innocent charm and courtesy.

For almost an hour, Mr. Gardini, the 52-year-old chairman of Ferruzzi, the giant Italian food and agricultural concern, offered his audience a hazy overview of his plans for the European sugar market.

In that short space of time, he managed to allude to the Marshall Plan, world famine, the Common Agricultural Policy, EEC food surpluses and a co-ordinated programme in Europe for alternative applications of sugar in the chemical industry.



Ferruzzi executives: Mr. Manl Gardini, the chairman (centre) with Mr Renato Pizzo on his left and Mr Mario Gabriellini on his right.

The one subject which Mr Gardini did not tackle was whether he intended to launch a takeover bid for S & W Berisford, the commodity trading group, in which Ferruzzi has a 23.7 per cent stake.

He remained equally coy about his designs on Berisford's wholly-owned subsidiary, British Sugar, the UK beet monopoly.

Over the past fortnight there has been widespread speculation in the press and the stock market that Ferruzzi would launch a formal offer for Berisford.

This speculation has not been dampened by either Ferruzzi, its adviser Barclays Merchant Bank, or its public relations team, Good Relations.

The result was a sharp spurt upwards in Berisford's share price yesterday morning to 239p, valuing the commodity group at £450m. Only later, when it was clear that the Italians were again staying their hand, did the price fall back to 232p.

The sea-saw movement in Berisford's share price has not only left stock market speculators baffled and angry, Charter-

house Japhet, merchant bank adviser to Berisford, yesterday urged Ferruzzi to clarify its position, if necessary by making a formal bid.

Privately, both Charterhouse and Berisford argue that the uncertainty has created a false market in the group's shares and made it more difficult to do a deal with the Italians.

In fact, Ferruzzi's failure to lay its cards on the table is keeping with the elaborate ruse which has developed over the future of Berisford and British Sugar.

It began last February when Ferruzzi let it be known it was interested in acquiring British Sugar, an unincorporated rest of Berisford's interests which includes trading in soft and hard commodities, property and financial services.

Hilldown Holdings, the acquisitive UK food and furnishing manufacturer, then announced an all-share offer for Berisford worth £486m. And finally Tata & Lyle, the UK sugar refiner, entered the bidding for British Sugar alone, albeit with an offer hedged with

would boost its UK market share to more than 90 per cent if it gained control of British Sugar.

Tate and Ferruzzi also know that their designs are bound to arouse suspicion, from the consuming public, from the sugar farmers in the UK and Europe, and above all from the competition in London (the Office of Fair Trading) and Brussels (the European Commission's DG4).

Hence the (enforced) willingness of both companies to have their intended bids scrutinised by the Monopolies and Mergers Commission, without having to launch a costly underwritten formal offer.

In Tate's case, this has happened. The hedge offer was therefore lapsed. But Ferruzzi, so far, has had no such luck.

Mr Jonathan Scott, of Barclays De Zoete Wedd, said yesterday that he had encountered extraordinary difficulties in persuading British civil servants to refer Ferruzzi's intended offer to the Monopolies Commission.

The Office of Fair Trading retorted yesterday that it was still examining Ferruzzi's proposals and was likely to make a recommendation shortly to the Secretary of State for Trade and Industry, Mr Paul Channon.

It pointed out that the mere declaration of an intent to bid was enough to warrant a reference to the Monopolies Commission to find itself the subject of a full MMC inquiry lasting at least six months.

Tate and Ferruzzi know they need all the hours available to prepare their case to the politicians and the public for the enormous one-off boost to their respective market shares, if they can get control of British Sugar.

The sea-saw, smiling Mr Gardini is going to be a familiar face in Britain over the next few months.

Tranwood raises bid for Aitken to £89m

By Charles Batchelor

Tranwood Group, the "shell" company headed by Mr Nick Oppenheim, raised yesterday its offer to take over Aitken's shareholding from £80m to £89m.

Tranwood followed up the increase in its offer with an announcement that it had raised its effective holding in Aitken from 10 to 36.81 per cent following additional acceptances of its offer from a number of institutions.

The revised bid comprises 10 Tranwood shares for every Aitken share, an increase of one Tranwood share on the original offer. With Tranwood's shares unchanged at 191p yesterday the offer is worth £89m for each Aitken share. Aitken shares fell 1p yesterday to 189p.

Mr Oppenheim said most of the additional acceptances had come from clients of stockbrokers Laidlaw & Co. and Hambro's, and yesterday's bid was a US mutual fund group which had a 12 per cent stake in Aitken.

Mr Oppenheim said that Aitken's share, as an increase of one Tranwood share on the original offer, was a change of ownership of National Securities & Research Corporation (NSR), a US mutual fund group, could lead to NSR losing valuable mutual fund management contracts, Mr Oppenheim claimed.

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Dee shareholders fail to take up full clawback

BY DAVID GOODHART

SHAREHOLDERS in Dee Corporation have taken up only 25 per cent of the 75 per cent clawback option from the controversial £350m vendor placing earlier this month.

The vendor placing, the company's third in 19 months, was designed to help finance the acquisition by Dee of the Fine Fare and Shoppers Paradise supermarket chains from Associated British Foods.

When Dee announced that it wanted to issue 147.5m new shares and offer only 25 per cent of them to existing shareholders there was an instant outcry from some of its major institutional shareholders. It was agreed to push the figure up to 75 per cent.

The fact that so little interest has been shown by Dee shareholders will be a boost to those who have argued in favour of placing shares with new shareholders. They say that it is cheaper and quicker and does not discriminate seriously against existing shareholders.

Dee shareholders have applied for 37.4m out of the 147.5m shares placed with institutions on June 4. That means the new shareholders will only have to give up 25.4 per cent of their holdings rather than the maximum possible 75 per cent.

Mr David Verney, deputy chief executive of Lazard Brothers, the merchant bank advising Dee on the placing, said: "It appears that the level of clawback was 25 per cent which was just what we thought would be most suitable."

"But we don't have a theological position on pre-emption rights (the rights of existing shareholders to have first bite at a new issue) that's up to the institutions and the companies they invest in to work out."

Mr Verney did add however that the extension of clawback to cover 11.6m of the shares issued had caused Dee to incur another £1m in underwriting costs.

It was also announced yesterday by the Office of Fair Trading that the £560m acquisition of the Fine Fare Group would not be referred to the Monopolies and Mergers Commission.

Woolworth raid lifts Dixons stake to 5.2%

BY ANTHONY MORETON

Dixons, through its stockbroker Cazenove, bought 2.7m Woolworth Holdings shares yesterday in a sudden reversal of its recent policy which had been to let the Woolworth share price drift lower.

These purchases which took the Dixons stake in Woolworth to 9.2m shares or 5.2 per cent of its equity came four trading days before the climax of Dixons' £35m takeover bid for Woolworth.

Mr Gerald Corbett, Dixons' corporate finance director, said the aim earlier in the week had been to let Woolworth shareholders realise how low their shares might fall if the Dixons bid failed. Dixons believe Woolworth could go as low as 550p to 600p if the bid lapses.

The decision to suddenly start buying shares was intended to build up a momentum to persuade shareholders to accept in the closing days of the 12-week bid. There would, however, be no point in buying shares which would anyway be voted in favour of the bid, he added.

Mr Corbett denied that Monday would be the last day on which Dixons could buy shares because of the time needed to establish the change of ownership. Any shares of its equity came four trading days before the climax of Dixons' £35m takeover bid for Woolworth.

Dixons owned 5.2m Woolworth shares when it made its offer in early April and before yesterday's purchases had bought only 1.4m extra shares since launching its bid. Yesterday's purchases were made at 700p.

With Dixons' shares 2p firmer at 338p yesterday its all-paper offer is worth £31.5p for each Woolworth share and its combined share and cash offer is worth 802.4p. Woolworth rose 13p to 783p yesterday.

McKechnie fires final defence salvo

By David Goodhart

McKechnie Brothers yesterday fired its final defensive salvo against the £160m bid from Evered Holdings pointing out that next year's results will benefit from major new contracts with Austin Rover, Dursell, Ford, IBM, Marks and Spencer, Polaroid and Sunbelt.

Its final defence document stressed several other factors which the company believes will produce a major spurt of growth including the productivity improvement following its £8m investment in the metals operation, the full year effects of the acquisition of the chemicals business and a full year's trading from Plastic Box.

Dr Jim Butler, chairman of McKechnie, repeated his belief that the Evered share price was based on an underlying business of low quality and had wilted by more than 50p in the past two months.

He also stressed that almost half of McKechnie's 1986 earnings would come from plastic and consumer goods. The Evered offer valuation of 12.8 times forecast earnings was far lower than other recent takeovers in the plastics industry.

McKechnie concluded that Evered had failed to show that its management style was more than a brittle piece of public relations hype. It asked why it had made no forecast for the first half of 1986, which was almost over.

Ward White makes good start

THE CURRENT year at Ward White Group, footwear manufacturer, had got off to a good start with sales running well ahead of 1985. Mr P. Birch, chairman, told the annual meeting. He said that he confidently expected another year of strong performance and solid progress.

The group's shares closed yesterday up 16p to 326p. Worldwide sales for the 1985-1986 year were projected to be over £600m, which included £500m from retailing in the UK.

Following the acquisition late last year of Owen Owen, Mr Birch said the company carried out a re-organisation of its business. He anticipated that Owen would make a valuable contribution to earnings.

As a result of a major refurbishment programme, sales and profits at Halfords had increased.

Thames TV share allocations

BY ALICE RAWTHORN

THE BASIS of allocation for up to 1,500 shares in Thames Television was announced yesterday. The offer for sale was oversubscribed 25.9 times, while the offer of shares to employees was oversubscribed twice.

Thames released 17m shares, or 35.6 per cent of its equity, on the stock market and received applications for 436,800 shares. Employees had preferential rights over 1.7m shares and 1,133 members of Thames' staff applied for 514m shares.

For the public issue, Thames' merchant bank, Cony, will allocate shares as follows:

basis: applications for up to 1,500 shares will be put into a weighted ballot for 200 shares; applications for between 400 and 1,000 shares will receive 200 shares; while applications for more than 1,000 shares will receive two per cent of the shares applied for up to a maximum of 50,000 shares, rounded to the nearest 50 shares.

Some large applications made in the same corporate name will be aggregated for allocation.

"We have tried to ensure that there will be a broadly based spread of investors," said Mr Robert Dutton, a director of Cony.

"Although on a pro rata basis, small shareholders are more likely to receive shares, there should be around 49,000 allocations, so almost half the applicants will receive shares."

Employees shares will be allocated on the following basis: all applications for up to 1,000 shares will be satisfied in full; while applications for more than 1,000 shares will receive 1,000 shares and 18 per cent of the excess over 1,000, rounded to the nearest 50 shares.

Dealings in Thames Television's shares will begin next Thursday.

Stonehill falls to £38,000

PERSISTENTLY difficult trading conditions have been blamed for a fall in pre-tax profits at Stonehill Holdings, furniture maker, from £104m to £88,000 in the year to April 6 1986.

However, Mr F. Steinberg, chairman, believed future results would be satisfactory if the decision to maintain the final payment at 3p for an unchanged total payment of 6p.

Turnover was £17.56m (£18.61m) and trading profit came out at £28,000 (£34m).

The pre-tax figure was struck after depreciation of £344,000 (£303,000).

After tax of £2,000 (£422,000) attributable profits came out at £26,000 (£217,000). Dividend payments came to £211,000 (£220,000) but the rights to £209,000 were waived this time.

Edington's deposit licence

Edington, the newly-created Manchester-based financial institution, has received a Bank of England licence to take deposits, and will open for business by the end of July.

The company's subscription offer, which closed last Friday, has raised over £7m in a combination of equity and loan finance. Subscribers include several financial institutions, insurance companies and pension funds. Private individuals have also subscribed.

Edington will offer a broad range of financial services to corporate and private clients in the north of England. Through its cross holding with Henry Cooke, Larsson, the stockbroker firm, it will also engage in the securities and portfolio management business.

Mr Angus Scrimgeour, the chief executive, said yesterday that he expects to build Edington's balance sheet up to £20m to £40m of loans within five years. The majority of the revenues, however, would come from fees.

He said it was important for a financial institution to be able to offer advice and to deliver the finance itself, rather than break it in the market.

BRITANNIA ARROW HOLDINGS: The concert party formed by MIM and Mr Robert Maxwell, the publishing magnate, has increased to 34.50 per cent its stake in Britannia, the unit trust and investment management group, following its recent rights issue. At the end of May it held shares representing 33.7 per cent.

US \$21m bid for North Sea oil explorer

TEXAS Exploration, a subsidiary of CSX Corporation, the large US transport and natural resources group, yesterday launched a \$20.5m cash bid for Industrial Sevens Energy, a USM-quoted oil and gas company.

The bid is a rare example of an offer for a quoted UK independent oil company from a foreign one, and is thought to be the first from an American predator.

Texas, advised by Morgan Grenfell, is offering 90p in cash for each ISSE share, which have nearly a 1986 low of 85p to close last night at 88p, up 3p on the day.

ISE, which raised £7.5m last November from a rights issue, is one of the few UK independents with a good cash position.

Its assets include a producing interest in the Forties field, offshore and offshore exploration rights in the UK and offshore in France, as well as a minor production interest in the US.

ISE joined the USM in August 1984 and reported net profit of £1.2m last year, with oil production of 1.150 barrels.

US funds raise Lornho stakes

New York-based mutual funds have been building up a stake in Lornho, the trading conglomerate headed by Mr Tiny Rowland, have increased their combined stake in Lornho shares, some 7.6 per cent of the equity, from about 26.75m shares.

Mutual Shares Corporation has acquired a further 1.5m shares, lifting its holding to 14.4m, and the Mutual Quantified Income Fund has increased its stake by 1m shares to 7.15m. The Mutual Beacon Fund holds 475,000 shares, the Helme Family fund 110,000 and Michael Price and family 17,000.

IN BRIEF

KEWILL SYSTEMS, computer software, which was launched on the USM last September, increased its pre-tax profits by 24 per cent from \$504,000 to \$628,000. Turnover was up from \$2.3m to \$4.25m, an increase of 83 per cent. The group is paying an initial dividend of 1.5p.

CENTROVINCIAL ESTATES lifted net revenue from investment properties from £2.9m to £3.46m in the year to March 1986, but there was an increased loss of £2.45m (£290,000) from its property dealing. The dividend is maintained at 6p with an unchanged 3p final.

SPEYHAWK, property developer and construction company, raised pre-tax profits from £1.2m to £2.11m in the six months to March 1986. Turnover was £17.14m (£20.07m). The interim dividend is unchanged at 2.52p, and earnings are shown up at 10p (7.1p).

DIVIDENDS ANNOUNCED

| Company | Current Payment | Date | Corresponding div. | Total for year | Total last year |
|------------------------|-----------------|---------|--------------------|----------------|-----------------|
| Bankers Inv ...2nd Int | 0.6 | Aug 29 | 0.5 | 9 | 2.6 |
| B&S | 1.5 | Aug 15 | 4.6 | 9 | 7.7 |
| BTF | 13 | — | 2.3 | 4.5 | 3.5 |
| Bartwood Brewery | 18.3 | — | 7.5 | 10.8 | 10 |
| Centrovincial Ests | 3 | Oct 6 | 3 | 6 | 6 |
| Cheamring Group | 16 | July 4 | 1.86 | 2.4 | 13.5 |
| CI Industrials | 1.9 | Sept 11 | 1.86 | 2.4 | 2.11 |
| Clyde Blowers | 0.83 | — | 0.83 | — | 6.82 |
| Courts | 2.95 | — | 2.95 | 4.7 | 4.7 |
| CPI Holdings | 1 | — | 1 | — | 2 |
| Crest Nicholson | 11.75 | Oct 6 | 1.5 | — | 4.15 |
| Hargreaves Group | 3.1 | Aug 25 | 5.5 | 4.9 | 4.9 |
| James Latham | 9.25 | Sept 10 | 14.25 | 14.25 | 13.25 |
| Kewill Systems | 1.2 | Sept 3 | — | 1.2 | — |
| Ocean Wilsons | 3 | — | 2.2 | 3.75 | 2.95 |
| Speyhawk | 12.52 | — | 2.52 | — | 9.52 |
| Splice | 20.26 | — | — | — | — |
| Stonehill Hlgs | 3 | — | 3 | 8 | 8 |
| Walker & Sons | 2 | — | — | — | 1.7 |

Guinness Export to axe 100 jobs

ANOTHER 100 jobs are to be shed in the Greater Merseyside Region, by Guinness Export. The company will close by October its administrative office in Liverpool, its final link with the city.

Some jobs will be switched to Runcorn and the remainder to London. The employees will be offered either transfers or redundancy terms.

Hattersley Newman Hender, the industrial valve manufacturers are to shed 51 of its 576 workforce at Ormskirk because of increasing competition in the engineering industry. The company will also consider the introduction of a four-day week to prevent further cuts.

Portsmouth and Sunderland Newspapers, plc Points from Sir Richard Storey's statement to shareholders Development Costs Reduced Profits

There were two main reasons for the Company's disappointing results during the year ended March 1986. Difficult trading conditions led to lower profits in two publishing centres, and the new newspaper accepted by investing in long-term enterprises which do not offer short-term returns. These are the development of free newspapers and cable television at Cropton.

In combination, these factors produced a Group pre-tax current cost accounting loss of £166,000, and a historical profit of £1,303,000 - 53 per cent reduction on last year's £2,769,000.

Lower profit in the Portsmouth and Sunderland centres coincided with vigorous development in free newspapers. To consolidate and safeguard the Company's publishing bases by developing new newspapers has meant the conversion of some paid-for titles to free, with a large increase in distribution costs which has not, as first, been fully supported by revenue.

Last year I said it would be disappointing if the Company's total profit did not again improve this year. That expectation of improved profit was not fulfilled. In retrospect the reasons can be seen. It is the conversion of some paid-for titles to free, with a large increase in distribution costs which has not, as first, been fully supported by revenue.

This success was achieved when Portsmouth management made an agreement with staff, the National Graphical Association, and the National Union of Journalists, for the introduction of single keyboarding there. This was the forerunner of several agreements in the industry.

I trust that orderly agreements made in the provincial Press will lead to an approach to industrial relations based less on brinkmanship and more on co-operation. Such co-operation is desperately needed to permit the industry to meet, more efficiently than its competitors, the ever more pressing demands of customers.

With local agreements for the proper use of technology, and in the face of more competition, some companies are questioning the desirability of national agreements. It is increasingly necessary to match higher wages to higher efficiency. That can be done effectively only at local level.

Putting the Customer First: A campaign has been started - styled "Putting the Customer First" - to improve at every level

and in every way, the service that the Company offers its customers. As production methods can now be expected to operate to a very high standard, the Company will concentrate more directly on developing its services to customers. I look forward to the Company being as successful at this as it has undoubtedly been in pioneering production methods.

Even more efforts are being made to increase newspaper sales. Nationally, it is important that their success be measured not by the number of copies sold but by the number of people who read them - and for how long. In the same way the success of television is measured not by sets but by viewers. I am glad to say that this change of measure is gaining support rapidly. It will also differentiate better between paid-for and free newspapers because there is much evidence that paid-for are considerably better read than free.

There must be an effective national organisation to promote and sell the provincial Press to advertisers. While the Regional Newspaper Advertising Bureau, which represents part of the provincial Press, does a good job, it is hampered by lack of funds and less than full support from the provincial Press.

Subsidiary Interests: As reported last year, an investment of £500,000 has been made in the business of providing cable television services in the Borough of Cropton. The first phase of construction, making cable available to 15,000 homes, started in June, 1985. The proportion of houses taking up the service offered to them is regarded as promising. With total construction planned to take three years, the enterprise will not be trading profitably before 1988.

The Company got back all its money invested in News (UK) Ltd., publishers of Today, as part of the arrangement which brought in new capital from Lornho. There were two main reasons for withdrawing. First, this Company now has better uses for its funds. Secondly, after Wapping and Eddy Shah's undeniable achievements, competition in the national newspaper industry has been greatly intensified. To be successful, Today will now need to develop its editorial and marketing policies and introduce highly professional management.

The Good News Production Company Ltd. has broken into the market producing television advertising commercials and fashionable pop videos. Oglivy and Mather Ltd. and C.B.S. United Kingdom Ltd. were notable clients in these respective sectors. This company also produced an outstanding film for the Financial Times.

While remaining as Executive Chairman, I have relinquished my position as Chief Executive to Mr. Charles Brims, who has joined the Company in that capacity, with considerable managerial experience, especially in marketing. I look forward with the greatest pleasure to working with him. I know that he will achieve considerable success in and for the Company.

BPB INDUSTRIES

Gypsum-based products and other building materials
Paperboard and packaging
Wireline services

30% Profit increase

| | 1986 | 1985 |
|---------------------|----------|----------|
| Year to 31st March | £million | £million |
| Turnover | 616 | 564 |
| Profit before tax | 103 | 79 |
| Attributable profit | 63 | 48 |
| Earnings per share | p | p |
| Dividends per share | 9.0 | 7.7 |

Copies of the Annual Report and Accounts will be available from the Secretary, BPB Industries plc, Langley Park House, Uxbridge Road, Slough SL3 6DU (Tel. Slough (0753) 73273) from 2nd July 1986.

UK COMPANY NEWS

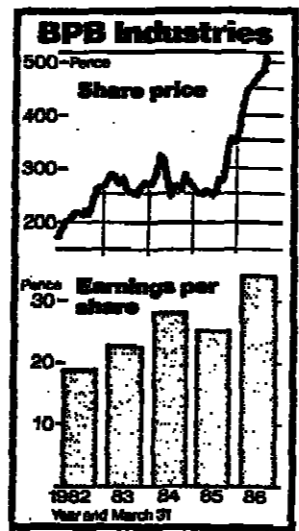
BPB rises 31% helped by overseas subsidiaries

WITH strong profit-growth by overseas subsidiaries, BPB Industries has exceeded market expectations and announced a 31 per cent rise in pre-tax profits for the year ending March 31 1986.

BPB, which supplies gypsum-based products and other building materials, and is the largest plasterboard manufacturer outside the US, improved sales over the year from £584.3m to £816m. The pre-tax result came out £24.6m ahead at £103.2m, while City analysts were looking for around £96m. The shares closed 23p higher at 510p.

The directors said that prospects for 1986-87 and beyond were most encouraging, with both UK and overseas companies expected to perform strongly.

Shareholders are to receive an increased dividend total of 9p (7.7p), with the final raised from 4.5p to 5.5p. Earnings per 50p share are shown up at 33.9p (25.1p).



Trading conditions in the UK strengthened as the year progressed and most businesses experienced improved results. Sales in the UK building materials sector were £320.3m (£300.5m), and in paper and packaging £108.5m (£104.4m). Operating profits were £32.4m (£27.2m) and £12m (£11.2m) respectively.

The overseas subsidiaries achieved the most significant profits increase, notably Westrock Industries in Canada and Placoplatre in France. In both cases this was mainly due to improved market conditions, the directors said.

In building materials turnover for the overseas companies amounted to £210.4m (£190.9m), generating an operating profit of £29.5m (£15.2m), while sales and profits in paper and packaging were £34.1m (£29m) and £1.8m (£0.4m) respectively.

The directors made a capital investment of £40m in fixed assets during the year, principally for the continued improvement and development of the gypsum and paper activities.

Total operating profits rose from £74m to £86.7m, to which related companies added £6.9m (£7.1m) and interest £0.6m (£2.5m charges).

Tax took a higher £38.4m (£30.5m), and after minorities of £0.1m (£0.3m) and an extraordinary debit of £1.5m due to the disposal of its drop forging interests, attributable profits increased to £63.2m (£47.8m).

See Lex

CHI on target with 45% rise to £2.1m

STRONG PROGRESS by its chemical and polymer interests enabled CHI Industries to life its 1985-86 profits to £2.1m, an improvement of 45 per cent over the previous year's £1.5m.

The results were in line with the forecast made by the directors last month at the time of Farnell & Sons. As promised, shareholders are to receive a final dividend of 1.5p which will raise their net total from 2.11p to 2.4p.

Turnover for the year to March 29 1986 advanced from £22.77m to £30.29m—apart from chemicals, the group has interests in specialist engineering and design, and property and investment.

Sales of chemical and polymer products rose by 33 per cent, and at the operating level profits of the sector pushed ahead by 36 per cent to £2.1m.

Pre-tax profits took in a £329,000 share of the associates results, compared with previous losses of £48,000.

Tax accounted for £282,000 (£233,000) but extraordinary items added £22,000 (took £39,000).

See comment

Hargreaves up 27% to £9m

Hargreaves Group yesterday matched the top end of analysts' forecasts when it announced a 27 per cent increase in full year profits.

The result — pre-tax profits just breached the £9m mark against £7.1m—largely reflected the rationalisation of the company's quarries business which accounted for most of a £2.06m rise to £2.77m by the environment and construction materials division.

Energy, transport and shipping services — the main source of profits — contributed less at £5.98m, although the previous year's £6.33m was dampened for fuel oil in the face of the miners' strike.

Hargreaves' slimmed down commercial vehicle distribution operations earned a more creditable £274,000 against £28,000. Mr Robert Strachan, group managing director said while this division produced "an acceptable return on investment" he hinted that it could be sold.

The overall result also benefited from a £1m cut to £0.5m in interest charges.

He was cautious about predicting group growth prospects for this year, and stressed that 1986-87 would see consolidation and the same rate of profits improvement should not be looked for.

Meanwhile, shareholders are set to receive a higher final dividend of 3.1p (2.5p) for a 5.5p (4.5p) total, comfortably covered by 1985-86's earnings per share of 15.1p (9.8p).

See comment

The advertisement is issued in compliance with the regulations of the Council of The Stock Exchange.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of the company in the United Kingdom Securities Market. It is emphasised that no application has been made for those securities to be admitted to listing.

FORD & WESTON GROUP PLC

Incorporated in England under the Companies Act 1948 to 1981 No. 1744216I

Placing by

LLOYDS MERCHANT BANK LIMITED

of

2,647,000 ordinary shares of 5p each at 85p per share

SHARE CAPITAL

Authorised £1,120,148 in ordinary shares of 5p each Issued and to be issued 1,474,150 (£44,150)

Business

Ford & Weston's two principal areas of activity are building contracting and the engineering contracting as undertaken through several local businesses based in the Midlands and the South whilst shopping is carried out nationally from a base in Nottingham.

A proportion of the shares has been offered to the market and may be available to the public through the market during market hours.

Full particulars of the Company are available through the Eves Limited Securities Market Service. Copies of the Prospectus and of Eves Cards can be obtained during normal business hours of any week-day (public holidays excluded) until 17th July 1986 from:

Lloyds Merchant Bank Limited, Savory Mill Limited
40-66 Queen Victoria Street, London EC2M 5PU
3 London Wall Buildings
London EC2M 5PU

27th June, 1986

Adam Leisure £0.33m in red for first half

The downturn in sales of electronic games which hit the Adam Leisure Group in 1984 continued through the opening six months of the 1985-86 year.

Losses for the period totalled £325,000 pre-tax. That compared with £494,000 a year earlier and with a deficit of £745,000 in the second six months of the 1983-1984 year.

The directors said yesterday that the traditional peak selling period up to Christmas had been below expectations. They added, however, that the New Year sales period had been very encouraging and had shown a substantial increase over the same period of last year.

The improvement was largely due to wide acceptance of new products. In all, the directors said they were confident that Adam had a much stronger product range for 1986 and 1987 which would go a long way to assist the group's recovery.

The shares were offered at a minimum tender of 80p and rose to a high of 105p in 1983. Yesterday, they closed unchanged at 16p.

Overseas contract losses slow Wellman progress

AFTER swinging back into profit at the interim stage, Wellman, thermal mechanical engineer, designer and manufacturer, made further significant progress during the second half, but pre-tax profits were pegged back as a result of a £689,000 loss on an overseas contract.

Pre-tax profits were £674,000 in the year to March 31 1986, compared with losses of £1.92m in the previous year. At half-way, the group reported profits of £142,000 (£585,000 losses). No dividends are again payable until reserves are rebuilt.

Group turnover was down from £27.13m to £40.33m, with continuing businesses contributing £40.01m (£43.53m). Operating profits were £2.41m against losses of £771,000.

After tax down from £130,000 (£14,000) and an extraordinary debit of £567,000 (£345,000 credit), retained profits came out at £55,000 against losses of £1.65m.

Stated earnings per 25p share were 3.97 (14.23p losses) basic, and 2.42p (8.3p losses) fully diluted.

The directors said the group's turnover had been strengthened and that the future held "many opportunities for and few threats to Burtonwood."

In 1984-85 they recovered from a depressed £2.23m to £2.41m. With yesterday's preliminary results the directors said a significant recovery was under way and that action was being taken to deal with poor performance areas.

Property sale boosts Latham to £1.91m

BOOSTED BY a property sale surplus of £1.45m pre-tax profits for James Latham, timber merchant, improved by £251,000 to £1.91m. An increase in the final payment from 8.25p to 9.25p is proposed, making the total 14.25p, against 13.25p. Earnings per £1 share were 49p (47.9p).

Turnover was up by 5 per cent at £37.02m (£35.34m) and trading profit came out lower at £1.91m (£2.49m).

Mr Michael Latham, chairman, said that during the reorganisation there had been some dislocation and extra trading costs had been incurred. He added, though, that facilities had been completely modernised and borrowings had shown a significant fall.

Depreciation was up at £305,000 (£223,000) and interest charges were higher at £963,000 (£811,000), making the profit, before the sale surplus, £946,000 against £1.66m.

The chairman said that the policy of investing in merchanting activities was proving successful.

Property sale boosts Latham to £1.91m

Of the present year he added that the company's businesses were trading satisfactorily. In particular the regional operations were continuing to make progress.

The tax charge was £595,000 (£571,000) and with dividends absorbing £438,000 (£413,000) the retained profit for the year was slightly ahead at £375,000, against £373,000.

Trilion/Limehouse

Trilion, the USM-quoted broadcasting and television production company, yesterday confirmed its purchase of Limehouse Studios, the independent production company based in London's docklands, for £5.2m, to be satisfied by the issue of 6.75m shares and a £185,000 loan note.

Trilion also announced that it had entered into arrangements for the raising of £2.3m net of expenses by a placing of 3.3m 10p shares at 75p a share.

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers

8 Lovat Lane, London EC3R 8BP Telephone: 01-421 1212

| High Low | Company | Price | Change | Yield (%) | Full Yield (%) |
|----------|-------------------------|-------|--------|-----------|----------------|
| 146 118 | Ass. Bnt. Ind. Ord. | 121 | — | 7.3 | 8.0 |
| 151 121 | Ass. Bnt. Ind. CCL5 | 125 | — | 10.0 | 7.6 |
| 129 43 | Living Group | 115 | — | 7.8 | 8.4 |
| 46 28 | Armitage and Rhodes | 37 | — | 4.3 | 12.4 |
| 178 168 | Bendon Hill | 176 | — | 4.6 | 2.6 |
| 79 42 | Brier Technologies | 76 | — | 4.5 | 1.8 |
| 201 80 | CCL Ordinary | 80 | — | 2.9 | 5.7 |
| 152 38 | CCL 11st. Conv. Pr. | 38 | — | 16.7 | 19.2 |
| 182 80 | Carborundum Ord. | 82 | — | 9.1 | 5.0 |
| 94 83 | Carborundum 7.5pc Pr. | 94 | — | 10.7 | 11.9 |
| 65 46 | Daborn Services | 54 | — | 7.0 | 12.9 |
| 32 23 | Fredrick Parker Group | 25 | — | — | — |
| 112 50 | George Birt | 70 | — | — | — |
| 68 20 | Ind. Precision Castings | 62 | — | 5.0 | 4.6 |
| 218 156 | Int. Group | 162 | — | 15.0 | 9.3 |
| 122 101 | Jackson Group | 118 | — | 6.1 | 9.2 |
| 349 228 | James Burrough | 349 | — | 17.0 | 4.9 |
| 100 85 | James Burrough Sp. Pr. | 99 | — | 12.5 | 13.0 |
| 76 56 | John Howard and Co. | 57 | — | 5.0 | 8.4 |
| 1420 570 | Milhouse Holding NV 15% | 570 | — | 8.7 | 0.6 |
| 380 280 | Record Ridgway Ord. | 380 | — | 14.1 | 15.8 |
| 100 89 | Record Ridgway 10c Pr. | 89 | — | — | — |
| 82 32 | Robert Jenkins | 76 | — | — | 9.9 |
| 34 28 | Scruttons | 33 | — | — | — |
| 97 66 | Torday and Cavillat | 64 | — | 5.7 | 6.8 |
| 370 320 | Trewan Holdings | 320 | — | 7.9 | 2.5 |
| 87 25 | Unicost Holdings | 56 | — | 2.1 | 3.8 |
| 175 93 | Walker Alexander | 172 | — | 8.6 | 5.0 |
| 228 180 | W. S. Yaxley | 190 | — | 17.4 | 9.2 |

— Suspended

This announcement appears as a matter of record only.

June 17, 1986

We are pleased to announce that the shareholders of Arab African International Bank at an extraordinary General Assembly meeting held on June 17, 1986 have approved an increase in Authorized Capital from US \$200 Million to US \$500 Million.

US \$200 Million of the increase has been fully subscribed. The first US \$100 Million will be paid on June 30, 1986 and the remaining US \$100 Million in the beginning of 1987.

SHAREHOLDERS

Ministry of Finance, Kuwait
Rafidain Bank, Iraq
Ministry of Finance, Jordan
Bank Al Jazira, Saudi Arabia
Ministry of Finance, Qatar
Central Bank of Egypt
Central Bank of Algeria

البنك العربي الافريقي الدولي
arab african international bank

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Dixons OFFER FOR WOOLWORTH

DIXONS INCREASED OFFER WORTH 826.1p

WOOLWORTH SHARE PRICE 760.0p

DIXONS BID HIGHER BY 66.1p

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The increased offer will close at 1.00 p.m. on 2nd July, 1986 unless it has by or on that date become unconditional as to acceptances. Dixons has reserved the right, however, to revise, increase, and/or extend the increased offer in a competitive situation. If you require copies of documents, further information, or assistance in completing your Form of Acceptance, please contact S. G. Warburg & Co. Ltd. at: 33 King William Street, London EC4R 8AS, telephone 01-280 2222.

The value of Dixons increased offer (based on the value of Dixons securities being offered in exchange for Woolworth Shares) has been computed by reference to a price for Dixons Ordinary Shares of 340p, based on market prices at 3.30p.m. on 26th June, 1986, after adjusting for Dixons forecast 1985/86 final dividend of 2.225p (net) per share, and an estimate of the value of a Dixons Convertible Preference Share of 99.30p. Cazenove & Co., stockbrokers to Dixons, have confirmed that, based on market conditions on 26th June, 1986, a reasonable estimate of the value of each Dixons Convertible Preference Share would have been 99.30p.

The value of a Woolworth Share, which is quoted on an ex-dividend basis, has been based on market prices at 3.30p.m. on 26th June, 1986.

UK COMPANY NEWS

ISSUE NEWS

Sovereign Oil in £2.5m cash call

BY TERRY POVEY

Sovereign Oil and Gas, the independent North Sea oil exploration and production company which is struggling to cope with a falling cash income, has announced a £2.5m rights issue.

Dr David Biggins, managing director, said that the rights proceeds would be used to bolster working capital and were an "insurance policy to see us through the recession. We are also looking to buy producing assets from companies in distress and will be switching our emphasis away from exploration."

The 10.5m new shares being issued, on a seven for 30 basis, are being priced at 25p, the par value of Sovereign's ordinary shares. When the company joined the USM in 1980, as one of the market's first 11 members, the shares were offered for sale at 45p.

Along with the rights issue, Sovereign has also announced a restructuring of the contract on the Explorer deepwater drilling

rig, the cost of which has been a major drain on the company's cash flow.

The rig contract has led Sovereign to do more drilling than would otherwise have been the case, said Dr Biggins, but this had been necessary in order that the rental payments could be offset against the petroleum resource tax—if fully sheltered the cost of the rig rental to Sovereign would have been reduced to \$10,000 a day.

Built two years ago at a cost of \$140m, the Explorer rig was leased on a five-year contract from a consortium of banks and financial institutions. The daily rental cost agreed was \$80,000, shared between Dow Chemicals and Sovereign.

In January this year, following the cancellation of many drilling contracts by third parties and the abandonment by Sovereign of its own drilling programme, the rig was laid up. However, according to Dr

Biggins, the cost of mothballing the rig was \$33,000 a day (for which Sovereign was liable for half), none of which was offsettable against the resource tax.

Under the new arrangement Sovereign will pay the owners of the rig £10m over the next six years with the first payment due in January 1987. The annual payments are pinned at a maximum of 25 per cent of post-interest profits on existing acreages. Any rolled forward payments will become due in April 1992 with interest charges subject to a £2m ceiling.

In order to complete the re-financing plan, Sovereign has already paid £1.5m to Scott Drill, the operating company for the rig.

comment

There is no way that Sovereign can disguise the distress element in this rights issue—which two of the company's six main

shareholders (speaking for 15.6 per cent of the shares) have declined. It would appear that it is only the limited recourse nature of its debt that is keeping the ship afloat with the reduced cash flow being used to pay interest charges. In almost Latin American debtor style, Sovereign has confronted its financiers (and major shareholders?) with an offer they cannot refuse. However, there is little investor interest left in Sovereign, and the long delay in producing the 1985 annual report has given what residual confidence there was a further blow. By clinging onto the high cost Emerald development and talking of acquiring producing acreage, Dr Biggins is doing nothing to soothe the market's furrowed brow. With little to hold the shares much above par value, they closed at 25p, the best that can be said is that the downside looks limited by institutional stoicism. No doubt the banks will be de-claring "we was rigged."

Courts profits down to £6m

THE RELATIVE strength of sterling, lower property profits and the cost of establishing new operations, have contributed to a downturn in pre-tax profits at Courts (Publishers) for the year to March 31 1986.

The directors said trading profits for the year were satisfactory, but the pre-tax figure was down from £6.99m to £6.01m. Turnover increased from £56.91m to £59.22m. Exchange movements were detrimental to the extent of £661,000 on the translation of overseas trading results, and a further £348,000 (£199,000) on the repatriation of funds from overseas companies to the UK.

Property profits were considerably lower at £293,000 compared with £1.7m. Interest charges were up from £1.78m to £2.28m. After tax of £1.9m against £2.85m and minorities of £301,000 (£276,000), profit available for distribution was £3.81m (£3.08m) after an extraordinary debit of £787,000. The final dividend is unchanged at 2.5p net for a same-again total of 4.7p—dividends absorb £1.04m compared with £1.06m. Stated earnings per 25p share were down slightly from 17.4p to 17.1p before extraordinary items.

All-round improvement at Chemring

ALL OPERATING units in the Chemring Group traded satisfactorily in the start to 1986-86, resulting in pre-tax profits 70 per cent higher at £1.28m. During the six months the company acquired Faine-Wessex but Mr Ian Fairfield, chairman, said the results only partially reflected this.

Turnover in the six months to March 27, 1986 for this maker of protective clothing and electronic counter measures was £7.96m (£4.11m). The result was in the middle of City expectations. After falling in early trading the shares recovered after the announcement to close 5p up at 57.5p.

Earnings per 5p share rose by 2.5p to 28.5p and the interim dividend is raised from 5p to 6p on capital increased by last December's £5m vendor placing and £8.4m rights issue.

Crest surges to £2.6m and acquisition benefits ahead

THE ENLARGED Crest Nicholson group continued its growth in the opening six months of 1986-86 and with the inclusion of C. E. Pearce looks for another good full year.

The six months to April 30 1986 saw group turnover rise from £80.47m to £82.27m and profits at the pre-tax level improve by £208,000 to £2.61m. Crest is a property developer, builder and manufacturer.

The interim dividend is being lifted from 1.5p to 1.75p net on the capital enlarged by the £17m cash call of last March. At that time the directors forecast a total dividend of 4.75p (£4.15p) on the bigger capital. Tax took £913,000 (£1.04m) and minorities a same-again £9,000. Earnings came through 0.42p ahead at 2.54p a share.

As in previous years there was an imbalance between the two halves of the year caused by the incidence of contract completion and the seasonal nature of much of the group's business.

The property division, as enlarged by the property and

construction activities of the Pearce group, performed well and the integration of Pearce progressed according to plan.

The market for residential property remained buoyant with reservations achieved at a satisfactory rate with good margins.

A satisfactory supply of good quality land was secured to support further growth for 1987 and beyond.

The commercial and industrial division suffered from the effects of the wet and dull spring weather. However, the division is expected to recover and show an improved performance over the full year.

The directors said 1987 should benefit to an even greater extent from the merger with Pearce. A satisfactory supply of good quality land was secured to support further growth for 1987 and beyond. Months of 1984-85 have been restated.

comment

Given that Crest Nicholson's first half takes in the wet, wintry months which inhibit the building trade, these interim results give little

indication as to the probable pace of business for the full financial year. Integrating Pearce with the rest of the group has proved to be a relatively painless process, although its contribution should be little more than the £3m or so it produced last year as an independent company.

Nonetheless Pearce's contracting expertise should buoy Crest's house building division and the company is now contemplating diversification into East Anglia and into renovation projects in inner London. Given that the company's attempts at diversifying away from the core property-related interests have been, at best, lacklustre, it is scarcely surprising that house building and contracting will absorb most of the interim profit. Any future acquisitions will be directed towards this area, and Crest could even consider disposing of its peripheral divisions if the right offers come along.

The City expects profits of £15m for the full year which, on yesterday's share price, down 9p to 163p, produces a prospective p/e of 12.5, appropriate for the short term.

USM debut for Space Planning

Space Planning Services yesterday unveiled the full details of its debut on the Unlisted Securities Market.

A placing of 1.63m shares in the company at 95p each is being arranged by Chase Manhattan Securities. SPS is a professional consultancy specialising in its namesake as well as interior design, and project management concentrating on the working environment in the office.

In the year to end last June the company made pre-tax profits of £301,000 on turnover of £1.45m and yesterday forecast that the current year, which ends next week, should produce profits of £435,000 on turnover of £2.01m.

On a 38 per cent tax charge the prospective p/e ratio on the placing price is 16.1. The placing represents 32.5 per cent of the company's ordinary capital.

If the shares had been held publicly during the current year, the directors would have recommended total dividends of 1.8p—this gives a yield of 2.6 per cent and would be covered 3.4 times by forecast earnings.

LADBROKE INDEX
1,354-1,360 (+7)
Based on FT Index
Tel: 01-427 4411

Camotech joining the USM with £1m placing

BY PHILIP COGGAN

Camotech, the precision injection moulding and air cleaner manufacturer, is coming to the unlisted securities market via a film placing. The 1.62m ordinary 10p shares will be placed by brokers Margents & Addenbrooke, at 65p, putting a market capitalisation on the company of £2.15m.

The group was formed in 1983 through the merger of two existing companies, PB Stewart Moulding and Air Cleaner Technical Services. Its main customers are in the motor industry, which at present accounts for 80 per cent of the group's turnover.

However, the company hopes to reduce that figure to 60 per cent by expanding its sales of up-market plastic mouldings in

the office and domestic equipment sectors.

Just over half of the shares being placed are new and will net the company £360,000 after expenses. After the placing, the group will have virtually no borrowings.

Camotech is forecasting profits for the year ending August 31 1986 of £445,000 (£484,000). On a tax charge of 45 per cent, that puts shares on a p/e of 12.9. However, the tax charge should fall to 35 per cent following the conversion of shareholders' loans and the notional p/e to 10.9. The directors intend to recommend a final dividend of 0.333p per share payable next February.

Dealings in the shares commence on July 7.

Ford & Weston placing gives £7.5m value

As the retail revolution continues, another company, Ford & Weston, with substantial shopping interests is coming to the USM. The company was founded in 1874 but the real story dates from 1977 when Edward Stanger joined the company.

Stanger, now chairman and chief executive, has expanded the group through the acquisition of local building firms and in 1980 Gibson Lea, the shopping company which produces Storewest and Slatwalk.

Around 30 per cent of the group's capital is being placed by Lloyds Merchant Bank in the form of 2.65m 5p shares priced at 85p. The company will net £1.07m from the issue which suggests a market capitalisation of £7.5m.

Profits of £925,000 are forecast for the year ending September 28, 1986 which puts prospective earnings per share at 7.8p and the multiple at 10.9. Last year, F & W made profits of £776,000 on turnover of £68.5m. The company intends to make further building acquisitions to push the profits from contracting from 40 per cent to 50 per cent of the total.

The directors intend to recommend a final dividend of 1.51p per share payable in March 1987. Dealings in the shares commence on Monday, July 3rd.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final or the subdivisions shown below are based mainly on last year's timetable.

FUTURE DATES

| | |
|-----------------------|---------|
| Interim | July 2 |
| Allied Textile | July 2 |
| Automated Security | July 24 |
| Sandvik | Aug 20 |
| Spafax Television | July 17 |
| Final | July 11 |
| Crown House | July 11 |
| Enwick-Hoppe | July 2 |
| Estates and Agency | July 2 |
| Hogg Robinson | July 8 |
| New London Oil | July 10 |
| Osprey Communications | July 16 |

Interims: Anglo United Developments, Brit Investments, Clyde Flowers, First National Finance Corporation, First National Securities, Finlay's Anchor International Fund, Colson Industries, Marston Thomp-

An Italian bank to be found the world over

BANCA NAZIONALE DEL LAVORO

CONDENSED STATEMENT OF CONDITION FOR THE BANK AND ITS SPECIAL CREDIT SECTIONS AS AT 31-12-1985

(BILLIONS OF IT. LIRE)

TOTAL RESOURCES 92,250 (+8%), NET WORTH 2,731 (+33%),
LOAN CONTINGENCY FUNDS 1,609 (+9%),
TOTAL DEPOSITS IN ITALIAN LIRE & FOREIGN CURRENCY 79,115 (+6%),
CASH LOANS IN ITALIAN LIRE & IN FOREIGN CURRENCY 64,150 (+14%),
GROSS SURPLUS 775 (+29%), NET PROFIT 241 (+61%).
GROUP STAFF 25,379, 1,503 OF WHICH EMPLOYED IN QUASI-BANKING COMPANIES.

Acquisitions boost BTP profits to over £4m

BOOSTED by the acquisition of both Isinglass Manufacturers and Dufay's Bitumastic during the period, taxable profits of BTP, chemical manufacture and bulk storage group formerly known as British Tar Products, expanded to £4.2m for the year ended March 31 1986, from a £49.62m turnover.

A plying merger and acquisition accounting rules the comparative figures for 1984-85 were £2m and £28.7m respectively, expanded to £4.2m for the year ended March 31 1986, from £2.5m and £25.12m.

Earnings per 10p share were 8.3p (7.62p) and against a forecast final dividend of 2.5p, directors are recommending 3p per share, lifting the total to 4.5p (3.5p). They explain that the increase was in view of

the company's "excellent start to the current year and the strong financial position."

Mr Frank Buckley, chairman, said that the two acquisitions and continued growth in profits of the group's original core business had made last year an important phase in BTP's development.

He added that the integration of Isinglass was virtually complete and that there had been good progress on the rationalisation of Dufay, which should be completed by the second quarter of the current year.

After minority interests of £33,000, against £46,000, and extraordinary debits of £268,000 (nil), attributable profits for the year came through slightly ahead at £2.7m, compared with £2.46m. Dividends will absorb

Currencies halt progress at Ocean Wilsons

With its overseas results being adversely affected by the strength of sterling and the weakness of the dollar, pre-tax profits of Ocean Wilsons (Holdings) rose by only £171,000 to £4.89m in 1985.

In the previous year they rose from a depressed £2.72m to £4.72m.

Turnover for the past year slipped from £47.64m to £46.26m. Earnings amounted to 8.5p (8.03p) and a final dividend of 3p lifts the net total to 2.95p to 3.75p—a modest increase had been forecast. A scrip issue on a one-for-two basis is also proposed.

Net asset value per 20p share totalled 78p (83.52p), of which 38p (41.02p) derived from the UK and 40p (42.5p) from Brazil.

Continued progress at Superdrug

In the first quarter of the 1986-87 year, Superdrug Stores opened 13 stores and saw its profits rise from £1.38m to £1.92m at the pre-tax level.

The directors said yesterday that the expansion programme was going ahead as planned—45 new stores were expected to open in the year.

Investment in the northern regions distribution centre, together with the purchase of a number of freehold sites for development, had led to cash outflows and a consequential change from interest received in 1985 to interest payable in the current year.

Following redevelopment a number of the freehold sites would be disposed of during 1986.

With increased productivity at the northern regional distribution centre the directors were confident that Superdrug would have a record year.

In the opening quarter (to May 31 1986) turnover pushed ahead from £35.47m to £44.06m, excluding VAT, and at the trading level profits showed a rise of 27 per cent at £2.06m; the group operates retail drug stores.

Net interest charges accounted for £159,000, compared with last time's credit of £157,000. After £749,000 (£687,000) attributable profits worked through at £1.17m, against a previous £1.14m.

With last year's full results (pre-tax profits were £1.62m ahead at £10.38m) the directors said the foundations had been laid for the group to increase its expansion programme right across the country with a view to doubling its size within four to five years.

NOTICE TO LOMBARD DEPOSITORS

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|---|--|--|
| Rate for depositors entitled to receive gross interest | Rate for depositors entitled to receive net interest | Gross equivalent to a basic rate tax payer |
| 14 Days Notice Minimum deposit is £2,500 | | |
| 9½% pa | 7-10% pa | 10-00% pa |
| Cheque Savings Accounts When the balance is £2,500 and over | | |
| 9½% pa | 7-10% pa | 10-00% pa |
| When the balance is £250 to £2,500 | | |
| 7% pa | 5-60% pa | 7-88% pa |

Interest is credited on each published rate change, but not less than half yearly.

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- Rate of Interest: 7.1625% pa
- Interest amount: US\$500,000 28th July, 1986 nominal
- Interest payment date: 28th July, 1986

MERRILL LYNCH INTERNATIONAL BANK LTD
Agent Bank

SPACE-PLANNING-SERVICES-PLC
(Incorporated in England under the Companies Act 1985 Registered Number 904937)

Placing by
Chase Manhattan Securities
of
1,625,446 Ordinary shares of 10p each at 98p per share payable in full on application

Share Capital
Authorized £700,000
Issued and to be issued fully paid £500,000
In Ordinary shares of 10p each

The business of Space Planning Services PLC is that of a professional consultancy specialising in space planning, interior design and project management, with particular emphasis on the working environment. The company has achieved considerable growth in turnover and profit in recent years, has built an excellent reputation for professional advice and has worked for a large number of major organisations.

In connection with the placing by Chase Manhattan Securities of 1,625,446 Ordinary shares of 10p each in Space Planning Services PLC, at 98p per share, application has been made to the Council of The Stock Exchange for the grant of permission to deal in the issued Ordinary shares, market oned above in the Unlisted Securities Market. A proportion of the shares being placed is available to the public through the market during market hours today. It is emphasised that no application has been made for these shares to be admitted to listing. Dealings are expected to commence on Wednesday 2 July 1986.

Further particulars are available in the Extel Unlisted Securities Market Service and copies of such particulars may be obtained during normal business hours on any weekday (Saturdays and Public Holidays excepted) until Friday 18 July 1986 from:

Chase Manhattan Securities
Portland House, 72/73 Basinghall Street, London EC2V 5DP

27 June 1986

THE PROPERTY MARKET BY WILLIAM COCHRANE

IDB strategy for De Lorean site

DOWN THE drain—and back again? The De Lorean factory on the outskirts of Belfast, site of the failed sports car venture which cost the British taxpayer nearly £80m, is coming back to the development market this autumn.

It could lend itself to even more high adventure, this time in the form of an entertainment complex, a consultant to the Industrial Development Board of Northern Ireland said in London this week.

The IDB was in town to talk about industrial property in the province and the consultant, Ken Crothers of Milnehead Crothers, one of the leading commercial estate agencies in the province, said that the general market situation was "extremely buoyant".

He described the 70-acre De Lorean complex, with over 600,000 sq ft of existing buildings, as one of his "most exciting" projects.

In March 1986 the IDB invited proposals from consultants on development or disposal strategy and Milnehead Crothers' proposal was accepted. They are currently preparing a land use/development strategy for the project.

Mr Crothers expects the developers' brief to be published in August or September, thinks there is considerable scope for a trade and business park and expects real interest from major British developers and property companies.

He said that it is possible that a "fixed disposal" will be favoured to encourage concept, design and investment. The IDB has experimented with this method. It thinks successfully, for a high specification, high technology, small unit park on six acres on the Adelaide Industrial Estate to the south of Belfast.

The price, said Mr Crothers, was fixed by a residual valuation which anticipated the probable costs and returns for the development. By implication, the price for a leisure park development on the De Lorean site would reflect the risks involved.

Meanwhile, the IDB has embarked upon its first technology park, at Antrim. John Hughes, general co-ordinator for the board, calculated that there would be only 100,000 sq ft of development on the 61-acre site, much of which is given over to parkland, with the capacity to expand to 200,000 sq ft—and remain a very low density development.

The first 8,000 sq ft technology unit had already been let, he said, to BIS-Becom for a software project offering 100 jobs. The location falls within the maximum industrial grant zone of the IDB.

The Board aims to develop five of the 12 building sites on a trade and business park, leaving seven, it hopes, for companies to build their own premises on a "bespoke" basis.

Market newcomers diverge

STOCK MARKET newcomers Arlington Securities and Bredero were both well received; but Arlington, in mid week, was standing at 183p against a May offer for sale price of 115p, while Bredero at 163p was on a much more modest premium of 17p a share.

Market performance reflects recent news, and the companies' different characteristics. Arlington, the "concept" stock, got planning consent this week for its 145 acre, 2.5m sq ft business park, next to the National Exhibition Centre in Birmingham.

Bredero, on the other hand, was faced with a conservation order made by the new Labour-controlled Hammersmith and Fulham borough council. This means it will have to get permission, either from the council or Environment Secretary Nicholas Ridley, to demolish some of the buildings on its 6 acre site at Hammersmith Broadway, and go ahead with its £100m redevelopment.

Bredero is a town centre developer with a high development content—hence its stock market premium—and it has proved that it can wait many years to get the right development out of the ground.

Telecom out

BRITISH TELECOM has pulled out of Norwich Union's 74,800 sq ft Olympia House at Woking. Jones Lang Wootton and Mann & Co are putting the campus-style office development back on the market at £12 a sq ft.

Michael Dew of JLV said yesterday that Telecom management had decided to keep its Frestel operation in Central London, and that its decision "in no way reflects on the quality of the building."

Meanwhile, Hillier Parker in Scotland note that British Telecom, having acquired a lease on DCI's 80,000 sq ft Westerngate building in the southern extension of Glasgow's prime office district, is selling 51m plus for its 165,000 sq ft Marland House office building in George Street, also in Glasgow.

National Leasing & Finance, asset-based financing arm of International City Holdings, is arranging the funding of the 90,000 sq ft Seacliff Centre to be built in the West India Dock basin in the Isle of Dogs enterprise zone in London's Docklands.

Building management notes: From Swindon, Johnson Control Systems say that keeping building services costs down is now of paramount importance.

Drivers Jonas aim to cover the ground in their Office Strategy Review; and The Scottish Development

Agency's airborne thermographic survey could help save millions of pounds, says the SDA, in revealing heat loss from buildings across the country.

Vigers are advising developers Presscord of Burgess Hill, West Sussex, on a proposed £25m sports and leisure project at Junction 29 of the M1 at Wakefield in West Yorkshire.

Alfred McAlpine launched its Chester Business Park this week. It aims to provide 650,000 sq ft of industrial and office space on a 125-acre site, planned around a nine-hole golf course, with other leisure facilities including tennis courts, fishing lakes and jogging trails.

Knight Frank and Rutley, acting for Institute Bancario San Paolo de Torino, claim the most expensive letting in Paris with Fys 3,000 per sq metre for 900 sq metres of office space in the Rue d'Anjou—a refurbishment by LET and Capital and Continental.

Bristol City Council has given outline planning permission to ES Estates, advised by J. P. Sturge, for a 135,000 sq ft retail warehouse park at the Eastgate Centre close to Junction 2 of the M32 motorway.

Jean-Marie Duquenne is joining Jones Lang Wootton as a European partner based in Paris. Mr Duquenne has had 15 years with the Paribas banking group.

Plans for St James's Trust

SCOTTISH Heritable Trust, the acquisitive industrial holding company backed by N. M. Rothschild and Cazenove, has centred its investment and development properties in St James's Development Trust, which will have a portfolio of 15m, mainly located in the south east, and an annual income of £1m plus.

According to Hugh Bryan, 35, formerly acquisitions manager of the Lesser Group and now director and general manager of St James's, this leaves the property subsidiary accounting for two thirds of SHT's net assets, and maybe a quarter of its profits.

Mr Bryan is not satisfied. What he wants is a development company — "buying to develop, to let and to sell" as he puts it. He is willing to sell half of his existing portfolio in pursuit of these aims and does not think that property should achieve a low return in relation to other parts of the SHT group.

He is already developing new retail warehouses on two sites at Luton and would expect to "buck the trend, a bit" in his future development choices. Small office schemes, and straightforward industrial sheds might have some charm.

With his feet on the ground, Mr Bryan is developing what he expects funds to buy — property packages in the £5m to £7m bracket.

Confident forecast by Hongkong Land

HONGKONG Land Property, a major landlord of prime office space in the colony, predicted this week that prime office occupancy rates in Hong Kong are going to stay high in the short-medium term.

At a local press briefing, joint managing director Andrew Denman said that the occupancy of grade A buildings throughout the colony is currently around 98 per cent. The overall vacancy rate reported at around 6 per cent by local observers, is expected to stay at that level over the next two years.

Thereafter it could rise to 11 per cent in 1989, when office developments like the Bank of China headquarters, the Standard Chartered Bank building and the Victoria Barracks Site Two—all committed after the property market began to recover—come on stream.

The supply of prime office space in 1989 will amount to 4.9m sq ft compared with estimates of 2.66m sq ft for 1987 and 2.55m sq ft for 1988.

The company's new tower in the central area core, Three Exchange Square, is due to be completed at the end of 1987, along with Harcourt House in Wanchai. Jeremy Priestley, also a joint managing director of the company, said that the development of these buildings had been purposely speeded up in order to be the first batch of

offices going into the market in 1988.

Mr Priestley also confirmed that Exchange Square, the company's flagship development, is currently a little over 80 per cent occupied, and that the development would be virtually fully occupied by the end of this year. Asking rental is currently HK\$28 a sq ft and a majority of the tenants in Exchange Square are American financial companies.

Hongkong Land released at the same time a new report — "Cost Comparisons: World Financial Centres"—which says that the colony's occupancy costs are the lowest of the world's principal financial centres.

The report compares prime office and expatriate residential rentals in Hong Kong, London, Tokyo, Peking, Shanghai and Guangzhou.

It says that the occupation cost of Grade A office space in Hong Kong's central business district core is HK\$30.40 per sq ft including the associated costs of service charge and rates. The equivalent for London is HK\$37.00, Tokyo, HK\$43.70 and New York HK\$43.40.

The report also indicates that Hong Kong ranks 41st in a cost of living survey. Tokyo, it says, is the most expensive place to live in, New York coming 14th on the list and London 44th.

THE COLONNADE



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For more details, contact: **Property Board** Denison House, 296-298 Vauxhall Bridge Road, London SW1V 1AG. Telephone: 01-828 4869 (24 hrs).

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David Griffiths, Industrial Development Officer, Crewe & Nantwich Borough Council, Municipal Buildings, Earle Street, Crewe, Cheshire, CW1 2BJ. Tel: Crewe (0270) 583191

FOR SALE BY AUCTION at 2.30 p.m. on 30th July, 1986

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TUNSTALL VIA GARNFORTH
LANCASHIRE

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in a very popular area
FREEHOUSE OF 3 BARS and well known Restaurant (with planning for expansion)
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Turnover £250,000
Particulars from: **CRIBSD & WILKIN** Chartered Surveyors, 2 Northgate, Haverantown Tel: 04853 3121

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2,000-4,000 sq ft Economical Air-Conditioned Offices **To be Let**
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180,000 sq. ft. 180,000 sq. ft.

it can speak.

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A working environment situated directly above Victoria Station, so the heart of London — and Europe's — transport system will be literally in house. 123 Buckingham Palace Road will also give you something to think about: the new generation offices will cost up to £20 less than central City of London costs. And that's why we say this building can speak. It'll say volumes about your forward planning and pure business sense. But only if you act now. Contact us today and we'll be glad to discuss your future needs.

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Teacher Marks 25 Princes Street, London W1R 7RG. Tel: 01-493 4422.

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Superb Air Conditioned Offices 17,250 sq ft
JAMES NEEDS & PARTNERS
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FOR SALE with benefit of Leaseback to Plc 100,000 SQ. FT.
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Valuable freehold property situated on a small industrial estate, 4 1/2 miles from Leicester and only 14 miles from the M1/M69 motorways
Heated and sprinklered throughout
Extensive parking
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Ref: RGWD, MCP
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COLLIERS BIGWOOD & BEWLEY 64 COLMORE ROW, BIRMINGHAM B3 7DQ, TEL: 33556 021-236 8477 81-83 BRICK ST, LONDON W1D 3JH, TEL: 01-499 9452

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Complete reception area, 2 executive offices, conference room, private toilet and kitchen
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Viewing by appointment - Contact: Mrs Blum Tel: 01-491 1926 NO ESTATE AGENTS

High Yielding Office Investment
Reading Town Centre
Total area 33,000 sq ft (17,000 sq ft let)
Actual and estimated income £250,000 pa
13 year lease held next £36,000 pa OFFERS OVER £400,000
Wogman & Partners 01-629 2277

FT LAW REPORTS

Wife's shareholding does not entitle husband to petition for winding-up

IN RE MOSSMANN LTD Chancery Division: Mr Justice Hoffmann: June 19 1986

A HUSBAND cannot petition the court on the ground that a company's affairs are conducted in a manner unfairly prejudicial to members nor for a winding up if he has never held shares in the company...

Section 459 of the Companies Act 1985 provides: "(1) A member of a company may apply to the court for an order...

It was clear on the authorities that section 502 was not exhaustive. Persons who had not been shareholders...

There was no agreement between the company and Mr Gensale for the latter to become a shareholder...

Section 519(2) said that a contributory was "with an immediate right to present a petition for winding up unless the shares in respect of which he is a contributory..."

Section 738(1) said that shares were "allotted" when a person acquired the unconditional right to be included in the company's register of members.

For the directors: Jonathan Crow (Bridgeman Morris, Bedford).

By Rachel Davies Barrister

Company Notices

BASS PLC (Bass Charrington Limited)

7 1/2% FF 50,000,000 Bonds 1987

Notice is hereby given that in accordance with the terms of the above-mentioned loan, Bonds for the principal amount of FF 11,450,000 have been drawn in the presence of a Notary Public on June 13, 1986...

Table listing bond numbers and amounts for Bass PLC bonds, including columns for bond number and amount.

Bonds surrendered for redemption should have attached the coupon due on August 1, 1987. Coupons amount outstanding: FF 10,000,000

Luxembourg, June 27, 1986

The Principal Paying Agent: KREDIETBANK S.A. LUXEMBOURGEOISE

JOHANNESBURG CONSOLIDATED INVESTMENT COMPANY LIMITED

GOLD MINING COMPANIES' DIVIDENDS

The following final dividends have been declared in respect of the financial year ending 30 June 1986

Table showing dividend details for Gold Mining Companies, including company name, dividend number, and RSA cents per share.

These dividends are payable subject to the customary conditions which may be specified at or obtained from the companies' Johannesburg office...

JOHANNESBURG CONSOLIDATED INVESTMENT COMPANY LIMITED

Head Office and Registered Office: Consolidated Building, 100 and Hartwood Streets, Johannesburg 2007.

By Order of the Board: I. M. F. BALDWIN, Secretary.

Auctions

THE JULY AUCTION

14th/15th/16th/17th

COMMERCIAL & RESIDENTIAL INVESTMENTS & VACANTS Catalogues from:

barnard marcus

Commercial & Residential AUCTION 1.30 pm 2nd July 1986

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Tel: 01-248 0769

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ALTOGETHER A BETTER PLACE FOR YOUR COMPANY

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3 Excellent Covenants all on FR & I leases

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PRICE £795,000 F&I

Sole Agents

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A few minutes from the M25

A handsome period office building

providing some 3,000 sq ft net

together with detached 2 storey

residential accommodation. All in

grounds of about 2 acres. All with

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Full details from: Henley Williams

48 Old Bond St, London W1P 3AF

Tel: 01-629 8888 - Ref: PW/CS

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12/12/24 BATHING PLACE

LONDON W1

30,000 sqm net. One minute Oxford St.

Planning permission granted for 4th floor extension. £2.1 million.

For further details contact: WEST ONE PROPERTIES

01-734 5724 Ref: RT.

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London. Manages on very high rent of £2,500 per week. Very busy

requiring a capable manager. A 3 year

lease in force from May 1985 and

minimum rent of £2,500 per week. The

shop is situated in a prime location in

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HOLLAND Investment For Sale

All or part of the shares of a Property Investment Company whose sole asset is a brand new first class Shop and Hotel Development in a top class tourist and retail location in the centre of Amsterdam.

The whole is let on long leases to a well-known Swiss hotel group and to retailers of good standing. Total asset value of the order Dfl 9,400,000 (£2,475,000).

Principals only are requested to contact retained consultant vendors: BERNARD THORPE & PARTNERS (C. F. SHORES, FRICS)

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Tel: 2613388 in the first instance

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SUPERB NEW APARTMENTS

1-4 rooms, available to foreigners. All prices

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Contracts and Tenders

ALGERIE - الجزائر

MINISTRY FOR ENERGY & CHEMICAL & PETROCHEMICAL INDUSTRIES

NATIONAL OIL EXPORTATION COMPANY

NOTICE OF INTERNATIONAL OPEN INVITATION TO TENDER

NUMBER 0456.1K/DIV

The National Oil Exportation Company (E.N.T.P.) is launching an international open invitation to tender for:

-Inflamable Electrical Equipment

"RIG A LITE-APPLETON-GENERAL ELECTRIQUE"

This invitation to tender is intended for Manufacturing Companies only and excludes amalgamations, representatives of companies and any other intermediaries.

Companies Interested in bidding may obtain the Specifications from the following address:

Entreprise Nationale des Travaux aux Puits

16, Route de Meftah-Oued Smar, El-Harrach-ALGIERS/ALGERIA

with payment of 400 Algerian Dinars, with effect from the date on which this notice is published.

Offers, of which five (05) copies should be prepared, must be sent in a double-stamped envelope, by registered mail, to the Secretariat de la Direction des Approvisionnements at the above address.

The outer envelope should not bear any mark that might identify the tenderer, and should read "APPEL A LA CONCURRENCE INTERNATIONALE OUVERT, NO. 0456.1K/DIV, CONFIDENTIEL A NE PAS OUVRIR."

The final date for receipt of tenders is fixed at 45 days from the first publication of this notice.

Tenderers shall be bound by their proposal for a period of 180 days with effect from the closing date of this notice.

Legal Notices

DUTCH CLOCKWORK MANUFACTURING LIMITED

NOTICE IS HEREBY GIVEN pursuant to Section 588 of the Companies Act, 1985, that a meeting of the creditors of the above-named Company will be held at the offices of Leonard Curtis & Co., situated at 30, Finsbury Terrace, London W2 6LF, on Friday the 4th day of July, 1986, at 12.00 o'clock noon, for the purpose of providing for in Sections 588 and 590.

Dated the 19th day of June, 1986. G. DI BATTISTA, Director.

DIBA SHOWROOMS LIMITED

NOTICE IS HEREBY GIVEN pursuant to Section 588 of the Companies Act, 1985, that a meeting of the creditors of the above-named Company will be held at the offices of Leonard Curtis & Co., situated at 30, Finsbury Terrace, London W2 6LF, on Thursday the 10th day of July, 1986, at 12.00 o'clock noon, for the purpose of providing for in Sections 588 and 590.

Dated the 19th day of June, 1986. G. DI BATTISTA, Director.

AVIATION GROUND SUPPORT LIMITED

NOTICE IS HEREBY GIVEN pursuant to Section 588 of the Companies Act, 1985, that a meeting of the creditors of the above-named Company will be held at the offices of Leonard Curtis & Co., situated at 30, Finsbury Terrace, London W2 6LF, on Thursday the 10th day of July, 1986, at 12.00 o'clock noon, for the purpose of providing for in Sections 588 and 590.

Dated the 19th day of June, 1986. G. DI BATTISTA, Director.

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Dated the 19th day of June, 1986. G. DI BATTISTA, Director.

GOVERNMENT OF INDIA

AIR HEADQUARTERS, INDIAN AIR FORCE

TENDER NOTICE

On behalf of the President of India, Director of Purchase, Air Headquarters, invites sealed tenders on prescribed forms from manufacturers/stockists registered with MOD or on approved list of ISW London or Air HQ, India for supply of the following stores on FOB basis:

Table listing tender items, including Binoculars, A/C Secondary Spares, A/C Instruments/Spares, Jaguar A/C, and Hunter A/C Spares.

Tender documents can be had from the office of the Director of Purchase, Air Headquarters, Vayu Bhawan, New Delhi-110011 (Telex No. 31-65622) on payment of £10 per tender by Demand Bank Draft payable to "CDA HQ NEW DELHI" on State Bank of India, New Delhi. Tenders will be opened at 14.30 hours on the due date in the presence of tenders who attend. Sale of tender documents will close after 25 July 1986.

Only those who can offer scores with AQAF/1, AQAP/2, AQAP/3 or their DQAB equivalents or Release Notes (in the case of manufacturers) may seek tender documents. Copy of MOD approval authorizing issues of inspection certificate for the range of Stores offered is essential; where stockists propose obtaining services of other agencies for inspection/quality assurance approval accorded to them by MOD must accompany tender documents. Tender offers will not be considered if they are late or if documents as prescribed are not enclosed. Past satisfactory supplies will not be accepted in lieu of the documents prescribed. Prices quoted should be lowest and firm.

CORRESPONDENCE/COMMUNICATION will be with this office in India directly.

Correspondence/Communication will be with this office in India directly.

Correspondence/Communication will be with this office in India directly.

Correspondence/Communication will be with this office in India directly.

EQUITIES

Table of stock prices with columns for Stock, Price, Change, etc.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for Stock, Price, Change, etc.

"RIGHTS" OFFERS

Table of rights offers with columns for Stock, Price, Change, etc.

FT CROSSWORD PUZZLE No. 6058

CINEPHILE

Crossword puzzle grid with numbers 1-31.

ACROSS
1 Vegetable without pla gets currency (6)
4 Get either side of th street and use route (8)
11 Trade Unions, perhaps, gets currency (7)
12 Deserving people like it to skip (4)
13 A (male) potato without the 'pomme' in French-died regardless? (10)
15 Rake outside cr firm gets currency (6)
18 A priest, converted, gets currency (7)
20 Typical arrangement for bricks? (4-3)
21 Girl on a river gets currency (5)
24 Prediction: ends of line for stowage spee (10)
25 Had a final encounter with Nancy's neighbour? (4)
26 Walk weary in a river and go off? (7)
28 Oil discovered after excursion in Lays? (7)
29 Worried about? of Scottish town gets currency (8)
31 Cuban actors or otherwise (6)
DOWN
1 Girl directors should take notice (5)
2 Song used by saint at religious observance (9)
3 Large, if assum, in the sink? (4)

Solution to Puzzle No. 6057
ACROSS
1. GARDEN
2. HONEY
3. BREAD
4. BRIDGE
5. RIVER
6. FISH
7. BIRD
8. TREE
9. HILL
10. MOUNTAIN
11. CLOUD
12. RAIN
13. SUN
14. MOON
15. STAR
16. PLANET
17. GALAXY
18. UNIVERSE
19. COSMOS
20. HEAVEN
21. PARADISE
22. HEAVENLY
23. DIVINE
24. SACRED
25. HOLY
26. BLESSED
27. SACRILEGIOUS
28. SACRILEGE
29. SACRILEGIOUS
30. SACRILEGE
31. SACRILEGIOUS

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Large table of unit trusts with columns for Trust Name, Price, Change, etc.

UPK0150

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and financial services, including company names and contact information.

Table listing various insurance and financial services, including company names and contact information.

Table listing various insurance and financial services, including company names and contact information.

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Handwritten text or signature at the bottom center of the page.

COMMODITIES AND AGRICULTURE

South Africa has little to fear from US-EEC uranium sanctions

BY STEFAN WAGSTYL

THE POSSIBILITY that the European Community might ban imports of South African uranium in a package of economic sanctions is unlikely to cause President Botha to lose much sleep. For uranium accounts for only a small proportion of the country's exports — perhaps \$30m out of total exports of \$16bn last year.

is a by-product of the highly profitable business of mining gold. It follows then, that these companies could easily cope with the complete loss of their export markets, although one or two marginal mines, such as Harmony Gold Mines, would find their profits uncomfortably squeezed.

On the assumption that sanctions included Namibia as well as South Africa, Rossing, the Rio Tinto Zinc uranium mine which produced about 3.5m tonnes of metal last year, would be hit much harder by an EEC ban than the gold mines.

However, given time, the producers could almost certainly find a market for their uranium now sold in Europe, which accounts for perhaps one-third of South African exports. One possibility would be to sell to Japan, which has signed a uranium purchase agreement with the country's coal miners have to concede, selling at about 15 per cent below the world market price.

EEC pig deal keeps most members happy

BY TIM DICKSON IN BRUSSELS

"THERE WAS only one major loser, and that was Belgium." The morning after Argentina's semi-final victory in the World Cup anyone could be forgiven for thinking that this remark made in Brussels was about football.

But there is considerable cross border trade within Europe. The morning after Argentina's semi-final victory in the World Cup anyone could be forgiven for thinking that this remark made in Brussels was about football.

meat MCAs from the EEC border trade within Europe. The morning after Argentina's semi-final victory in the World Cup anyone could be forgiven for thinking that this remark made in Brussels was about football.

Working out winners and losers is to some extent a subjective exercise but in general the same devaluation as the French, Britain has at the very least safeguarded its position. Danish bacon imports, for example, are likely to be less competitive.

Trade war anger in Manila

By Chris Sherwell in Manila

AGRICULTURAL export subsidies by the US and the EEC came under bitter attack yesterday from major developed and developing commodity-producer nations, at a meeting in Manila.

Under a netback deal the price a refiner pays for crude oil is effectively the price he eventually receives for the refined products plus an agreed profit margin. In a falling market this is an attractive way for the refiner to buy oil as it eliminates his exposure to market risk altogether.

There are about half a dozen variables in the netback formula, which no one except the buyer and seller will know. These include the product price references, the dates the prices are set (this is usually, but not always, the delivery date) and product yields from different refineries, the level of processing costs, and the basis for assessing the cost of freight.

Mr Millar argues that the producers have deliberately made netback prices impossible for outsiders to assess. He says that terms "are at best imprecise and at worst totally opaque to the outside observer."

Mr George Szulz, the US Secretary of State, who this week repeated Washington's complaints about EEC farm subsidies supported Mr Clark's idea.

Mr Clark said yesterday that too long. He added that Ottawa was urgently considering commissioning a small team of international experts to define a common standard against which all countries' subsidy practices could be measured.

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"A number of us feel there is a need for action," Mr Bill Hayden, Australia's foreign minister, said. Mr Clark said Canada would be interested in considering participation in the initiative.

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LONDON MARKETS

HEAVY SELLING took cash higher grade copper sharply lower on the London Metal Exchange again yesterday. The £19 fell to \$573.50 a tonne — a 3 1/2 year low — brought the aggregate decline in the past three days to £58.50 a tonne. But the weakness did not extend to the three months position, which closed £125 higher at \$921 a tonne.

ALUMINIUM

Official closing (am): Cash 670.00 (707-8), three months 799.00 (799-7), settlement 795 (799). Turnover: 22,660 tonnes.

COPPER

Cash higher grade 573.50 -19 585.00 5 months 799.50 -1.5 998.00 Official closing (am): Cash 682.3 (901.5-2), three months 825.7 (925-5), settlement 883 (905-7).

LEAD

Official closing (am): Cash 271.2 (273-5), three months 273.5 (274-3), settlement 271.7. Total turnover: 12,875 tonnes. US Spot: 25 1/4 cents per lb.

NICKEL

Official closing (am): Cash 515.5 (516-5), settlement 516.5 (516-5). US Spot: 35 1/2 (35 1/2) cents per lb.

TIN

Official closing (am): Cash 515.5 (516-5), settlement 516.5 (516-5). US Spot: 35 1/2 (35 1/2) cents per lb.

ZINC

Official closing (am): Cash 515.5 (516-5), settlement 516.5 (516-5). US Spot: 35 1/2 (35 1/2) cents per lb.

GOLD

Gold rose 3/8 an ounce from Wednesday's close in the London bullion market, yesterday to finish at \$349.95 per ounce, up from \$349.50 on Monday.

WHEAT

Wheat futures were mixed in London yesterday, with the most active contracts showing a slight decline.

SILVER

Silver was flat 2p an ounce lower for spot delivery in the London bullion market, yesterday to finish at \$329.00 per ounce.

MEAT

Pigmeat sales: 7 (80) lots of 50 cwt. Sales: Nil (nil) lots of 20 sides.

POTATOES

Carry-over buying, encouraged by fine weather and further talk of a shortage of potatoes, kept the market steady, and the closing tone was very strong.

INDICES

REUTERS 1452.8 1461.6 1756.0 1756.3 (Base: September 15 1951=100) DOW JONES 197.28 197.04 -118.62 197.28 (Base: December 31 1927=100)

MAIN PRICE CHANGES

June 26 or + or - month ago 1982 - 1983 METALS Aluminium Free Market \$184.88 +5 \$1273.28 Copper Q1 3 months \$279.5 -29 \$294.5

NEW YORK

ALUMINIUM 40,000 lbs. cents/lb June 26 Close High Low Prev July 22.00 22.20 22.00 22.00

CHICAGO

LIVE CATTLE 40,000 lbs. cents/lb August 57.25 57.50 57.10 57.25

COFFEE

COFFEE "C" 37,800 lbs. cents/lb July 175.00 175.25 174.75 175.00

SOYBEANS

SOYBEANS 5,000 bu. min. cents/bu. August 52.25 52.60 52.10 52.40

COTTON

COTTON 50,000 lbs. cents/lb July 67.75 67.80 67.70 67.75

CRUDE OIL

CRUDE OIL (LIGHT) 42,000 US gallons, \$/bbl. August 13.15 13.20 13.10 13.15

SUGAR

LONDON DAILY PRICE—Raw sugar \$143.00 (\$143.00), down 5c (unchanged) a tonne for July-August delivery.

GRAINS

July 119.75 -0.25 119.50 -0.25 Sept. 119.50 -0.25 119.25 -0.25

BARLEY

July 119.75 -0.25 119.50 -0.25 Sept. 119.50 -0.25 119.25 -0.25

FREIGHT FUTURES

July 568.00 571.00 569.00 568.00 Aug. 568.00 571.00 569.00 568.00

POTATOES

July 113.00 113.50 112.50 113.00 Aug. 113.00 113.50 112.50 113.00

US MARKETS

FOLLOWING RECENT POOR technical performances the New York sugar and coffee markets staged a reasonable rally, which some traders saw as confirmation of the over-sold condition of both markets in the previous few sessions.

Following what nearly proved a key reversal in sugar on Wednesday, October prices gained 22 points on short-covering operations, mainly by commission houses fearing a technical rebound, with rumours of an imminent pick-up in physical offtake fueling precautionary buying.

Rebound in the leading July and September positions, which lost more heavily on Wednesday due to the absence of limits, but significantly the December position still lost half a cent, confirming many analysts' bearish attitude in the continuing absence of supportive fundamentals.

The lack of constructive news from the second day of Opec talks did little to inspire a cautious oil market, where September crude slipped below \$13 on tired liquidation. The gold market fell slightly as the positive move of the previous session seemed to lose some of its impetus.

SILVER

5,000 Troy oz. cents/troy oz. July 508.8 508.5 506.5 508.5

PLATINUM

500 Troy oz. \$/troy oz. July 429.0 428.5 428.0 429.0

HEATING OIL

42,000 US gallons, cents/US gallons. July 27.50 28.50 27.50 27.50

ORANGE JUICE

15,000 lbs. cents/lb. July 102.99 102.50 102.80 102.99

PLATINUM WORLD

112,000 lbs. cents/lb. July 6.09 6.12 6.00 6.09

SOYBEAN REAL

5,000 bu. min. cents/bu. August 142.3 142.2 141.3 142.3

SOYBEAN OIL

60,000 lbs. cents/lb. July 22.6 22.6 22.4 22.6

CRUDE OIL

42,000 US gallons, \$/bbl. August 13.15 13.20 13.10 13.15

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar stays in narrow range

The dollar stayed within its recent trading range yesterday with volume well below recent levels. There was a reluctance to take out fresh positions ahead of the month, quarter and half year.

A reluctance to push the dollar down was in stark contrast to the underlying bearish sentiment surrounding the US unit. However, the US dollar rate rose as part of another concerted cut in rates.

The dollar closed at DM 2.215 from DM 2.210, having touched a low of DM 2.210. Against the yen it finished at Y166.0, unchanged from Y166.0 on Wednesday.

POUND SPOT—FORWARD AGAINST POUND

Table with columns: June 26, Day's spread, Close, One month, % change, Three months, % change. Includes data for UK, Canada, Netherlands, Belgium, Denmark, Spain, Portugal, Norway, Sweden, Austria, Japan, Switzerland.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Table with columns: June 26, Day's spread, Close, One month, % change, Three months, % change. Includes data for UK, Ireland, Netherlands, Belgium, Denmark, Spain, Portugal, Norway, Sweden, Austria, Japan, Switzerland.

EURO-CURRENCY INTEREST RATES

Table with columns: June 26, Short term, 3 Months, 6 Months, One Year. Includes data for Sterling, U.S. Dollar, German Mark, French Franc, Italian Lira, Japanese Yen.

MONEY MARKETS

Very quiet trading

Interest rates remained steady on the London money market yesterday. Three-month interbank rates were 8.50 per cent, up from 8.45 per cent in very quiet conditions.

NEW YORK RATES

Table with columns: June 26, One Month, Two Months, Three Months, Six Months, One Year. Includes data for Treasury Bills, Commercial Paper, Bank Bills, etc.

MONEY RATES

Table with columns: June 26, One Month, Two Months, Three Months, Six Months, One Year. Includes data for Frankfurt, Paris, Amsterdam, Tokyo, Hong Kong, etc.

FINANCIAL FUTURES

Lacking a focus

Trading was very lethargic on the London International Financial Futures Exchange yesterday. Dealers commented that there was no focus to the market, and also little consensus about the implications of various potential factors.

Table with columns: Price, Bid, Ask, etc. for various futures contracts like S&P 500, Nikkei, etc.

CURRENCY MOVEMENTS

Table with columns: Bank of Morgan, Currency, % Change. Includes data for Sterling, Canadian dollar, etc.

CURRENCY RATES

Table with columns: June 26, Bank of Morgan, Currency, % Change. Includes data for Sterling, Canadian dollar, etc.

OTHER CURRENCIES

Table with columns: June 26, Currency, % Change. Includes data for Argentina, Brazil, etc.

STERLING INDEX

Table with columns: June 26, Previous, % Change. Includes data for 5.00 am, 6.00 am, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, % Change. Includes data for Belgium, Denmark, etc.

FT LONDON INTERBANK FIXING

Table with columns: Bid, Offer, etc. for various currencies like US Dollar, etc.

LONDON MONEY RATES

Table with columns: June 26, Over night, 7 days notice, etc. Includes data for Interbank, Local Authority, etc.

GLOBAL TREASURY SERVICES

"Second to none"

Our story starts in 1835 when the forerunner of the ANZ Group was granted a Royal charter in London. We have been active in the City ever since.

Table with columns: Price, Bid, Ask, etc. for various financial instruments like US Treasury Bonds, etc.

PERSONAL

WIMBLEDON TICKETS AVAILABLE. CENTRE COURT COVERED STANDING. Double Seating, 1st Row, Lounge Seating, etc.

CLUBS

SVB has purchased the entire share of a party of 100 and is selling for 100.00.

EXHIBITIONS

THE FORBIDDEN LIBRARY: AN EXHIBITION OF ENGLISH ART AT STATIONERS' HALL.

ART GALLERIES

13 Old Bond Street, ENGLAND. Tel: 01-479-3333.

\$ WORLD VALUE OF THE DOLLAR

BANK OF AMERICA NT & SA, ECONOMICS DEPARTMENT, LONDON

The table below gives the rates of exchange for the US dollar against various currencies as of Wednesday, June 25, 1986. The exchange rates listed are midline rates between buying and selling rates as quoted between banks, unless otherwise indicated.

Large table with columns: COUNTRY, CURRENCY, VALUE OF DOLLAR. Lists exchange rates for countries like Algeria, Argentina, Australia, etc.

U.S. dollar (left), (right) rate "U.S. dollars per National Currency unit." (a) Free market rate. (b) Official rate. (c) Free market rate. (d) Commercial rate. (e) Government rate. (f) Government rate. (g) Government rate. (h) Government rate. (i) Government rate. (j) Government rate. (k) Government rate. (l) Government rate. (m) Government rate. (n) Government rate. (o) Government rate. (p) Government rate. (q) Government rate. (r) Government rate. (s) Government rate. (t) Government rate. (u) Government rate. (v) Government rate. (w) Government rate. (x) Government rate. (y) Government rate. (z) Government rate. (aa) Government rate. (ab) Government rate. (ac) Government rate. (ad) Government rate. (ae) Government rate. (af) Government rate. (ag) Government rate. (ah) Government rate. (ai) Government rate. (aj) Government rate. (ak) Government rate. (al) Government rate. (am) Government rate. (an) Government rate. (ao) Government rate. (ap) Government rate. (aq) Government rate. 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BRITISH FUNDS

Table of British Funds with columns for Name, Price, and Yield. Includes sections for 'Shorts' (Lives up to Five Years), 'Five to Fifteen Years', and 'Over Fifteen Years'.

AMERICANS—Cont.

Table of American Funds with columns for Name, Price, and Yield. Includes sections for 'CANADIANS' and 'BANKS, HP & LEASING'.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont.

Table of Building, Timber, and Roads shares with columns for Name, Price, and Yield.

ENGINEERING—Continued

Table of Engineering shares with columns for Name, Price, and Yield.

INDUSTRIALS—Continued

Table of Industrial shares with columns for Name, Price, and Yield.

INDEXES

Table of Indexes with columns for Name, Value, and Change.

INT. BANK & O.E.S. GOVT STERLING ISSUES

Table of International Bank and Overseas Government Sterling Issues with columns for Name, Price, and Yield.

CORPORATION LOANS

Table of Corporation Loans with columns for Name, Price, and Yield.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans with columns for Name, Price, and Yield.

LOANS

Table of Loans with columns for Name, Price, and Yield.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits with columns for Name, Price, and Yield.

FOREIGN BONDS & RAILS

Table of Foreign Bonds and Rails with columns for Name, Price, and Yield.

AMERICANS

Table of American shares with columns for Name, Price, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics shares with columns for Name, Price, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores shares with columns for Name, Price, and Yield.

FOOD, GROCERIES, ETC

Table of Food, Groceries, etc. shares with columns for Name, Price, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers shares with columns for Name, Price, and Yield.

ENGINEERING

Table of Engineering shares with columns for Name, Price, and Yield.

INDUSTRIALS (Misc.)

Table of Industrial (Miscellaneous) shares with columns for Name, Price, and Yield.

INDUSTRIALS (Misc.)

Table of Industrial (Miscellaneous) shares with columns for Name, Price, and Yield.

INDUSTRIALS (Misc.)

Table of Industrial (Miscellaneous) shares with columns for Name, Price, and Yield.

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Table of Industrial (Miscellaneous) shares with columns for Name, Price, and Yield.

INDUSTRIALS (Misc.)

Table of Industrial (Miscellaneous) shares with columns for Name, Price, and Yield.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock price, price change, and volume.

LEISURE—Continued

Table of leisure stocks including companies like British Airways, British Telecom, and British Gas, with columns for stock price, price change, and volume.

PROPERTY—Continued

Table of property stocks including companies like British Land, Wimpey, and Taylor Woodrow, with columns for stock price, price change, and volume.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British American Investment Trust, British Columbia Investment Trust, and British European Investment Trust, with columns for stock price, price change, and volume.

FINANCE, LAND—Cont.

Table of finance and land stocks including companies like British American Finance, British Columbia Finance, and British European Finance, with columns for stock price, price change, and volume.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

INSURANCE

Table of insurance stocks including companies like British American Insurance, British Columbia Insurance, and British European Insurance, with columns for stock price, price change, and volume.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Aerospace, British Leyland, and British Motor, with columns for stock price, price change, and volume.

COMMERCIAL VEHICLES

Table of commercial vehicle stocks including companies like British Leyland, British Motor, and British Van, with columns for stock price, price change, and volume.

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SHOES AND LEATHER

Table of shoes and leather stocks including companies like British Leather, British Shoes, and British Textiles, with columns for stock price, price change, and volume.

TEXTILES

Table of textile stocks including companies like British Textiles, British Clothing, and British Fashion, with columns for stock price, price change, and volume.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks including companies like British Paper, British Printing, and British Advertising, with columns for stock price, price change, and volume.

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Table of newspaper and publisher stocks including companies like British Newspapers, British Publishers, and British Media, with columns for stock price, price change, and volume.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

TOBACCO

Table of tobacco stocks including companies like British American Tobacco, British Columbia Tobacco, and British European Tobacco, with columns for stock price, price change, and volume.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like British American Trusts, British Columbia Trusts, and British European Trusts, with columns for stock price, price change, and volume.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like British Overseas Traders, British International Traders, and British Global Traders, with columns for stock price, price change, and volume.

LEISURE

Table of leisure stocks including companies like British Airways, British Telecom, and British Gas, with columns for stock price, price change, and volume.

PROPERTY

Table of property stocks including companies like British Land, Wimpey, and Taylor Woodrow, with columns for stock price, price change, and volume.

INVESTMENT TRUSTS

Table of investment trusts including companies like British American Investment Trust, British Columbia Investment Trust, and British European Investment Trust, with columns for stock price, price change, and volume.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks including companies like British American Finance, British Columbia Finance, and British European Finance, with columns for stock price, price change, and volume.

MINES

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

Central African

Table of Central African stocks including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

FINANCE

Table of finance stocks including companies like British American Finance, British Columbia Finance, and British European Finance, with columns for stock price, price change, and volume.

LAND

Table of land stocks including companies like British Land, Wimpey, and Taylor Woodrow, with columns for stock price, price change, and volume.

ETC.

Table of other stocks including companies like British American Other, British Columbia Other, and British European Other, with columns for stock price, price change, and volume.

MINES

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

Central African

Table of Central African stocks including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

Eastern Rand

Table of Eastern Rand stocks including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

Far West Rand

Table of Far West Rand stocks including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

Regional & Irish Stocks

Table of regional and Irish stocks including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

Recent Issues & Rights

Table of recent issues and rights including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

International Edition Page 27

Table of international edition page 27 including companies like Anglo American, De Beers, and Anglo Platinum, with columns for stock price, price change, and volume.

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Notes

Notes regarding the accuracy of the data and the responsibility of the publisher.

LONDON STOCK EXCHANGE

Institutional and US support push leading shares up again

Account Dealing Dates

Options
*First Declares Last Account Dealings (on) Dealings Day
June 16 June 26 June 27 July 7
June 30 July 10 July 11 July 21
July 14 July 24 July 25 Aug 4

Shares and bond markets put up a creditable performance in London yesterday. Despite the large amounts of cash tied up in the Thames TV and Morgan Grenfell share issues, sufficient funds were available to send leading stocks higher again and rescue Government securities from an early setback.

US influences via Wall Street's surge to a record level on Wednesday and selective support of international issues were a prop for the equity market. Blue chips made forward progress with the emphasis on current American favourites. ICI were singled out ahead of a meeting with investment analysts, while British Petroleum and Royal Dutch were among several others on transatlantic buying lists.

UK institutional investors were encouraged to cast off their pre-occupation with the Thames TV and Morgan Grenfell flotations and they too began inquiring for certain stocks. The upward movement was slow, reflecting some doubts over the US market's ability to maintain its strength. The Dow Jones index reacted in the early trade but London equities refused to retreat.

Arbitragers and other professional operators were caught on the hop and moved swiftly to close outstanding short positions. The resulting demand ensured a continuing buoyancy of the FT indices closed at the day's best levels. The Ordinary share ended 8.3 up at 1353.1 and the FT SE 100 share 8.1 better at 1637.5. Mid-session announcements of financial and economic information including the May trade returns, had no impact on the trend.

After a three-day spell of rising values, the gilt-edged market ran into an early bout of profit-taking. The sales were triggered by an initially easier sterling/dollar rate and by a reactionary trend overnight in US bonds. These two influences tended to dominate trading and when the pound eventually picked up, the US market's recovery, gilt prices did likewise.

The recovery was aided later by a firmer opening tone in the US bond market and by the after-hours trade most of which reverted to overnight closing levels. The exceptions were selected low-coupon shorts which retained losses of 1/4 of so.

Clearers rise

Clearing banks gave a firm performance in anticipation of a successful conclusion to NatWest's right issue. NatWest moved up 12 more to 509p with the new shares 13 better at 509p in fully-paid form. Barclays gained 10 to 507p and Lloyds, at 367p, and Midland, at 533p, firm 5 pence. Bank of Scotland found support at 424p, up 11 and Royal Bank of Scotland appreciated 8 3/4 at 336p. Merchant banks attracted selective sup-

port with gains of 15 and 18 respectively recorded in Leopold Joseph, 500p, and Mercury Inter-national, 81p. First National Finance Corporation featured Hire Purchases with a rise of 13 to 206p in anticipation of today's interim results. Standard Chartered touched 22p on hopes of an increased offer from Lloyds today before reacting to end unaltered at 78p.

Composites took Thursday's good gains a substantial stage further. General Accident was outstanding for a rise of 19 at 837p, while GRE firmed 9 at 87p and Royals appreciated 7 at 574p. Willis Faber, reflecting the expected success of the Morgan Grenfell flotation, advanced 14 to 437p among Lloyds Brokers where Stewart Wrixton received with a speculative gain of 22 at 412p.

Beaverage began life quite brightly in the Unlisted Securities market before slipping back to close at 150p; the recent placing price was 145p. Altripp, the other 1518 debutant, was introduced at around 117p and ended at that level. The introduction of fully-listed Bertrams Investment Trust was a quiet affair and the shares eased from an opening 50p to settle at 50p; the new nil-paid shares were quoted at a marginal premium.

Leading Brexits continued to make modest progress, albeit in a relatively disappointing trade. Gains of 5 were noted for Whitbread, a 307p. Adair, Lyons, 357p, and Guinness, 530p. Scottish and Newcastle also hardened 5, to 212p; the annual results are expected next Tuesday. Among Regionals, further consideration of the respective interim and final results lifted Edridge Pope A 12 to 570p and fellow USG member Fyler Smith and Turner 30 to 590p.

Ward White buoyant

The Woolworth/Dixons bid situation continued to gather momentum ahead of next Wednesday's closing date. Woolworth finished 13 to the good at 522.5p, while Dixons, on behalf of Dixons, purchased 2.7m Woolworth shares at 500p apiece. Dixons settled a couple of pence to the good at 388p.

FINANCIAL TIMES STOCK INDICES
Table with columns: Index, June 26, June 25, June 24, June 23, June 22, Year, 1986, Size, Comp. High, Low, High, Low. Includes Government Secs, Fixed Interest, Ordinary, Gold Mines, etc.

ELSEWHERE IN STORES, bid speculation continued to surround small-order houses. Finally 6 up at 432p—a rise of 30 so far this week. Ward White provided another firm feature, rising 15 to 326p following the confident tenor of the chairman's statement at the annual meeting. Courts (Furnishers) A hardened a few pence to 21p in the wake of the full-year figures, but a favourable press mention lifted Sterling 5 to 106p.

The prospect of tougher regulations on its primary shareholders unsettled British Telecom which eased to 222p before closing 4 cheaper on the day at 224p. Elsewhere in the Electrical sector, Telephones Restals, reflecting revised bid rumours, closed 10 higher at 225p, but Kewill Systems eased to 78p after the preliminary figures. Amstrad regained 6 to 116p and demand continued for VG Instruments which rose 13 to 497p.

Apart from Wickers, up 12 at 473p, on completion of hopes following reports that judgment on Lithgow would be delivered at Strasbourg on July 8, leading Engineers rarely strayed from previous closing levels. Elsewhere, buying ahead of the preliminary figures scheduled for July 11 left Crown House 15 to the good at 215p. News that the Government is to control the salt price, prompted an initial fall to 360p in Stevedores, but the share price subsequently rallied to close 10 better on balance at 570p. Country buying left Brownrigg Castings 6 better at 225p, while Broomfield results due on July 10, improved 6 to 186p.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index No., Day's Change %, Eq. Dividend (pence), Gross Dividend (pence), etc. Includes EQUITY GROUPS & SUB-SECTIONS and FIXED INTEREST.

stage before closing the day higher on balance at 166p following the persistent speculative buying fuelled by talk of a possible bid from Tesco. Unigate, meanwhile, rose 7 to 310p ahead of a meeting with analysts in 100 percent scrip-issue, jumped 35 to 605p, while buying on the group's development prospects left Marter Estates 40 to the good at 455p. Sheraton Securities, with renewed speculative support, advanced 4 to 54p, while Greycast added 8 to 262p. Daegan put on 5 more to 755p, but Rufford's offer of 100,000 shares saw Egerton Trust drop to 88p before closing 5 easier on balance at 34p. Consolidated responded to comments from the chairman with a gain of 7 at 266p. Pentland Industries revived at 885p, 20, while bid speculation lifted New Swift 22 to 140p. Batters, still benefiting from US demand, put on 12 more to 505p. Buying ahead of the interim figures scheduled for Monday left Blue Arrow 15 to the good at 290p; the company is about to host a presentation for analysts at its Spanish base operation. Elsewhere, hopes of further rationalisation in the sector in the wake of John Crowther's latest acquisition, attracted attention to Sirdar, 12 up at 154p and Stroud-Riley Drummond, 7 dearer at 117p; the latter's full-year figures are expected during the next trading session. Lister, annual results due next Monday, put on 4 more to 93p.

Among Tobaccos, Rothmans International closed 7p at 127p; its Carling O'Keefe subsidiary has sold its Carling and Carling Black Label trade marks for the UK, Europe and certain other territories to Bass for 28.5m. Investment Trusts highlighted Group Investors which announced utilisation proposals and touched 305p before settling 10 higher on balance at 307p. Financials, Altkan Home dipped to 163p following the rejection of the revised share-exchange offer from Tranwood, but later rallied to 165p, a loss of only a penny on balance, as Tranwood announced that its increased bid for Tranwood, at 127p, in respect of 31.7 percent of Altkan Home's equity.

Shell move ahead
Firm oil prices and the absence of any bad news from the OPEC meeting at Brno encouraged renewed support for

NEW HIGHS AND LOWS FOR 1986

Table listing new highs and lows for 1986 across various sectors like AMERICANS (B), BANKS (1), BREWERS (2), BUILDING (1), etc.

NEW LOWS (25)

Table listing new lows for 1986 across various sectors like AMERICANS (B), BANKS (1), BREWERS (2), BUILDING (1), etc.

BASE LENDING RATES

Table showing base lending rates for various banks and financial institutions like ABN Bank, First Nat. Fin. Corp., Allied Bank, etc.

the oil majors. A mixture of sustained European and US buying interest lifted Shell 8 to 805p, Royal Dutch 3 to 253p and BP 3 to a 1986 high of 565p.

Second-line Oils continued to make progress especially Industrial Scottish Energy which edged up 3 more to 88p following the agreed 90p a share cash bid from Texas Gas Exploration. Century attracted fresh speculative interest which lifted the shares 4 to a year's best of 136p, while news of the acquisition of US oil and gas assets, in a deal involving the issue of around 23.5m new shares, two promissory notes of up to 15.5m and \$2.0m in cash boosted Exploration Company of Louisiana 5 to 45p. Sovereign eased a penny to 34p on news of the proposed 22.5m rights issue and the re-negotiation of the contract for the Sovereign Explorer drilling rig which the directors say will result in substantial cost savings both short and long term.

Confirmation of further US support coupled with a lively traded options business lifted Overseas Traders were subdued. A largely technical rally in the Financials Band, with gold and related issues, many posted their first gains for six trading days. Golds edged higher for much of the session before falling after the opening of US markets. Reports of probable economic sanctions when EEC Foreign Ministers met in The Hague yesterday morning failed to materialise and dealers awaited hard news of the outcome of the summit between EEC Heads of Governments, which took place later in the day.

At the close of business the leading heavyweight were left with gains ranging to almost 22 as in Vael Reefs, at 244p. Randfontein advanced 11 to 244p, Southern Cross 10 to 217p and Baffins 1 to 121p. Cheaply priced Golds included numerous firm features especially Blyvoor, 25 up at 280p, and Unsel which rose 17 to 370p. Unsel was 19 better at 36p and Hartbeest 14 to the good at 194p. The Gold Mines index, down 2.74 over the previous two sessions, regained 8.6 to 202.1.

South African Financials and Platinum mirrored the trend in Golds. In the former sector, De Beers advanced 15 to 420p. Anglo American Corporation 25 to 715p and "Johannes" 31 to 220p. Platinum jumped 19 to 556p and Impala 13 to 543p.

Interest in UK-domiciled Financials was minimal. Consolidated Gold Fields led at 430p, despite the upturn in Golds, but Rio Tinto-Zinc drifted off a couple of pence to 593p.

The Australian mining sector fared poorly. In the former sector, Anglo American Corporation 25 to 715p and "Johannes" 31 to 220p. Platinum jumped 19 to 556p and Impala 13 to 543p.

Traded Options
Traded Options in Dixons got off to an extremely encouraging start with 2,601 calls and 591 puts transacted. Lloyds and Hanson Trust were also popular with 1,708 and 1,710 calls traded respectively. Total contracts struck amounted to 18,164.

EUROPEAN OPTIONS EXCHANGE

Table showing European Options Exchange data with columns: Series, Vol., Last, Bid, Ask, etc. Includes GOLD C, SFL C, etc.

TRADITIONAL OPTIONS

First Last Last For Hay Hill, Francis Sumner, Sid Deal-Declar-Settle-ney C. Banks, Westra Selection June 23 July 4 Sept 25 Oct 6 Mount Charlotte, Alida, BSG International, CASE, Richardson Westgarth, Restair, North Kalparri, Allibone, Tranhouse Fort, Conroy, Petrobank, Favion, York and Equity Trust and Sound Diffusion. No puts or doubles were reported.

YESTERDAY'S ACTIVE STOCKS

Table showing yesterday's active stocks with columns: Stock, Closing price, Day's change, etc. Includes B.L., Land Sec., Courtauld, etc.

WEDNESDAY'S ACTIVE STOCKS

Table showing Wednesday's active stocks with columns: Stock, No. of contracts, Day's change, etc. Includes B.L., Cable & Wire, etc.

RISES AND FALLS YESTERDAY

Table showing rises and falls yesterday with columns: Rises, Falls, Same. Includes British Funds, etc.

LONDON TRADED OPTIONS

Table showing London Traded Options with columns: Option, Calls, Puts, etc. Includes Allied Lyons, B.P., etc.

WORLD STOCK MARKETS

AUSTRIA

Table of Austrian stock prices including Creditanstalt, Erste Bank, and others.

GERMANY

Table of German stock prices including AEG, BASF, and others.

NORWAY

Table of Norwegian stock prices including Bergens Bank, Christiania Bank, and others.

AUSTRALIA (continued)

Table of Australian stock prices including BHP, Anglo, and others.

JAPAN (continued)

Table of Japanese stock prices including Dai-ichi Kangyo Bank, Industrial Bank of Japan, and others.

CANADA

Table of Canadian stock prices including Alcan, Inco, and others.

TORONTO

Table of Toronto stock prices including Alcan, Inco, and others.

NEW YORK

Table of New York stock prices including Dow Jones, S&P 500, and others.

MONTREAL

Table of Montreal stock prices including various Canadian companies.

DENMARK

Table of Danish stock prices including Carlsberg, and others.

ITALY

Table of Italian stock prices including IRI, and others.

NETHERLANDS

Table of Dutch stock prices including Shell, and others.

FRANCE

Table of French stock prices including Air France, and others.

HONG KONG

Table of Hong Kong stock prices including HSBC, and others.

SINGAPORE

Table of Singapore stock prices including various regional companies.

JAPAN

Table of Japanese stock prices including Dai-ichi Kangyo Bank, Industrial Bank of Japan, and others.

SOUTH AFRICA

Table of South African stock prices including Anglo American, and others.

INDEXES

Table of various stock indices including Dow Jones, Nikkei, and others.

OVER-THE-COUNTER

Table of over-the-counter stock prices including various companies.

NASDAQ NATIONAL MARKET

Table of NASDAQ national market stock prices including various companies.

NYSE CONSOLIDATED

Table of NYSE consolidated stock prices including various companies.

LONDON

Table of London stock prices including various companies.

Chief price changes

Table showing chief price changes for various stocks.

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Text regarding morning delivery of the Financial Times in major business centers.

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Text regarding the Financial Times newspaper.

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Text regarding Ankara and the company ANKARA.

Some business travellers

Text regarding business travellers and hotel services.

It's attention to detail

Text regarding attention to detail in hotel services.

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Prices at 3pm, June 26

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock symbols, prices, and other financial metrics.

Continued on Page 37

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for Stock, High, Low, Last, and Change. Includes sub-sections for 'Continued from Page 36' and 'Special Subscription'.

AMEX COMPOSITE PRICES

Prices at 3pm, June 26

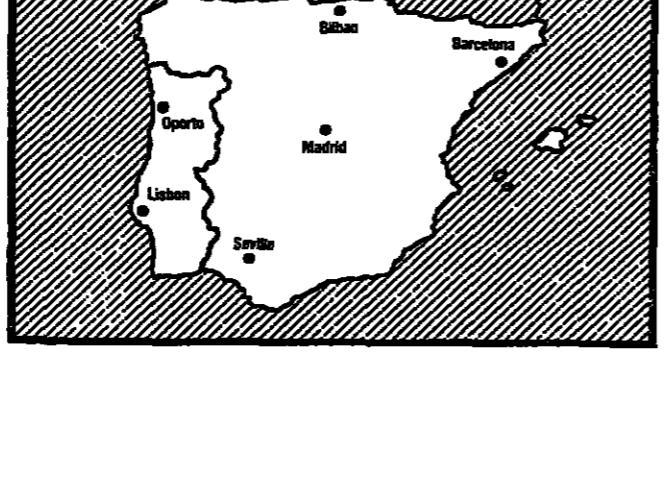
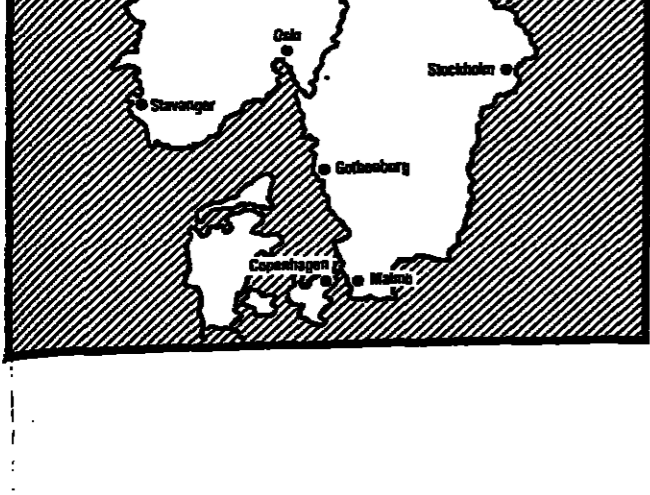
Table of AMEX Composite Prices listing various stocks with columns for Stock, High, Low, Last, and Change.

OVER-THE-COUNTER Nasdaq national market, 2.30pm prices

Table of Over-the-Counter prices listing various stocks with columns for Stock, High, Low, Last, and Change.

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FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Profit-taking brings retreat

A COOLER trend in the Treasury bond markets brought some profit-taking in Wall Street stocks yesterday, writes Terry Byland and Roderick Oram in New York.

After a brave start, industrial stocks began to sag, with weakness in transportation indices again dragging the remainder of the market down.

At 3pm the Dow Jones industrial average was down 8.08 at 1,876.87.

The other major market indices showed minor falls from the new peaks established in the previous session.

The bond market tried to extend its recent gains, spurred on by a prediction by Mr Allen Sinai, of Shearson Lehman Brothers, that "the odds are now 60-40 on another federal reserve relaxation" as part of a co-ordinated round of rate cuts ahead of the Japanese elections on July 8.

But support soon faded as traders reacted to the disappointing outcome of Wednesday's auction of Treasury securities.

As bonds returned towards their overnight levels, losses in the stock market lengthened.

The transportation sector proved a weakening influence in the market, with both its two main elements, airlines and railroads, turning down. Second thoughts about People Express' problems are leading investors to expect fierce competition from other airlines fighting for market share. American lost 1 1/4% to \$53 1/4 and Texas Air, a low-fare leader, was off 2 1/4% at \$32 1/4.

ITT was the most actively traded stock with about 3.3m shares moving before lunch. Demand and price were boosted by hopes that its talks with European competitors would bring some profitable rationalisation of its telecommunications business. The two-day gain extends to 5 1/4% at \$52 1/4.

In contrast, other high-technology stocks felt some selling pressure. Computer makers may suffer from a tax reform-induced slowdown in capital spending in the autumn. Wang, down 1 1/4% at \$14 1/4, is forecasting weaker profits. The sector leaders showed similar vulnerability on price, with IBM off 1/4%, Burroughs 3/4%, NCR 1/2% and Honeywell 1/4%.

Indications that US-Japanese semiconductor trade talks were stalling again depressed chip makers exposed to Japanese competition. Texas Instruments was down 3/4% at \$117 1/4. Motorola was off 1/4% at \$38 1/4 and Advanced Micro Devices down 3/4% to \$21 1/4. National Semiconductor was unchanged at \$11 1/4.

Takeover rumours pushed up American Brands, a leading cigarette maker, by \$2 to \$94 1/4, near the \$100 level the stock has seen during earlier bid speculation. The industry as a whole has been

buoyed by several recent cancer-related court cases.

The retail sector had another busy session, with Sears Roebuck gaining a further 5/4 to \$48 1/4 in brisk trading. But May Department Stores weakened 5/4 to \$81 1/4 as it began its \$60-a-share tender offer for Associated Dry Goods. However, Dry Goods edged up 3/4 to \$85 1/4, with heavy turnover suggesting that the arbitrageurs are stocking up and expecting May to return with a higher offer.

K mart, another recent speculative favourite, added 5/4 to \$56, and J. C. Penney gained 1/4 to \$82 1/4.

In the pharmaceutical sector Bristol-Meyers rebounded by 1 1/4% to \$7 1/4 after the weakness which followed the decision to withdraw all capsule products. Up John, with speculation over its anti-baldness product less intense lost 1 1/4% to \$92.

However, the pharmaceutical leaders look mixed, Pfizer added 5/4 to \$70, but Merck lost 1/4 to \$101. Chemicals were also irregular, with Du Pont a weak spot, down 1 1/4% at \$83 1/4.

Sharply lower third-quarter profits from American Medical, the health-care pioneer, drove down its shares by 5/4 to \$16 1/4. The company, along with competitors such as Humana (down 3/4) and National Medical (off 3/4), is suffering from the medical insurance squeeze on hospital profitability.

In the credit market short-term rates eased behind federal funds, still comfortably below 7 per cent. Turnover in bonds was slim, as traders waited for the newly sold federal securities to pass into the market place.

EUROPE

Frankfurt fails to find buyers

A LACK of fresh incentives and the onset of the European holiday season left bourses with no clear direction.

Frankfurt closed lower - in contrast to most other major bourses, which registered small gains - and the Commerzbank index shed 28.4 to 1,938.1 as buying interest evaporated.

Only the car manufacturing and retailing sectors ended the session higher. Deimler closed DM 5 up at DM 1,355. VW added DM 1.20 to DM 536.20 and BMW was DM 7 higher at DM 582.

Among the store groups Karstadt firmed DM 1.20 to DM 341, Kaufhof rose DM 2 to DM 448 and Herten was unchanged at DM 182.

Most major banks ended the session with small losses. Deutsche fell DM 2 to DM 775.50 and Dresdner DM 1 to DM 413.50. Commerzbank was unchanged at DM 307.2.

The easier trend was also seen in chemicals where BASF fell DM 6 to DM 273.50 on lower turnover for the first half of 1986, and Bayer, which plans to streamline its consumer products division, lost DM 1.10 to DM 288. However, Hoechst closed unchanged at DM 263.50.

Among electricals Siemens continued to fall losing DM 3.50 to DM 829. AEG lost DM 5 to DM 300. A Frankfurt stock exchange panel said yesterday it had found a "slight violation" of insider trading rules ahead of the announcement last year of AEG's merger with Deimler.

Bonds closed narrowly mixed. Gains of 30 basis points were balanced by similar losses among all maturities. The recent 5 1/4 per cent 1998 per cent federal government bond was unchanged at 99.45. The 6 per cent 2016 tranche fell 10 basis points to end at 98. The 6 per cent 1996 bond for the federal post office was unchanged.

The Bundesbank sold DM 37.3m worth of paper after sales totalling DM 120.8m the previous day.

Amsterdam closed mixed as holiday lethargy set in. The ANP-CBS index ended 1 1/4 higher at 291.20.

Internationals, which on Wednesday regained some of the losses suffered earlier in the week, slipped back again. Unilever fell Fl 1.50 to Fl 483.50 and Hoogovens Fl 1 to Fl 112.30. Royal Dutch, however, managed to add 90 cents to Fl 201.90, helped by foreign demand.

Banks were mixed with foreign demand again helping ABN to add a healthy Fl 7 to Fl 569. Amro put off 50 cents to Fl 107.50, but NMB shed 50 cents to Fl 196.50.

Zurich saw small gains in most sectors - apart from chemicals and electricals - as buyers drifted back to the market.

Among transport stocks Swissair continued to fall, closing SFr 40 lower to SFr 1,580. The company announced lower revenues last week.

Banks were mixed, with Swiss Bank up SFr at SFr 539 but Bank Leu SFr 25 down at SFr 3,500 and UBS SFr 15 lower at SFr 5,875.

Insurers saw some gains, with Winterthur advancing SFr 25 to SFr 5,950 and Zurich up SFr 25 to SFr 7,600.

Brussels saw small rises across the board for the fourth consecutive trading day although trading was quiet.

Petrofina, still buoyed by first-half forecasts, continued to rise adding BFr 70 to BFr 8,600.

Elsewhere, UCB added BFr 30 to BFr 8,060 while Solvay was steady at BFr 7,900.

Paris closed firmer helped by technical trading ahead of the second quarter. Matra added FFr 15 to FFr 2,268 on the news that the French Government had given the go-ahead to its planned car components merger with Fiat.

Milan closed higher in thin trading led by industrial blue chips. Madrid ended the session lower as did Oslo while Stockholm closed higher, ending a week of falls.

TOKYO

Visit to peaks is extended

INVESTORS actively sought medium-priced incentive-backed stocks in Tokyo yesterday, sending the Nikkei average to another record, writes Shigeo Nishiwaki of Jiji Press.

The index advanced 84.32 to 17,600.95 on volume to 880.5 shares, up from Wednesday's 820.8m. Gains outpaced losses 488 to 371, with 133 issues unchanged.

Yesterday was the last day of trading for delivery this month, usually a quiet session with the dealing sections of securities houses staying away from the market. Instead, they were out in force, expecting bullish institutional investors and businesses to buy actively with the start of trading for July today.

Among medium-priced incentive-backed issues, Toray advanced Y35 to Y339 in active trading. Investors expect a new anti-cancer drug and increasing sales of carbon fibres to improve the company's performance.

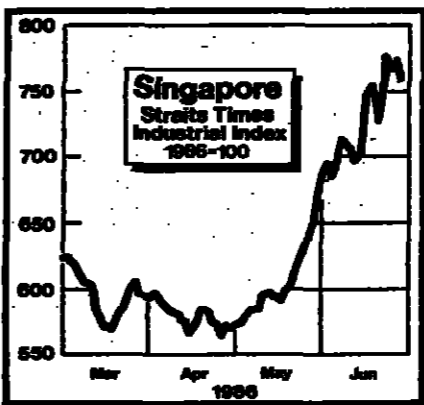
Konishiroku Photo Industry, which recently launched a full colour copier, scored a daily limit gain of Y100 to Y810 on one stage. It closed at Y808, up Y98. Fuji Photo Film rose Y120 to Y3,020, reflecting expanding sales of a small camera.

Tokai Carbon added Y71 to Y849 on brisk demand for silicon whiskers, a new material for cars. Morinaga Milk, which is expanding its biotechnology division, advanced Y46 to Y710 while Taikoku Electric, a maker of transformers, climbed Y96 to Y880, following increasing equipment investment by power firms.

Mitsui added Y18 to Y518 and Mitsubishi Y20 to Y860, with investors expecting both groups to benefit from falling interest rates. Nihon Nispan Kogyo, which has been attracting interest due to rumoured heavy buying of its shares by speculators, gained Y53 to Y793.

Trading decreased in low-priced, large-capital stocks which have been actively bought since early this month, but prices held firm. Ishikawajima-Harima Heavy Industries rose Y14 to Y311 in active trading while Tokyo Gas advanced Y15 to Y510. Nippon Kohan added Y5 to Y192.

Bond trading was slow. The barometer 6.2 per cent government bond maturing in July 1995 yielded 4.72 per cent, down from 4.75 per cent on Wednesday. The yield on the 5.1 per cent government bond due in March 1996 slipped below 5 per cent to 4.98 per cent temporarily but later turned up to finish at 5.02 per cent.



SINGAPORE

A WAVE of profit-taking overwhelmed Singapore, leaving the Straits Times down 15.42 at 756.02.

Selling pressure was particularly intense on stocks approved for purchase with Central Provident Fund (CPF) money. Many of the stocks had received widespread support from the Government's recent decision to allow individuals to buy stocks with their CPF.

Industrials showing losses included Genting, down 22 cents at S\$4.50, National Iron, 20 cents lower at S\$2.72, and Straits Trading, 14 cents lower at S\$2.98.

A 2 1/2-cent decline to S\$7.25 by OCEB led the banking sector lower. DBS was 15 cents down at S\$8.70, and OUB shed 12 cents to S\$2.98.

Properties were mixed, and plantations showed no clear trend.

LONDON

SHARE and bond markets put up a creditable performance in London yesterday. Despite the large amounts of cash tied up in the Thames TV and Morgan Grenfell share issues, sufficient funds were available to send leading stocks higher again and rescue government securities from an early setback.

Blue chips made progress with the emphasis on current American favourites. ICI, up 15p at 981p, was singled out ahead of a meeting with investment analysts.

The FT Ordinary share index ended 8.3 up at 1,833.1, and the FT-SE 100 share 8 1/2 better at 1,837.5.

After a three-day spell of rising values, the gilt-edged market ran into an early bout of profit-taking. But prices picked up later in line with a firmer pound.

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33

AUSTRALIA

CONCERN over the outlook for the economy in the wake of the national wage decision, the weakness of the local currency and the recent spate of bearish economic forecasts combined to undermine Sydney markets.

The All Ordinaries index shed 5.6 to 1,190.1 on national turnover that was sharply down to 96.8m shares from the previous day's 99.1m.

Market leader BHP slipped 4 cents to A\$8.40 after a low of A\$8.40 in thin trading.

Among other diversified resource stocks, Bell Resources lost 5 cents to A\$4.15, CSR 10 cents to A\$3.18 and Bond Corp 8 cents to A\$3.55.

Industrial stocks were also under pressure, with Amatil easing 10 cents to A\$7.70, Elders IXL 5 cents to A\$4.75 and Hooker 3 cents to A\$2.80.

HONG KONG

SELLING PRESSURE gained momentum as the day progressed in Hong Kong with foreign institutions switching their investments to equities in Singapore and Australia.

The Hang Seng index, which advanced almost 4 points during the morning, ended the day a net 9.34 lower at 1,750.38.

Hutchison Whampoa lost 30 cents to HK\$28.90, but Hongkong Wharf managed a 5-cent rise to HK\$7.

Property shares were lower although the result of an auction of three small property sites were in line with expectations. Cheung Kong shed 20 cents to HK\$20.40, Sun Hung Kai Properties 10 cents to HK\$12.20 and Hongkong Land 5 cents to HK\$5.65.

SOUTH AFRICA

GOLD SHARES were mixed in Johannesburg after a quiet and directionless day's trading.

Higher-priced golds were mostly lower, despite the firmer bullion price, but the cheaper issues ended 50 cents either side of the previous close.

Mining financials saw Gold Fields up R1 to R4.50, but Gencor shed R1 to R50.

Among the other miners, De Beers lost 45 cents to R27.65, and Rustenburg Platinum shed 75 cents to R36.50. Copper share Palamin managed a 50-cent rise to R23.

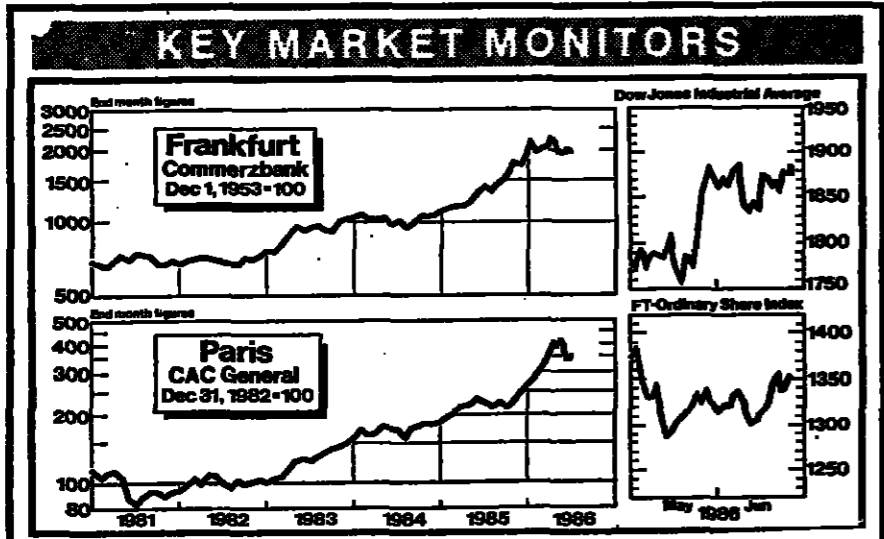
CANADA

A MIXED PICTURE emerged in Toronto to start a firm start to the day, with industrials holding on to gains but oils, golds and metals losing ground in active trading.

Molson put on CS% to CS29% as it forecast substantially higher first-quarter profit.

Carling O'Keefe added CS% to CS13% on expectations of a CS12.5m gain from the sale of beverage trademarks in Europe and other areas.

Montreal managed to maintain some small early gains.



| STOCK MARKET INDICES | | | |
|----------------------|------------|------------|----------|
| | June 26 | Previous | Year ago |
| NEW YORK | | | |
| DJ Industrials | 1,876.97* | 1,885.05 | 1,323.81 |
| DJ Transport | 775.13* | 782.13 | 656.48 |
| DJ Utilities | 195.43* | 193.02 | 163.83 |
| S&P Composite | 248.21* | 248.93 | 180.05 |
| LONDON | | | |
| FT Ord | 1,833.1 | 1,844.3 | 933.9 |
| FT-SE 100 | 1,837.5 | 1,829.4 | 1,296.5 |
| FT-A All-shares | 806.50 | 804.98 | 594.98 |
| FT-A 500 | 881.98 | 888.38 | 643.25 |
| FT Gold mines | 202.1 | 193.5 | 432.2 |
| FT-A Long gilt | 9.35 | 9.33 | 10.50 |
| TOKYO | | | |
| Nikkei | 17,600.95 | 17,516.83 | 12,910.3 |
| Tokyo SE | 1,357.84 | 1,353.96 | 1,028.39 |
| AUSTRALIA | | | |
| All Ord. | 1,190.1 | 1,195.7 | 862.0 |
| Metals & Mins. | 509.7 | 509.5 | 508.6 |
| AUSTRIA | | | |
| Credit Aktien | n/a | 116.42 | 102.29 |
| BELGIUM | | | |
| Belgian SE | 3,688.96 | 3,676.78 | 2,314.57 |
| CANADA | | | |
| Toronto | | | |
| Metals & Mins | 2,118.3* | 2,133.32 | 1,887 |
| Composite | 3,071.1* | 3,068.2 | 2,704.8 |
| Montreal | | | |
| Portfolio | 1,561.84* | 1,557.46 | 1,31.91 |
| GERMANY | | | |
| SE | n/a | 217.4 | 196.76 |
| FRANCE | | | |
| CAC Gen | 358.70 | 353.7 | 226.4 |
| Ind. Tendence | 135.10 | 133.5 | 83.2 |
| WEST GERMANY | | | |
| FAZ-Aktien | 637.42 | 648.86 | 473.84 |
| Commerzbank | 1,928.10 | 1,956.5 | 1,372.9 |
| HONG KONG | | | |
| Hang Seng | 1,750.38 | 1,759.72 | 1,585.19 |
| ITALY | | | |
| Banca Com. | 684.92 | 671.71 | 337.46 |
| NETHERLANDS | | | |
| ANP-CBS Gen | 291.20 | 290.1 | 210.4 |
| ANP-CBS Ind | 294.50 | 283.9 | 174.6 |
| NORWAY | | | |
| Osto SE | 360.70 | 364.6 | 322.21 |
| SINGAPORE | | | |
| Straits Times | 756.02 | 771.44 | 784.27 |
| SOUTH AFRICA | | | |
| JSE Golds | - | 1,258.7 | 1,010.9 |
| JSE Industrials | - | 1,175.7 | 978.5 |
| SPAIN | | | |
| Madrid SE | 175.52 | 177.16 | 77.59 |
| SWEDEN | | | |
| J & P | 2,428.45 | 2,396.1 | 1,315.42 |
| SWITZERLAND | | | |
| Swiss Bank Ind | 561.10 | 559.2 | 443.3 |
| WORLD | | | |
| MS Capital Int'l | 325.80 | 323.1 | 231.9 |
| COMMODITIES | | | |
| | June 26 | Prev | Year ago |
| (London) | | | |
| Silver (spot fixing) | 335.20p | 337.20p | |
| Copper (cash) | £876.50 | £897.50 | |
| Coffee (September) | \$1,712.50 | \$1,684.50 | |
| Oil (Brent blend) | \$11.475 | \$11.45 | |
| GOLD (per ounce) | | | |
| | June 26 | Prev | Year ago |
| London | \$345.00 | \$344.25 | |
| Zurich | \$346.20 | \$344.25 | |
| Paris (bids) | \$344.52 | \$343.93 | |
| Luxembourg | \$344.20 | \$343.20 | |
| New York (Aug) | \$346.80 | \$347.10 | |

P.S.K.

ÖSTERREICHISCHE POSTSPARKASSE

Copies of the report and accounts of Österreichische Postsparkasse for the year ended 31st December, 1985 are now available and may be obtained from

Österreichische Postsparkasse
Georg-Coch-Platz, 2,
A-1018, Vienna,

or

Orion Royal Bank Limited
1 London Wall
London EC2Y 5JX

Notice to the Bondholders of:

17 1/4% US-Dollars \$6,750,000
Guaranteed Bonds 1982/1989

8 1/4% Japanese Yen 22,000,000,000
Dual Currency Guaranteed Bonds 1985/1995

Issued by
**Österreichische Industriefinanzierungs-
Aktiengesellschaft (ÖIAG)**
and guaranteed by the Republic of Austria.

On April 4th 1986, the National Assembly of the Republic of Austria passed a Federal Law by which the corporate name of Österreichische Industriefinanzierungs- Aktiengesellschaft (ÖIAG) has been changed to

**Österreichische Industriefinanzierungs-
Aktiengesellschaft (ÖIAG)**
(Federal Legal Gazette No. 29/1986 of April 17th 1986)

The above captioned bonds remain valid on the Luxembourg Stock Exchange under their former denomination, followed by the indication of the new one. There will be no stamping and no exchange of the bonds, resulting from the change of the corporate name.

Further notices to Bondholders will indicate both denominations.

Therefore, Österreichische Industriefinanzierungs- Aktiengesellschaft (ÖIAG) will duly perform all obligations resulting from the above captioned bond issues.

June 1986

**Österreichische Industriefinanzierungs-
Aktiengesellschaft
Vienna**

F&T SHANGHAI HOTEL ASSOCIATES LIMITED PARTNERSHIP

US\$31,450,000 TERM LOAN

To finance
THE SHANGHAI INTERNATIONAL CONFERENCE CENTRE
AND MERIDIAN SHANGHAI HOTEL.

US\$25,908,000

Guaranteed by
BANK OF CHINA, SHANGHAI BRANCH

Lead managed by
SOCIÉTÉ GÉNÉRALE FINANCE (HONG KONG) LIMITED

Provided by
Credit Agricole (Hong Kong) Limited
The Dahm Bank, Limited, Hong Kong Branch
Generale Bank Overseas (Belgium)
Nanyang Commercial Bank, Limited
Société Générale
Société Générale Finance (Hong Kong) Limited
Standard Chartered Bank, Hong Kong Branch

Agent Bank
SOCIÉTÉ GÉNÉRALE FINANCE (HONG KONG) LIMITED

U.S. \$200,000,000
Bankers Trust Overseas Finance N.V.
Incorporated in the Netherlands Antilles

**Guaranteed Floating Rate
Subordinated Notes Due 1994**

For the three months
27 June, 1986 to 29 September, 1986
the Notes will carry an interest rate of 7 1/4 per cent per annum and interest payable on the relevant interest payment date 29 September, 1986 against Coupon No. 16 will be U.S.\$18-60 per U.S. \$1,000 Note and U.S.\$186-04 per U.S. \$10,000 Note.

By Morgan Guaranty Trust Company of New York, London
Agent Bank